



Agenda

ATTACHMENTS

Ordinary Meeting of Council
Tuesday, 15 November 2022



Remembrance day
Lest We Forget

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ATTACHMENT

7. CONFIRMATION OF MINUTES OF PREVIOUS MEETING

7.1 ORDINARY COUNCIL MEETING MINUTES 18 OCTOBER 2022
(Attachment YELLOW)

Statutory Environment:

Section 5.22 of the *Local Government Act 1995* provides that minutes of all meeting to be kept and submitted to the next ordinary meeting of the council or the committee, as the case requires, for confirmation.

That the Minutes and associated attachments of the Ordinary Meeting of the Shire of Ravensthorpe held on 18 October 2022 be confirmed as a true and correct record.



Minutes **(Unconfirmed)**

Ordinary Meeting of Council

Tuesday, 18 October 2022



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MINUTES

Mission Statement *To grow our community through the provision of leadership, services and infrastructure.*

1. DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Shire President declared the meeting open at 6.00pm.

The Shire President acknowledged the Traditional Owners of the land on which we meet, and paid respect to Elders past, present, and emerging.

2. RECORD OF ATTENDANCE, APOLOGIES AND APPROVED LEAVE OF ABSENCE

Elected Members:

Cr Keith Dunlop (Shire President)
Cr Sue Leighton (Deputy Shire President)
Cr Julia Bell
Cr Rachel Livingston
Cr Thomas Major
Cr Mark Mudie
Cr Graham Richardson

Staff:

Matthew Bird (Chief Executive Officer)
Paul Spencer (Executive Manager Infrastructure Services)
Natalie Bell (Acting Executive Manager Development and Community Services)
Meredith Lee-Curtis (Executive Assistant)

VISITORS

Mrs Karen Sinclair

APOLOGIES

Les Mainwaring (Executive Manager Corporate Services)

LEAVE OF ABSENCE

Nil.

3. RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Nil.

4. PUBLIC QUESTIONS TIME

Mrs Karen Sinclair

Question:

Mrs Sinclair enquired whether a dog, currently being held in the Shire Pound and allegedly responsible for attacks on sheep, is to be re-homed. Mrs Sinclair advised that the dog, a Kelpi

breed, has a history of this behaviour and questioned whether re-homing was the appropriate solution.

Answer:

The Chief Executive Officer thanked Mrs Sinclair for her question and advised that an investigation is still in progress and a determination has not yet been made, however, the Shire will pass on this information to the Shire Rangers for their consideration.

5. DECLARATIONS OF INTEREST

Item 15.1 Elected Member Matter – Confidential

Cr Keith Dunlop, Shire President declared a Financial Interest in Item 15.1 Elected Member Matter – Confidential.

6. APPLICATIONS FOR LEAVE OF ABSENCE

Nil.

7. CONFIRMATION OF MINUTES OF PREVIOUS MEETING

7.1 ORDINARY COUNCIL MEETING MINUTES 20 SEPTEMBER 2022

(Attachment YELLOW)

Statutory Environment:

Section 5.22 of the *Local Government Act 1995* provides that minutes of all meeting to be kept and submitted to the next ordinary meeting of the council or the committee, as the case requires, for confirmation.

COUNCIL DECISION

Moved by Cr Livingston, seconded by Cr Leighton

Resolution: 73/22

That the Minutes and associated attachments of the Ordinary Meeting of the Shire of Ravensthorpe held on 20 September 2022 is CONFIRMED as a true and correct record.

Motion put and CARRIED

(7/0)

7.2 SPECIAL COUNCIL MEETING MINUTES 29 SEPTEMBER 2022

(Attachment BLUE)

Statutory Environment:

Section 5.22 of the *Local Government Act 1995* provides that minutes of all meeting to be kept and submitted to the next ordinary meeting of the council or the committee, as the case requires, for confirmation.

COUNCIL DECISION

Moved by Cr Mudie, seconded by Cr Bell

Resolution: 74/22

That the Minutes and associated attachments of the Special Meeting of the Shire of Ravensthorpe held on 29 September 2022 is CONFIRMED as a true and correct record.

Motion put and CARRIED

(7/0)

8. ANNOUNCEMENTS/REPORTS OF ELECTED MEMBERS

Cr Keith Dunlop SP

- Attended a meeting with Bulletin Resources.

Cr Sue Leighton DSP

- Attended the WALGA Conference from 2 October to 4 October 2022:
 - Heads of Agencies Breakfast – met with Director General Richard Sellers of the Department of Mines, Industry Regulation and Safety to voice our concerns regarding the cost to the Shire and community from mining within the Shire, including the cost and damage to our roads, the cost to our community members' health, etc.
 - Justin Langer Breakfast – 'Stay focussed' theme.
- Attended the Dunnart AGM on 17 October- the group will be relocating to the Fitzgerald Building and joining with the Ravensthorpe Arts Group.

Cr Graham Richardson

No report.

Cr Tom Major

- Attended the WALGA Conference from 2 October to 4 October 2022:
 - AGM – Hon John Carey MLA, Minister for Housing and Local Government regarding the Local Government Act Review: -
 - significant reform is to a reduction in the number of Wards for Tiers 1 and 2. This reform doesn't affect us, as we are Tier 3.
 - discussion on the payment of superannuation to Elected Members in Band 1 and 2 Councils. WALGA will advocate on behalf of EMs.
 - Bernard Salt, Futurist – spoke on the changing demographics.
 - Mr Vasyl Myroshnychenko, Ambassador to Ukraine – very interesting presentation on the devastation of the War in the Ukraine and what it will mean for citizens to rebuild their country. The WA State Government and Mindaroo Foundation have donated considerable funds to the cause. Mr Myroshnychenko spoke about the war not stopping in the Ukraine and Russia, but extending out to other regions.
- RAIN AGM: Peter Daw elected Chairperson, with Jodi Duncan stepping down.

Cr Julia Bell

- 6 September attended the CRC Meeting, FBN – Liz Jack gave a presentation on the Gondwana Link, 'Heartland Journeys' with tickets available from 22 December for 'The Stars Descend' event on Sunday 26 March 2023.
- 1 October attended the Historical Society Meeting – discussion on the relocation of the boilers, the historical plaques maintenance and a comprehensive manuscript on the history of mining in the area.

- 16 October attended the Mystery 4WD Tour hosted by Andy Chapman – very interesting.
- 16 October attended the Community Spirit Newsletter Meeting – the Committee is desperate for new members.
- 17 to 23 October participating in the Birdlife Australia 'Aussie Bird Count', recommended Councillors participate in the count.

Cr Rachel Livingston

- Attended the WALGA Conference from 2 October to 4 October 2022 – a wonderful opportunity to network with interesting topics by Ministers.
- Attended the Rural Medicine Australia (RMA) 2022 Conference in Canberra from 12 to 15 October. Whilst in Canberra met with Ms Amy Crawford, Senior Advisor, Office of The Hon Kristy McBain MP, Federal Minister for Regional Development, Local Government and Territories, to discuss regional and rural health.

Cr Mark Mudie

- Attended the Bush Fire Brigade Advisory Committee Meeting on Tuesday 13 September – CESM to fast track courses for volunteers, ensure up to date with legislation.

9. ANNOUNCEMENTS BY THE PRESIDING PERSON WITHOUT DISCUSSION

Nil.

10. PETITIONS/DEPUTATIONS/PRESENTATIONS/SUBMISSIONS

The Chief Executive Officer has approved deputations from the following:

Nil.

11. MATTERS ARISING FROM COMMITTEES OF COUNCIL

Nil.

12. REPORTS OF OFFICERS

12.1 EXECUTIVE SERVICES

12.1.1 PROGRESS REPORT – CORPORATE BUSINESS PLAN 2022/23

File Reference:	Corporate Business Plan
Location:	NA
Applicant:	NA
Author:	Chief Executive Officer
Authorising Officer	Chief Executive Officer
Date:	12 October 2022
Disclosure of Interest:	Nil.
Attachments: <u>Pink</u>	CONFIDENTIAL Report Corporate Business Plan and 22/23 Budgeted Projects Update
Previous Reference:	NA

PURPOSE

1. That Council receives the year to date Corporate Business Plan (CBP) 2020-2024 progress report for the period up to 30 September 2022 including;
 - a) Corporate Business Plan; and
 - b) Budgeted Projects.

BACKGROUND

2. The CBP is Council's core strategic document for the 4 year period 2020 to 2024. This CBP activates the Shire of Ravensthorpe Strategic Community Plan (2020-2030) and integrates with other informing strategies including the Long Term Financial Plan and Workforce Plan.
3. This report also provides the status on projects that were endorsed as part of the 2022/23 budget adoption.
4. The Chief Executive Officer (CEO) Key Performance Indicators (KPIs) for the 2022/23 period were adopted by Council (Council decision 36/22) at the June 2022 Ordinary Council Meeting. A progress report including recommendations on the CEO 6 month probation period will be presented for Council consideration at the November OCM.

COMMENT

5. The CEO is required to present to Council an update on the Shire's Corporate Business Plan to keep them informed of the organisation's progress through the year.
6. This report is provided for the period up to 30 September 2022 and reports against status of the Corporate Business Plan Objectives and Strategies.
7. The purpose of this report is to:
 - i. Provide a status update as at 30 September 2022 on the key actions undertaken by the Shire for 2022/23 financial year of the Corporate Business Plan;
 - ii. Demonstrate how the Shire, through the Corporate Business Plan is meeting the Shire's Strategic Community Plan's goals and strategies; and
 - iii. Meet the reporting guidelines of the Integrated Planning Framework.

8. The CBP is structured to meet the SCP objectives and as such is grouped into 5 priority areas addressing Economy; Community; Built Environment; Natural Environment; and Governance and Leadership aspirations of the Ravensthorpe community.
9. Table 1 provides a status report of the CBP actions as at 30 September 2022. Of the 50 actions 37 are on track and 13 are at monitor status.

Table 1 - Corporate Business Plan Status Report

Objective	Actions	Status Complete	Status On track	Status Monitor	Status Intervene
Economy	6	0	3	3	0
Community	15	0	9	6	0
Built Environment	9	0	8	1	0
Natural Environment	8	0	8	0	0
Governance & Leadership	12	0	9	3	0
Total	50	0	37	13	0

10. Table 2 provides a report of the 2022/23 Budgeted Projects as at 30 September 2022. A total of 104 budgeted projects (minor projects and light fleet replacement tasks have been omitted) have been reported on for the 2022/23 period with 6 projects completed, 79 on track and 18 to monitor and 1 to intervene. The intervene project relates to the airport master plan preparation project based on recent notification that the RADS grant will now not be in effect until next financial year. This will be addressed at the mid- year budget review.

Table 2 - Budgeted 2022/23 Projects

Projects	Completed	On Track	Monitor	Intervene
104	6	79	18	1

CONSULTATION

11. Executive Managers and Shire Officers.

STATUTORY ENVIRONMENT

12. *Local Government Act 1995* Part 5 Division 5, s 5.56
Local Government (Administration) Regulations 1996 Part 5, Division 3, r19DA

POLICY IMPLICATIONS

13. Nil.

FINANCIAL IMPLICATIONS

14. Airport Master plan project and associated costs will be considered by Council for rescheduling to the 2023/24 period at the midyear budget review.

RISK MANAGEMENT

15. Risks identified as part of this regular reporting;

Risk	Likelihood	Consequence	Risk Analysis	Mitigation
Performance; (operational); CEO does not provide regular updates to Council on performance of strategic objectives.	Possible	Major	High	A CEO KPI is to report on a regular basis to Council on organisational performance each year.
Financial; the failure to regularly report to Council on achievement of strategic objectives and project delivery inhibits Council's ability to make informed budget decisions.	Possible	Major	High	A CEO KPI is to report on a regular basis to Council on organisational performance each year.
Reputational; the failure to provide accurate and timely reporting to Council may cause reputational damage to both Shire organisation and Council.	Possible	Major	High	Regular reporting will ensure the Executive Management team effectively manages delivery of strategic objectives and projects and that Council is provided strong oversight of overall Shire performance.

ALTERNATE OPTIONS

16. Council may decide not to accept the report as presented and request the CEO to either provide more information and/or represent the report once new information is supplied.

STRATEGIC ALIGNMENT

17. This item is relevant to the Council's approved Strategic Community Plan 2030 and Corporate Business Plan 2020-2024.

Outcome 1: Economy - The population is growing, in tandem with a thriving, resilient local economy

Item	Objectives and Strategies
1.1	To grow business and employment
1.2	The right resources and infrastructure are in place to support local commerce and industry

Outcome 2: Community - This is a safe and family-friendly community where people of all ages have access to services and facilities, and there is plenty to blow your socks off

Item	Objectives and Strategies
2.1	Social services and facilities are designed and delivered in a way that fits community needs and aspirations
2.2	Community groups function well with strong volunteer effort and feel supported by the community
2.3	People feel that their community is safe for all, free of nuisance and protected from risk of damage
2.4	People have access to attractive community facilities, activities and events which support activity and health, community involvement and enjoyment of life
2.5	Young people, older people and people with disability feel valued and have access to resources which provide opportunities for their development and enjoyment

Outcome 3: Built Environment - The built environment is accessible, honours history and provides for the economic and social needs of residents, industry and visitors

Item	Objectives and Strategies
3.1	The Shire of Ravensthorpe has appropriate housing choice available to the community
3.2	New development (including commercial) is of a high quality and contributes positively to the character and appearance of the town
3.3	The towns of the Shire have attractive streetscapes in keeping with local character
3.4	It is easy and safe to move around and in and out of the district
3.5	The Shire's heritage structures, heritage and cultural places are valued and protected, and are integrated into community life and economic activity.

Outcome 4: Natural Environment - Our unique world class biosphere is valued and protected for the enjoyment of current and future generations

Item	Objectives and Strategies
4.1	Maximised resource recovery from waste and safe disposal of residual waste
4.2	Water conservation and water harvesting opportunities are maximised
4.3	The Shire's valued natural areas and systems are protected and enhanced
4.4	Energy is used efficiently and there is an increased use of renewable energy in the Shire

Outcome 5: Governance and Leadership - The Shire of Ravensthorpe partners the community, and is an effective advocate and responsible steward

Item	Objectives and Strategies
5.1	The Shire's community is engaged and involved
5.2	The Council ensures its decisions are well informed and considered
5.3	The Council, with the support of the community, is an effective advocate for resources and facilities which support the vision for the future
5.4	The Shire of Ravensthorpe is known as a good employer, and staff have the capacity and skills to deliver identified services and strategies
5.5	The value of community owned assets is maintained
5.6	Financial systems are effectively managed
5.7	Customer service and other corporate systems are of high quality

VOTING REQUIREMENTS

18. Simple Majority

COUNCIL DECISION

Moved by Cr Leighton, seconded by Cr Major

Resolution: 75/22

That Council RECEIVES the following Progress Reports for the 2022/2023 period as at 30 September 2022:

- **Corporate Business Plan; and**
- **Budgeted Projects.**

Motion put and CARRIED

(7/0)

12.2 **CORPORATE SERVICES**

12.2.1 MONTHLY FINANCIAL REPORT – 30 SEPTEMBER 2022

File Reference:	N/A
Location:	Shire of Ravensthorpe
Applicant:	Nil.
Author:	Senior Finance Officer
Authorising Officer	Executive Manager Corporate Services
Date:	12 October 2022
Disclosure of Interest:	Nil.
Attachment: <u>RED</u>	Monthly Financial Reports for September 2022
Previous Reference:	Nil.

PURPOSE

1. In accordance with the Local Government Financial Management Regulations (1996), Regulation 34, a local government is to prepare a monthly Statement of Financial Activity for approval by Council.

BACKGROUND

2. Council is requested to review the September 2022 Monthly Financial Reports.

COMMENT

3. The September 2022 Monthly Financial Reports are presented for review.

CONSULTATION

4. Executive Team

STATUTORY ENVIRONMENT

5. Section 6.4 of the Local Government Act 1995 and Regulation 34 of the Local Government (Financial Management) Regulations 1996 apply.

POLICY IMPLICATIONS

6. Nil.

FINANCIAL IMPLICATIONS

7. All expenditure has been approved via adoption of the 2022/23 Annual Budget, or resulting from a Council Motion for a budget amendment.

RISK MANAGEMENT:

8. The following risks have been identified as part of this report;

Risk	Likelihood	Consequence	Risk Analysis	Mitigation
Reputational – That Council does not receive the financial activity statements as required by S6.4 of the LG Act 1995.	Rare	Insignificant	Very Low	That Council receives the financial activity statements as required by legislation.

ALTERNATE OPTIONS

9. Nil.

STRATEGIC ALIGNMENT

10. This item is relevant to the Councils approved Strategic Community Plan 2020-2030 and Corporate Business Plan 2020-2024

Outcome 5: Governance and Leadership - The Shire of Ravensthorpe partners the community, and is an effective advocate and responsible steward

Item	Objectives and Strategies
5.5	The value of community owned assets is maintained
5.5.1	Assets renewals and upgrades are funded to the level required to maintain asset value and agreed service levels
5.5.2	Projects are well-planned planned and delivered on time and on budget, with effective and thorough risk management and reporting
5.6	Financial systems are effectively managed
5.6.1	Financial management and reporting systems are able to deliver on all administrative and management functions (including reporting), and long-term financial planning requirements

VOTING REQUIREMENTS

11. Simple Majority

COUNCIL DECISION

Moved by Cr Richardson, seconded by Cr Mudie

Resolution: 76/22

That Council RECEIVES the 30 September 2022 Monthly Financial Reports as presented.

Motion put and CARRIED

(7/0)

12.2 CORPORATE SERVICES

12.2.2 SCHEDULE OF ACCOUNT PAYMENTS – SEPTEMBER 2022

File Reference: GR.ME.8
Location: Shire of Ravensthorpe
Applicant: Shire of Ravensthorpe
Author: Finance Officer
Authorising Officer: Executive Manager Corporate Services
Date: 06 October 2022
Disclosure of Interest: Nil.
Attachment: Green Schedule of Payments 30 September 2022
 Credit Card Transactions to 01 September 2022
 Creditors List of Accounts Paid September 2022

Previous Reference: Nil.

PURPOSE

1. This item presents the schedule of payments for Council approval in accordance with Regulation 13 of the Local Government (Financial Management) Regulations 1996.

BACKGROUND

2. Period 01/09/2022 – 30/09/2022

Month	Cheques	EFT Pymts	Direct Debits	Credit Card	Trust	Total Creditors	Payroll
Jul	9,412	1,344,302	67,653	5,967	0	1,427,333	309,447
Aug	13,186	1,135,858	130,685	3,466	0	1,283,195	302,671
Sep	7,250	996,136	43,399	7,971	0	1,054,756	302,386
Oct					0	0	
Nov					0	0	
Dec					0	0	
Jan					0	0	
Feb					0	0	
Mar					0	0	
Apr					0	0	
May					0	0	
Jun					0	0	
Total	29,848	3,476,296	241,738	17,403	0	3,765,284	914,503
21/22	109,610	11,455,728	1,217,128	101,107	0	12,883,572	4,057,812
20/21	219,357	8,442,181	965,406	135,103	0	9,762,047	3,790,863
19/20	197,977	8,450,678	997,212	102,791	6,319	9,754,977	3,174,082
18/19	147,967	21,298,438	1,329,904	70,241	13,590	22,860,140	2,219,053
17/18	327,905	18,507,404	209,587	65,010	317,445	19,427,351	2,601,283

COMMENT

3. This schedule of accounts as presented, submitted to each member of the Council, has been checked and is fully supported by vouchers and invoices which are submitted herewith and

which have been duly certified as to the receipt of goods and the rendition of services and as to prices computation, and costing's and the amounts shown have been paid.

CONSULTATION

4. Senior Finance Officer

STATUTORY ENVIRONMENT

5. Regulation 13 (1) – (3) of the Local Government (Financial Management) Regulations

POLICY IMPLICATIONS

6. Nil.

FINANCIAL IMPLICATIONS

7. This item discloses Council's expenditure from Trust and Municipal funds which have been paid under delegated authority.

RISK MANAGEMENT

8. The following risks have been identified;

Risk	Likelihood	Consequence	Risk Analysis	Mitigation
Reputational; That Council does not receive the list of payments.	Rare	Insignificant	Very Low	That Council receives the list of payments as required by legislation

ALTERNATE OPTIONS

9. Nil.

STRATEGIC ALIGNMENT

10. This item is relevant to the Councils approved Strategic Community Plan 2030 and Corporate Business Plan 2018-2022

Outcome 1: Economy - The population is growing, in tandem with a thriving, resilient local economy

Item	Objectives and Strategies
1.2	The right resources and infrastructure are in place to support local commerce and industry

Outcome 5: Governance and Leadership - The Shire of Ravensthorpe partners the community, and is an effective advocate and responsible steward

Item	Objectives and Strategies
5.2	The Council ensures its decisions are well informed and considered
5.3	The Council, with the support of the community, is an effective advocate for resources and facilities which support the vision for the future
5.6	Financial systems are effectively managed
5.7	Customer service and other corporate systems are of high quality

VOTING REQUIREMENTS

11. Simple Majority

COUNCIL DECISION

Moved by Cr Mudie, seconded by Cr Major

Resolution: 77/22

That Council pursuant to Regulation 13 of the *Local Government (Financial Management) Regulations 1996*, the payment of accounts for the month of September 2022 be noted.

Motion put and CARRIED

(7/0)

12.3 INFRASTRUCTURE SERVICES

12.3.1 GRAVEL PURCHASING POLICY

File Reference:	Policy Manual
Location:	Shire of Ravensthorpe
Applicant:	N/A
Author:	Executive Manager Infrastructure Services
Authorising Officer	Chief Executive Officer
Date:	11 October 2022
Disclosure of Interest:	Nil.
Attachments: <u>Purple</u>	WS16 Gravel Purchasing Policy (DRAFT)
Previous Reference:	Nil.

PURPOSE

1. To establish a consistent and transparent pricing structure for the procurement of gravel from property owners within the Shire for the purpose of building and maintaining public roads.

BACKGROUND

2. There is no current Shire policy related to the purchase of gravel within the Shire, and prices have been negotiated on a case by case basis, enabling the potential for large increases of price. The most recent price paid by the Shire of Ravensthorpe was \$5.00 per cubic metre excluding GST, whilst in comparison current prices paid by other Shires in the Great Southern area varies between \$1.40 to \$2.50 per cubic metre.
3. Council Officers have found that the Shire of Jerramungup adopted a simple policy 'OP3 Gravel and Sand Acquisition' (see link below) to cover these issues and believe as such a policy would provide a good template for the Shire of Ravensthorpe.

<https://www.jerramungup.wa.gov.au/documents/129/op3-gravel-and-sand-aquisition>

4. This policy makes direct reference to a price set by MRWA, as shown in the table opposite, for their graveling purchasing across Western Australia, which is reviewed annually and published publicly.

APPENDIX 1 HISTORY OF MAIN ROADS COMPENSATION RATES

FINANCIAL YEAR	MAXIMUM RATE \$ per cubic metre	DETAILS
2001-2007	1.00	Determined by comparison with typical local government rates
2007/08	1.20	Increase based on CPI 2001 to 2007
2008/09	1.25	Increase based on CPI
2009/10	1.27	Increase based on CPI
2010/11	1.31	Increase based on CPI
2011/12	1.35	Increase based on CPI
2012/13	1.37	Increase based on CPI
2013/14	1.40	Increase based on CPI
2014/15	1.45	Increase based on CPI
2015/16	1.47	Increase based on CPI
2016/17	1.48	Increase based on CPI
2017/18	1.51	Increase based on 2016/17 CPI
2018/19	1.54	Increase based on 2017/18 CPI
2019/20	1.56	Increase based on 2018/19 CPI
2020/21	1.56	Increase based on 2019/20 CPI
2021/22	1.62	Increase based on 2020/21 CPI
2022/23	1.72	Increase based on 2021/22 CPI

<https://www.mainroads.wa.gov.au/globalassets/technical-commercial/technical-library/materials-engineering/publications/guidelines/operational-guideline-95-extracting-roadbuilding-materials-from-land-in-wa.pdf?v=4a2256>

- Council Officers have prepared a Draft Policy entitled 'WS16 – Gravel Purchasing Policy' for review in Attachment 1.

COMMENT

- Council Officers believe that an open and transparent pricing structure will encourage participation by local landowners and facilitate fair agreements with them.

CONSULTATION

- Executive Management Team and Works Supervisor.
- If the Officer Recommendation is approved then the draft Gravel Policy will be open for public comment. The Policy will then be re-presented to Council for consideration of adoption at a future OCM.

STATUTORY ENVIRONMENT

- Nil.

POLICY IMPLICATIONS

- Adopting this approach will create a new Council Policy 'WS16 Gravel Purchasing Policy' to be added to the existing Policy Manual.

FINANCIAL IMPLICATIONS

- It is envisaged that adopting such a policy will reduce costs in the 2022-23 financial year and enable more reliable budgeting for future years.

RISK MANAGEMENT

- There is a risk that some landowners with gravel will not accept the pricing structure and refuse to sell gravel to the Shire, this would be an unfortunate development, but is considered unlikely as the proposed pricing is determined independently and discussion and consultation is expected to win over such landowners. Worst case scenario would be to take gravel from a pit further from the job and incur some additional costs or scope reduction.

Risk	Likelihood	Consequence	Risk Analysis	Mitigation
Financial risks	Unlikely	Moderate	Medium	Consultation and discussion with property owners

ALTERNATE OPTIONS

- Continue to negotiate prices on an individual basis and risk price escalation.

STRATEGIC ALIGNMENT

- This item is relevant to the Councils approved Strategic Community Plan 2030 and Corporate Business Plan 2018-2022

Outcome 1: Economy - The population is growing, in tandem with a thriving, resilient local economy

Item	Objectives and Strategies
1.2	The right resources and infrastructure are in place to support local commerce and industry

Outcome 5: Governance and Leadership - The Shire of Ravensthorpe partners the community, and is an effective advocate and responsible steward

Item	Objectives and Strategies
5.3	The Council, with the support of the community, is an effective advocate for resources and facilities which support the vision for the future

VOTING REQUIREMENTS

15. Simple Majority

COUNCIL DECISION

Moved by Cr Livingston, seconded by Cr Bell

Resolution: 78/22

That Council **APPROVES** the Draft 'WS16 Gravel Purchasing Policy' to be distributed for public comment.

Motion put and **CARRIED**

(7/0)

UNCONFIRMED

12.4 DEVELOPMENT AND COMMUNITY

12.4.1 LOT 439 (37) MARTIN STREET, RAVENSTHORPE

File Reference:	A11645
Location:	Lot 439 (37) Martin Street, Ravensthorpe
Applicant:	N/A
Author:	Coordinator of Development Services
Authorising Officer	A/ Executive Manager Development and Community Services
Date:	7 October 2022
Disclosure of Interest:	Nil.
Attachments: <u>Orange</u>	Drainage Survey Map Site Map Draft Management Order
Previous Reference:	N/A

PURPOSE

1. Council to consider the submission for the creation of a Reserve for the purpose of "Drainage" at Lot 439 (37) Martin Street, Ravensthorpe to the Minister of Lands and recommends that Council agree to the acceptance of a Management Order over the land.

BACKGROUND

2. The Shire approached the Department of Planning, Lands and Heritage (DPLH) in March 2021 to consider Lot 439 (37) Martin Street, Ravensthorpe be reserved for the purpose of "Drainage" and to be returned to the Crown.
3. This lot abuts Shire land, Lots 450, 451, 452 and 453 on Spence Street on the back boundary, and provides natural surface drainage from all adjoining lots into Lot 439 Spence Street, and from there water flows naturally into a creek adjacent to Moir Road/Martin Street intersection.
4. Any development on this block would be at risk of flooding.
5. At the time of our enquiry to DPLH, the Shire expressed that it was not interested to gain a Management Order once it becomes a Reserve. However, DPLH was not receptive of creating the Reserve unless the Shire agrees to accept a Management Order.
6. Western Australian Land Authority, trading as Development WA is the owner of this lot and was contacted in regard to this matter.
7. Development WA is in favour of the Shire obtaining the Management Order and a reserve for the purpose of "Drainage" created over this lot.

COMMENT

8. Currently this block functions as the main area drain and the Shire would prefer to keep it in its natural state which would require minimal maintenance.
9. Assessment by the previous Director of Technical Services indicated that an alternative piped drainage system would be costly to construct and maintain.

CONSULTATION

Development WA
Department of Planning, Lands and Heritage
Shire Staff

STATUTORY ENVIRONMENT

The Land Administration Act 1997

Local Government Act 1995

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

Nil.

RISK MANAGEMENT

10. The following risks were identified as part of this report.

Risk	Likelihood	Consequence	Risk Analysis	Mitigation
Performance: Block use changed to other than Drainage	Possible	Minor	Very Low	Management Order Retains block for Drainage Purposes only.
Financial: Associated maintenance cost	Possible	Minor	Very Low	Minimal Annual to Nil maintenance cost anticipated.
Environmental: Potential flooding	Possible	Minor	Very Low	Shire Management Order will ensure block is maintained.
Reputational: No Reputational Risks Identified	Rare	Insignificant	Very Low	NIL.

ALTERNATE OPTIONS

11. Nil.

STRATEGIC ALIGNMENT

12. This item is relevant to the Councils approved Strategic Community Plan 2030 and Corporate Business Plan 2018-2022.

Outcome 1: Economy - The population is growing, in tandem with a thriving, resilient local economy

Item	Objectives and Strategies
1.2	The right resources and infrastructure are in place to support local commerce and industry

Outcome 2: Community - This is a safe and family-friendly community where people of all ages have access to services and facilities, and there is plenty to blow your socks off

Item	Objectives and Strategies
2.3	People feel that their community is safe for all, free of nuisance and protected from risk of damage

Outcome 3: Built Environment - The built environment is accessible, honours history and provides for the economic and social needs of residents, industry and visitors

Item	Objectives and Strategies
3.2	New development (including commercial) is of a high quality and contributes positively to the character and appearance of the town
3.3	The towns of the Shire have attractive streetscapes in keeping with local character

Outcome 4: Natural Environment - Our unique world class biosphere is valued and protected for the enjoyment of current and future generations

Item	Objectives and Strategies
4.1	Maximised resource recovery from waste and safe disposal of residual waste

Item	Objectives and Strategies
4.2	Water conservation and water harvesting opportunities are maximised
4.3	The Shire's valued natural areas and systems are protected and enhanced

Outcome 5: Governance and Leadership - The Shire of Ravensthorpe partners the community, and is an effective advocate and responsible steward

Item	Objectives and Strategies
5.2	The Council ensures its decisions are well informed and considered

VOTING REQUIREMENTS

13. Simple Majority

COUNCIL DECISION

Moved by Cr Mudie, seconded by Cr Leighton

Resolution: 79/22

That Council **APPROVES** the submission to create a Reserve for the purpose of "Drainage" over Lot 439 (37) Martin Street, Ravensthorpe, and agrees to accept a Management Order over the newly created Reserve.

Motion put and **CARRIED**

(7/0)

12.4 DEVELOPMENT AND COMMUNITY

12.4.2 RAVENSTHORPE BUSH FIRE ADVISORY COMMITTEE – ADDITION OF FIRE CONTROL OFFICER

File Reference:	ES.ME.1
Location:	Shire of Ravensthorpe
Applicant:	Bush Fire Advisory Committee
Author:	Community Emergency Services Officer
Authorising Officer	Chief Executive Officer
Date:	11 October 2022
Disclosure of Interest:	Nil.
Attachments:	Nil.
Previous Reference:	ES.ME.1

PURPOSE

1. The Ravensthorpe Bush Fire Advisory Committee (BFAC) seeks Council endorsement of an additional nomination to the Committee, of a Fire Control Officer (FCO) in Munglinup.

BACKGROUND

2. The BFAC recommendation to Council for Fire Control Officers was endorsed by Council at the July 2022 Ordinary Council Meeting under Resolution 39/22. The BFAC is requesting that a further name be added to the Fire Control Officers endorsed at that meeting.

COMMENT

3. The proposed FCO has completed Bush Fire Control Officer training and the Munglinup BFB has requested his inclusion as an FCO.

CONSULTATION

Bush Fire Advisory Committee

STATUTORY ENVIRONMENT

Bush Fire Act 1954

POLICY IMPLICATIONS

Council Policy LO2 Shire of Ravensthorpe Bush Fire Advisory Committee (BFAC)

FINANCIAL IMPLICATIONS

Nil.

RISK MANAGEMENT

4. Risk management under the Bush Fire Brigades Local law 2010.

Risk	Likelihood	Consequence	Risk Analysis	Mitigation
Performance (operational) Lack of sufficient FCO increases risk of bush fire related events not being adequately serviced by Shire	Rare	Minor	Very Low	Training completed to increase FCO numbers
Financial Increased costs to Shire	Rare	Insignificant	Very Low	Funding through DFES

Risk	Likelihood	Consequence	Risk Analysis	Mitigation
Environmental BFBs not adequately resourced leading to increased risk of environmental damage	Rare	Insignificant	Very Low	Training and management under BFB Local Law for more BFB members
Reputational Only if BFBs resourcing is not increased	Rare	Insignificant	Very Low	Continual training and Shire support

ALTERNATE OPTIONS

- Council does not endorse the additional FCO to the Munglinup BFB as recommended by the BFAC.

STRATEGIC ALIGNMENT

- This item is relevant to the Councils approved Strategic Community Plan 2030 and Corporate Business Plan 2018-2022

Outcome 1: Economy - The population is growing, in tandem with a thriving, resilient local economy

Item	Objectives and Strategies
1.1	To grow business and employment
1.2	The right resources and infrastructure are in place to support local commerce and industry

Outcome 2: Community - This is a safe and family-friendly community where people of all ages have access to services and facilities, and there is plenty to blow your socks off

Item	Objectives and Strategies
2.1	Social services and facilities are designed and delivered in a way that fits community needs and aspirations
2.2	Community groups function well with strong volunteer effort and feel supported by the community
2.3	People feel that their community is safe for all, free of nuisance and protected from risk of damage

Outcome 3: Built Environment - The built environment is accessible, honours history and provides for the economic and social needs of residents, industry and visitors

Item	Objectives and Strategies
3.5	The Shire's heritage structures, heritage and cultural places are valued and protected, and are integrated into community life and economic activity.

Outcome 4: Natural Environment - Our unique world class biosphere is valued and protected for the enjoyment of current and future generations

Item	Objectives and Strategies
4.2	Water conservation and water harvesting opportunities are maximised
4.3	The Shire's valued natural areas and systems are protected and enhanced

Outcome 5: Governance and Leadership - The Shire of Ravensthorpe partners the community, and is an effective advocate and responsible steward

Item	Objectives and Strategies
5.1	The Shire's community is engaged and involved
5.2	The Council ensures its decisions are well informed and considered
5.3	The Council, with the support of the community, is an effective advocate for resources and facilities which support the vision for the future
5.4	The Shire of Ravensthorpe is known as a good employer, and staff have the capacity and skills to deliver identified services and strategies
5.5	The value of community owned assets is maintained

VOTING REQUIREMENTS

7. Simple Majority

COMMITTEE RECOMMENDATION

COUNCIL DECISION

Moved by Cr Leighton, seconded by Cr Livingston

Resolution: 80/22

That Council ENDORSES the Bush Fire Advisory Committee's Recommendation of the addition of Nathan Chapman as a Fire Control Officer for the purposes of the LO2 Shire of Ravensthorpe Bush Fire Advisory Committee, under the Bush Fire Brigades Local Law 2010.

Motion put and CARRIED

(7/0)

UNCONFIRMED

13. ELECTED MEMBERS MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN
Nil.

14. NEW BUSINESS OF AN URGENT NATURE INTRODUCED BY DECISION OF MEETING
Nil.

15. MATTERS TO BE CONSIDERED BEHIND CLOSED DOORS

Under the Local Government Act 1995, Part 5, Section 5.23, states in part:

2. If a meeting is being held by a council or by a committee referred to in subsection (1)(b), the council or committee may close to members of the public the meeting, or part of the meeting, if the meeting or the part of the meeting deals with any of the following—

- a) a matter affecting an employee or employees; and**
 - b) the personal affairs of any person; and**
 - c) a contract entered into, or which may be entered into, by the local government and which relates to a matter to be discussed at the meeting; and**
 - d) legal advice obtained, or which may be obtained, by the local government and which relates to a matter to be discussed at the meeting; and**
 - e) a matter that if disclosed, would reveal —**
 - (i) a trade secret;**
 - (ii) information that has a commercial value to a person; or**
 - (iii) information about the business, professional, commercial or financial affairs of a person,**
where the trade secret or information is held by, or is about, a person other than the local government; and
 - f) a matter that if disclosed, could be reasonably expected to —**
 - (i) impair the effectiveness of any lawful method or procedure for preventing, detecting, investigating or dealing with any contravention or possible contravention of the law; or**
 - (ii) endanger the security of the local government's property; or**
 - (iii) prejudice the maintenance or enforcement of a lawful measure for protecting public safety;**
- and**
- g) information which is the subject of a direction given under section 23(1a) of the Parliamentary Commissioner Act 1971; and**
 - h) such other matters as may be prescribed.**

1. At 6.21pm, the Deputy Shire President, Cr Sue Leighton assumed the Chair and requested the Member of the Public, the Shire President, Cr Keith Dunlop and all Shire Officers, with the exception of the Chief Executive Officer, to leave the Council Chamber.

Mrs Karen Sinclair (Visitor) Cr Keith Dunlop (SP); Paul Spencer (EMIS); Natalie Bell (AEMDCS) and Meredith Lee-Curtis (EA) departed Chambers at 6.21pm.

15.1 ELECTED MEMBER MATTER – CONFIDENTIAL

DISCLOSURE OF INTEREST

1. Cr Keith Dunlop, Shire President declared a Financial Interest.

COUNCIL DECISION

Moved by Cr Livingston, seconded by Cr Richardson

Resolution: 81/22

That Council MOVE BEHIND CLOSED DOORS at 6.21pm to consider the following Confidential Item.

Pursuant to sub sections 5.23 (2) (b) and (d) of the *Local Government Act 1995* which provides:

15.1 ELECTED MEMBER MATTER – CONFIDENTIAL

- b) the personal affairs of any person; and*
- d) legal advice obtained, or which may be obtained, by the local government and which relates to a matter to be discussed at the meeting;*

Procedural Motion Put and CARRIED

(6/0)

Cr Keith Dunlop (SP) was absent for the vote

VOTING REQUIREMENTS

2. Absolute Majority

COUNCIL DECISION

Moved by Cr Major, seconded by Cr Richardson

Resolution: 82/22

That Council, BY AN ABSOLUTE MAJORITY ADOPT the Confidential Item Recommendation as presented.

Motion put and CARRIED BY AN ABSOLUTE MAJORITY

(5/1)

Cr Keith Dunlop (SP) was absent for the vote

COUNCIL DECISION

Moved by Cr Livingston, seconded by Cr Richardson

Resolution: 83/22

That Council RE-OPEN the meeting at 6.34pm.

Procedural Motion put and CARRIED

(6/0)

Cr Keith Dunlop (SP) was absent for the vote

3. At 6.34pm, the Deputy Shire President, Cr Sue Leighton, invited all persons to return to the Council Chamber, and relinquished the Chair back to the Shire President, Cr Keith Dunlop.
4. The member of the public did not return to the meeting.

Cr Keith Dunlop (SP); Paul Spencer (EMIS); Natalie Bell (AEMDCS) and Meredith Lee-Curtis (EA) re-entered Chambers at 6.34pm.

16. CLOSURE

There being no further business to discuss the Presiding Member declared the meeting closed at 6.35pm.

These minutes to be confirmed at the meeting of 15 November 2022.

Signed by the Shire President: _____
(Presiding Person at the meeting of which the minutes were confirmed.)

Date: 15 November 2022

UNCONFIRMED

ATTACHMENT

12. REPORTS OF OFFICERS

12.2 CORPORATE SERVICES

12.2.1 MONTHLY FINANCIAL REPORT – 31 OCTOBER 2022

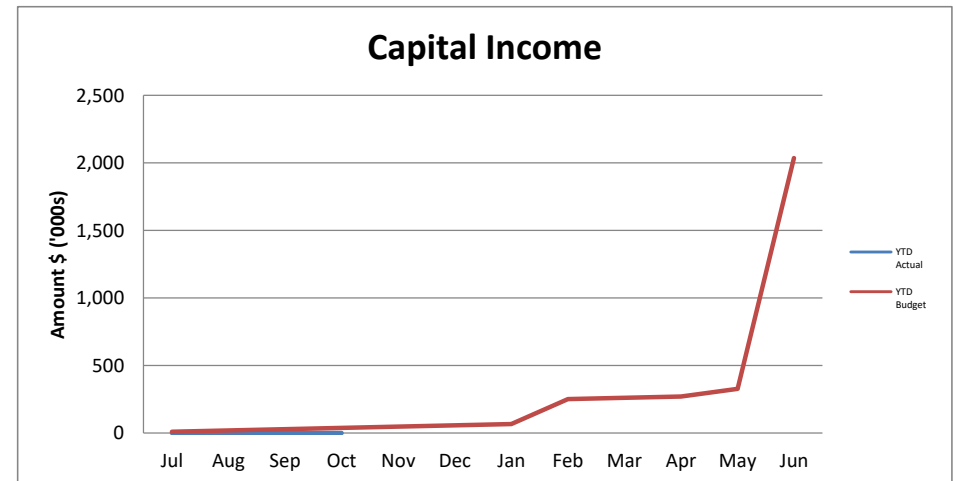
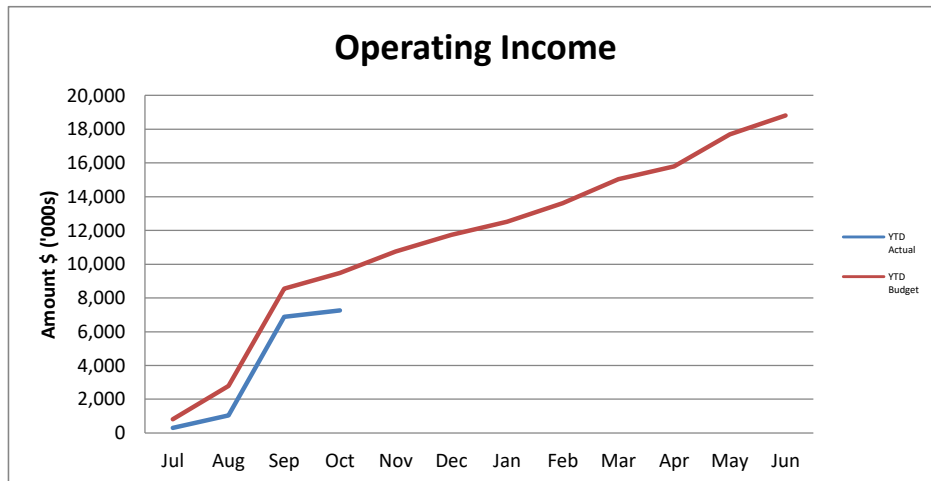
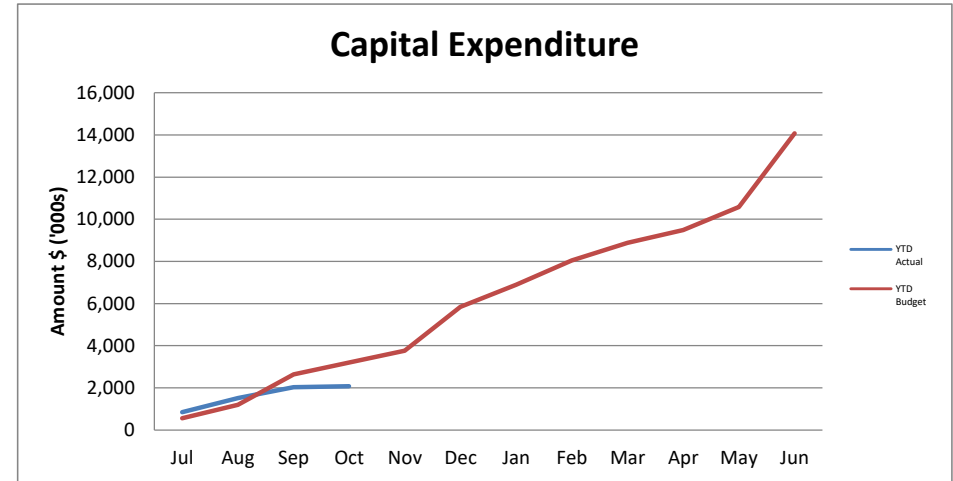
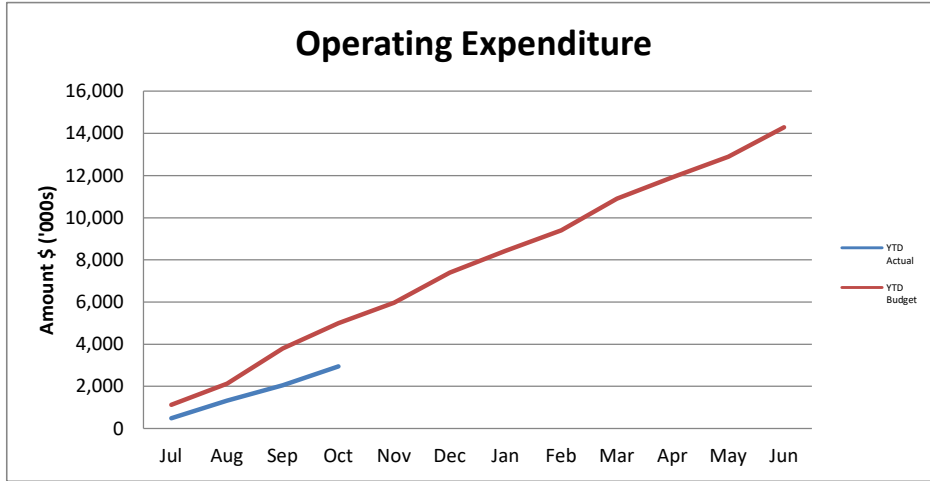


SHIRE OF RAVENSTHORPE
MONTHLY STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 OCTOBER 2022

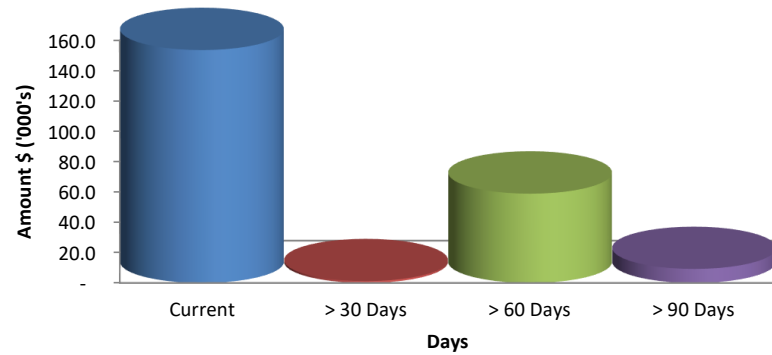
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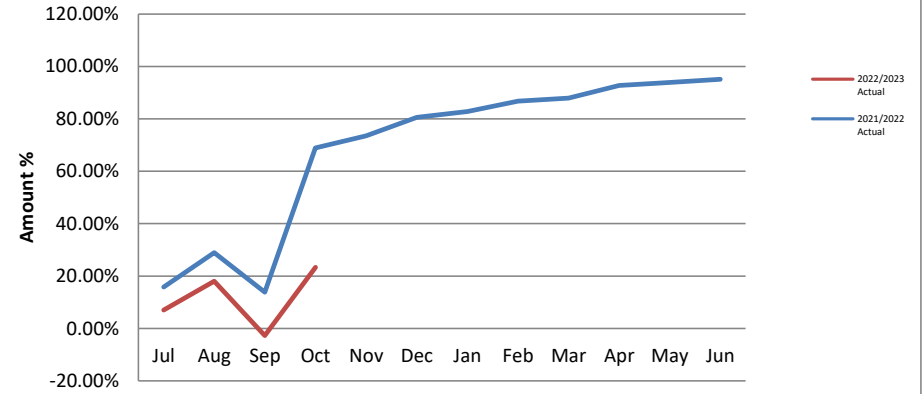
Income and Expenditure Graphs to 31 October 2022



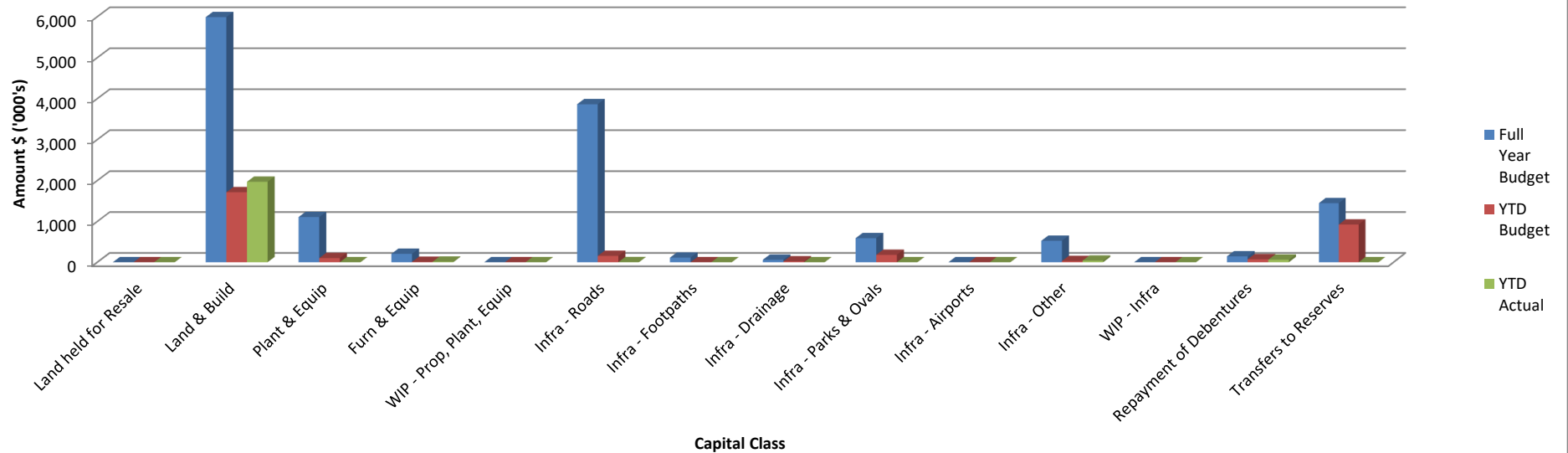
Sundry Debtors Amount O/S



Rates % Collected



Capital Expenditure



SHIRE OF RAVENSTHORPE
FOR THE PERIOD ENDED 31 OCTOBER 2022
Report on Significant variances Greater than 10% and \$100,000

Purpose

The purpose of the Monthly Variance Report is to highlight circumstances where there is a major variance from the YTD Monthly Budget and YTD Actual figures. These variances can occur because of a change in timing of the activity, circumstances change (e.g. a grants were budgeted for but was not received) or changes to the original budget projections. The Report is designed to highlight these issues and explain the reason for the variance.

The Materiality variance adopted by Council is:

Actual Variance exceeding 10% of YTD Budget or \$100,000 whichever is the lesser.

REPORTABLE OPERATING REVENUE VARIATIONS

03 - General Purpose Funding

Interest for Term Deposits is split through the year, however have not yet matured

04 - Governance

Variance caused by a credit note applied to a prior year invoice.

05 - Law, Order and Public Safety

2022/2023 MAF Grant payments not yet received and the 21/22 Accrual has been reversed showing a negative Income for this area

07 - Health

2022/2023 Budget adopted end of September which has delayed the issuing of health licenses

10 - Community Amenities

2022/2023 Budget adopted end of September which has delayed the commencement of projects and consequently the recouping of expenditure from Shire of Jerramungup for the Regional Landfill

11 - Recreation & Culture

Grant income for the Ravensthorpe Cultural Precinct has not yet been received as at 31 October 2022, however \$2.15 Million was received from BBRF in November

13 - Economic Services

Timing issue with Lease invoices already raised, however budgets split equally through the year.

REPORTABLE OPERATING EXPENSE VARIATIONS

03 - General Purpose Funding

Administration Allocations are yet to be raised after budget adoption. Rates Legal Fees split over the year, however most proceedings are on pause with Rates due in November

04 - Governance

A journal is yet to be raised to allocate out the 22/23 Insurance to the appropriate schedule.

05 - Law, Order and Public Safety

2022/2023 Budget adopted end of September which has delayed many projects. Administration Allocations are yet to be raised after budget adoption.

08 - Education and Welfare

2022/2023 Budget adopted end of September which has delayed many projects. Employee costs for childcare centres are lower than forecast due to staff shortages

10 - Community Amenities

2022/2023 Budget adopted end of September which has delayed many projects. Administration Allocations are yet to be raised after budget adoption. Depreciation for 22/23 yet to be raised while Audit is finalised

11 - Recreation & Culture

2022/2023 Budget adopted end of September which has delayed many projects. Administration Allocations are yet to be raised after budget adoption. Depreciation for 22/23 yet to be raised while Audit is finalised

12 - Transport

2022/2023 Budget adopted end of September which has delayed many projects. Administration Allocations are yet to be raised after budget adoption. Depreciation for 22/23 yet to be raised while Audit is finalised

13 - Economic Services

2022/2023 Budget adopted end of September which has delayed many projects. Administration Allocations are yet to be raised after budget adoption. Depreciation for 22/23 yet to be raised while Audit is finalised

14 - Other Property & Services

2022/2023 Budget adopted end of September which has delayed many projects. Administration Allocations are yet to be raised after budget adoption. Depreciation for 22/23 yet to be raised while Audit is finalised

REPORTABLE NON-CASH VARIATIONS

Depreciation to be run for 2022/2023. Will be raised once the Auditors have approved the 21/22 Fair Value Adjustments and Year End asset register balances

REPORTABLE CAPITAL EXPENSE VARIATIONS

2022/2023 Budget adopted end of September which has delayed many projects

REPORTABLE CAPITAL INCOME VARIATIONS

2022/2023 Budget adopted end of September which has delayed many projects

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

1. ACQUISITION OF ASSETS	2022/2023 Adopted Budget \$	2022/2023 YTD Budget \$	OCTOBER 2022 Actual \$
The following assets have been acquired during the period under review:			
By Program			
Law, Order & Public Safety			
<i>Fire Prevention & Control</i>			
Hopetoun Rural Bushfire Shed	520,000	0	0
Water Tank Installation - Jerdacuttup Bfb	30,635	0	0
Water Tank Installation - Ravensthorpe North	30,723	10,240	5,997
<i>Law & Order</i>			
Ravensthorpe Ses Building Upgrades 21/22	23,500	7,832	0
22/23 Senior Ranger Vehicle	60,000	0	0
Education & Welfare			
<i>Child Care Centres</i>			
Little Barrens Building Upgrades	32,240	0	0
Little Barrens - Playground Upgrade	35,000	0	0
Cub House Building Upgrades	5,500	1,828	0
Cub House - Structural Repairs	15,000	5,000	0
Cub House - External Cafe Blinds	6,800	0	0
Cub House - Playground Upgrade	25,000	0	0
Housing			
<i>Staff Housing</i>			
30 Kingsmill Street, Ravensthorpe	16,800	0	0
4 Daw Street	18,500	6,164	0
88 Martin St, Ravensthorpe	12,100	4,024	0
5 Daw Street - Housing Upgrades	8,000	0	0
Lot 79 Esplanade Hopetoun Housing Upgrade	47,000	0	53,654
<i>Other Housing</i>			
Community Amenities			
<i>Sanitation - Household Refuse</i>			
Regional Landfill - Diesel Pump	10,000	3,332	0
Ravensthorpe Transfer Shed Improvements	25,650	8,544	0
Hopetoun Transfer Station	33,000	0	0
Ravensthorpe Regional Landfill	343,623	0	9,919
<i>Sewerage</i>			
2019/20 Purchase Plant - Sewerage Fencing	23,790	0	0
Ravensthorpe Effluent Ponds - Restore Banks	60,200	20,056	0
<i>Other Community Amenities</i>			
West Beach Ablutions Updgrade	30,000	10,000	0
Hopetoun Foreshore Ablutions - Upgrades	41,000	13,664	12,941
Cemetary - Backhoe Bucket	3,500	1,164	0
Hopetoun Cemetery Upgrades	60,000	20,000	0
Recreation and Culture			
<i>Public Halls & Civic Centres</i>			
Ravensthorpe Town Hall - Security Lighting	12,000	4,000	0
<i>Other Recreation & Sport</i>			
Munglinup Enclose Verandah For Gym (Lrci)	75,000	0	62,134
New Gym Equipment	56,167	0	0
Munglinup Bowling Green -4 Rinks (Lrci R2)	22,000	0	0
New Goal Posts Ravensthorpe Oval	24,600	0	0
22/23 Toro Mower - P&G Ravensthorpe	38,000	0	0
<i>Libraries</i>			
Libraries Lending System Upgrade	28,000	9,332	0

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

1. ACQUISITION OF ASSETS (Continued)	2022/2023 Adopted Budget \$	2022/2023 YTD Budget \$	OCTOBER 2022 Actual \$
The following assets have been acquired during the period under review:			
By Program (Continued)			
Recreation and Culture (Continued)			
<i>Other Culture</i>			
Rcp Architect Services	52,750	17,580	13,800
Rcp Consultants Services	185,920	61,972	30,910
Rcp Project Management	22,033	7,344	19,116
Rcp Building Construction (& Builders	3,664,070	1,221,356	1,762,037
Rcp Project Fees And Charges (Non-Grant)	2,600	864	0
Rcp Demolition	30,000	10,000	0
Rcp Contingency	73,450	24,480	0
Rcp Utility Services (External Services)	44,218	14,736	0
Rcp Landscaping And Playground	0	0	0
Rcp Public Art	0	0	0
Rcp Carpark	0	0	0
Rcp (Shire) Admin Building Construction	151,708	50,568	6,000
Rcp (Shire) Dunnart Building Construction	70,000	23,332	0
Rcp (Shire) Earthworks Building Construction	0	0	0
Rcp (Shire) Project Management	0	0	0
Rcp (Shire) Building Construction	90,915	30,304	0
Rcp (Shire) Demolition	0	0	0
Rcp (Shire) Fitout - Contingency	513,120	171,040	1,800
Rcp (Shire) Landscaping	445,700	148,564	3,667
Rcp (Shire) Public Art	0	0	0
Rcp (Shire) Carpark	95,862	31,948	0
Transport			
<i>Construction - Roads, Bridges, Depots</i>			
Roads Construction Council			
Gravel Pit Development	55,000	0	1,885
Roads Mrwa V Of G Constr			
Springdale Road Slk 4 To 5.66	310,000	0	0
Jerdacuttup Road Slk 5.2 To 10	215,000	15,968	0
Jerdacuttup Road - Stabilise Pavement &	250,000	0	0
Roads To Recovery Construction			
Bedford Harbour Road #4 Slk 19.8 To 24.54	118,699	0	0
Moir Road Sealing - Slk Tbc	302,604	0	0
Fence Road - R2R Funded	55,000	0	0
Commodity Route Road Construction			
Tamarine Road Reseal Slk 0.0 To 7.4	415,000	138,324	0
Drainage Construction			
Coxall Road 2X Culvert Replace (Lrci Funded)	0	0	0
Bridger Road Culvert	0	0	0
Footpath Construction			
Chittick St/Gibson Way/Forrest Way -	75,000	0	0
Cambewarra Drive Footpath	7,500	0	0
Bike Paths Master Plan	30,000	0	0
Bridges Construction			
Jerdacuttup River Bridge - Springdale Road	2,139,499	0	0
Purchase Land - Roadworks And Depots			
Purchase Land & Buildings - Roadworks			
Ravensthorpe Depot Grounds Upgrades	115,555	0	0
Purchase Furniture & Equipment - Roads			
Street Furniture - Hopetoun (Dcp Funded)	0	0	7,255
Purchase Other Infrastructure - Roads & Depots			
School Bus Shelter - Buckie St, Hopetoun	0	0	8,957

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

1. ACQUISITION OF ASSETS (Continued)	2022/2023 Adopted Budget \$	2022/2023 YTD Budget \$	OCTOBER 2022 Actual \$
The following assets have been acquired during the period under review:			
<u>By Program (Continued)</u>			
<u>Road Plant Purchases</u>			
20/21 Purchase Side Tipper	114,730	0	0
14.6M Tri Axle Low Loader	151,283	0	0
22/23 Plate Compator	15,000	0	0
22/23 Excavator	270,000	0	0
22/23 Service Truck Replacement	130,000	0	0
<u>Aerodromes</u>			
Terminal Improvements	20,700	6,892	0
Ravensthorpe Airport Fencing - Boundary	35,000	0	0
Economic Services			
<u>Tourism</u>			
Munglinup Rest Bay Upgrade (Lrci R2)	27,808	9,260	19,560
Other Property & Services			
<u>Works</u>			
22/23 Bmo Trestle Trailer	7,700	2,564	0
22/23 Dual Cab Utility - Eto	60,000	20,000	0
22/23 Dual Cab Utility - Works Supervisor	60,000	20,000	0
22/23 Dual Cab Utility - Ato	60,000	20,000	0
22/23 Dual Cab Utility - Cleaners	50,000	16,664	0
22/23 Single Cab Utility - Cleaners	50,000	16,664	0
<u>Administration</u>			
Computer Upgrades	20,000	0	5,133
Office Furniture And Painting	90,000	0	0
Administration Office Photocopier	11,000	0	0
	<u>12,477,752</u>	<u>2,205,604</u>	<u>2,024,765</u>
<u>By Class</u>			
Land	0	0	0
Buildings	6,050,987	1,732,928	1,968,389
Furniture & Equipment	205,167	9,332	21,345
Plant & Equipment	1,100,503	99,224	0
Infrastructure - Roads	3,860,802	154,292	1,885
Infrastructure - Footpaths	112,500	0	0
Infrastructure - Drainage	60,200	20,056	0
Infrastructure - Parks & Ovals	588,162	180,512	3,667
Infrastructure - Airports	35,000	0	0
Infrastructure - Other	464,431	9,260	29,479
	<u>12,477,752</u>	<u>2,205,604</u>	<u>2,024,765</u>

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

2. DISPOSALS OF ASSETS

The following assets have been disposed of during the period under review:

By Program	Asset #	Plant #	Written Down Value		Sale Proceeds		Profit(Loss)	
			2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$	2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$	2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$
Transport								
Duraquip Side Tipper No 1	P611	P577	24,900		14,000		0	0
14.6m Tri Axle H P Low Loader S/T	P556	P556	0		35,000		(10,900)	0
8 Wheel Tipper - DAF	P559A	P559A	94,000		65,000		35,000	0
Hino Dual Cab (Road Crew)	P578A	P578A	3,600		20,000		(29,000)	0
Public Works Overheads							16,400	0
18/19 Toyota Hilux Dual Cab - (Pool Car)	P638B	P638B	27,400		17,000		0	0
Toyota Hilux 4X4 Utility - Works Supervisor	P698A	P698A	38,600		35,000		(10,400)	0
18/19 Toyota Hilux - Admin Tech Officer	P702B	P702B	32,800		30,000		(3,600)	0
Triton Xtra Cab	P632A	P632A	4,500		15,000		(2,800)	0
Mitsubishi Triton	P705	P705	0		15,000		10,500	0
							15,000	0
							0	0
			225,800.00	0.00	246,000.00	0.00	20,200.00	0.00

By Class of Asset	Asset #	Plant #	Written Down Value		Sale Proceeds		Profit(Loss)	
			2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$	2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$	2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$
Plant & Equipment								
Duraquip Side Tipper No 1	P611	P577	24,900	0	14,000	0	(10,900)	0
14.6m Tri Axle H P Low Loader S/T	P556	P556	0	0	35,000	0	35,000	0
8 Wheel Tipper - DAF	P559A	P559A	94,000	0	65,000	0	(29,000)	0
Hino Dual Cab (Road Crew)	P578A	P578A	3,600	0	20,000	0	16,400	0
18/19 Toyota Hilux Dual Cab - (Pool Car)	P638B	P638B	27,400	0	17,000	0	(10,400)	0
Toyota Hilux 4X4 Utility - Works Supervisor	P698A	P698A	38,600	0	35,000	0	(3,600)	0
18/19 Toyota Hilux - Admin Tech Officer	P702B	P702B	32,800	0	30,000	0	(2,800)	0
Triton Xtra Cab	P632A	P632A	4,500	0	15,000	0	10,500	0
Mitsubishi Triton	P705	P705	0	0	15,000	0	15,000	0
	0	0	0	0	0	0	0	0
			225,800.00	0.00	246,000.00	0.00	20,200	0.00

Summary

Profit on Asset Disposals	2022/2023 Adopted Budget \$	76,900	2022/2023 YTD Actual \$	0.00
Loss on Asset Disposals		(56,700)		0.00
		<u>20,200</u>		<u>0.00</u>

Vehicles have been traded, however transactions for Profit/Loss will be processed once the Annual Audit is complete

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

3. INFORMATION ON BORROWINGS

(a) Debenture Repayments

Particulars	Principal 1-Jul-22	Principal Repayments		Principal Outstanding		Interest Repayments	
		2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$	2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$	2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$
Housing							
Loan 145 Staff Housing	117,270	37,986	18,858	79,284	98,412	4,390	790
Loan 147 Other Housing	187,726	18,188	0	169,538	187,726	7,716	(927)
Recreation and Culture							
Loan 146 Hopetoun Community Centre	269,699	15,130	7,498	254,569	262,201	11,628	1,958
Transport							
Loan 138D Town Street	0	0	0	0	0	0	186
Loan 144 Town Street	0	0	0	0	0	0	104
Loan 143B Refinance	105,022	38,200	16,888	66,822	88,134	3,931	708
Loan 138E Refinance	159,917	34,018	18,957	125,899	140,960	6,143	1,076
	839,634	143,522	62,201	696,112	777,433	33,808	3,895

(*) Self supporting loan financed by payments from third parties.

All other loan repayments were financed by general purpose revenue.

(b) Lease Repayments

Particulars	Principal 1-Jul-22	Principal Repayments		Principal Outstanding		Interest Repayments	
		2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$	2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$	2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$
Law, Order & Public Safety							
Lease Contract 939384 CESO Vehicle	16,538	13,726	0	2,812		122	0
Community Amenities							
Lease Contract 908707	451,069	75,632	0	375,437		13,165	0
Lease Contract 915953	147,179	35,497	0	111,682		6,283	0
	614,786	124,855	0	489,931	0	19,570	0

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

	2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$
4. RESERVES		
Cash Backed Reserves		
(a) Plant Reserve		
Opening Balance	276,503	276,503
Amount Set Aside / Transfer to Reserve	867,219	0
Amount Used / Transfer from Reserve	<u>(813,013)</u>	<u>0</u>
	<u>330,709</u>	<u>276,503</u>
(b) Emergency Farm Water Reserve		
Opening Balance	12,295	12,295
Amount Set Aside / Transfer to Reserve	365	0
Amount Used / Transfer from Reserve	<u>0</u>	<u>0</u>
	<u>12,660</u>	<u>12,295</u>
(c) Building Reserve		
Opening Balance	305,726	305,726
Amount Set Aside / Transfer to Reserve	161,089	0
Amount Used / Transfer from Reserve	<u>(336,679)</u>	<u>0</u>
	<u>130,136</u>	<u>305,726</u>
(d) Road & Footpath Reserve		
Opening Balance	299,396	299,396
Amount Set Aside / Transfer to Reserve	328,027	0
Amount Used / Transfer from Reserve	<u>(370,833)</u>	<u>0</u>
	<u>256,590</u>	<u>299,396</u>
(e) Swimming Pool Upgrade Reserve		
Opening Balance	45,253	45,255
Amount Set Aside / Transfer to Reserve	1,345	0
Amount Used / Transfer from Reserve	<u>0</u>	<u>0</u>
	<u>46,598</u>	<u>45,255</u>
(f) Recreation Reserve		
Opening Balance	20,000	20,000
Amount Set Aside / Transfer to Reserve	20,594	0
Amount Used / Transfer from Reserve	<u>0</u>	<u>0</u>
	<u>40,594</u>	<u>20,000</u>
(g) Airport Reserve		
Opening Balance	340,656	340,656
Amount Set Aside / Transfer to Reserve	10,126	0
Amount Used / Transfer from Reserve	<u>(47,500)</u>	<u>0</u>
	<u>303,282</u>	<u>340,656</u>
(h) Waste & Sewerage Reserve		
Opening Balance	319,282	319,282
Amount Set Aside / Transfer to Reserve	29,490	0
Amount Used / Transfer from Reserve	<u>(202,640)</u>	<u>0</u>
	<u>146,132</u>	<u>319,282</u>

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

	2022/2023 Adopted Budget \$	2022/2023 YTD Actual \$
4. RESERVES (Continued)		
(i) IT & Equipment Reserve		
Opening Balance	20,000	20,000
Amount Set Aside / Transfer to Reserve	25,594	0
Amount Used / Transfer from Reserve	(20,000)	0
	<u>25,594</u>	<u>20,000</u>
(j) Leave Reserve		
Opening Balance	43,015	43,015
Amount Set Aside / Transfer to Reserve	1,279	0
Amount Used / Transfer from Reserve		0
	<u>44,294</u>	<u>43,015</u>
Total Cash Backed Reserves	<u><u>1,336,589</u></u>	<u><u>1,682,128</u></u>
All of the above reserve accounts are to be supported by money held in financial institutions.		
Summary of Transfers To Cash Backed Reserves		
Transfers to Reserves		
Plant Reserve	867,219	0
Emergency Farm Water Reserve	365	0
Building Reserve	161,089	0
Road & Footpath Reserve	328,027	0
Swimming Pool Upgrade Reserve	1,345	0
Recreation Reserve	20,594	0
Airport Reserve	10,126	0
Waste & Sewerage Reserve	29,490	0
IT & Equipment Reserve	25,594	0
Leave Reserve	1,279	0
	<u>1,445,128</u>	<u>0</u>
Transfers from Reserves		
Plant Reserve	(813,013)	0
Emergency Farm Water Reserve	0	0
Building Reserve	(336,679)	0
Road & Footpath Reserve	(370,833)	0
Swimming Pool Upgrade Reserve	0	0
UHF Repeater Reserve	0	0
Airport Reserve	(47,500)	0
Waste & Sewerage Reserve	(202,640)	0
State Barrier Fence Reserve	(20,000)	0
Leave Reserve	0	0
	<u>(1,790,665)</u>	<u>0</u>
Total Transfer to/(from) Reserves	<u><u>(345,537)</u></u>	<u><u>0</u></u>

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

4. RESERVES (Continued)

Cash Backed Reserves (Continued)

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Plant Reserve

To be used to assist in the purchasing of major plant and machinery.

Emergency Farm Water Reserve

To be used for the repair and/or construction of emergency farm water supplies in the Shire of Ravensthorpe

Building Reserve

To be used for the construction, refurbishment, modification or renovation of all buildings in the Shire of

Road and Footpath Reserve

To be used for the construction, renewal, resealing or repair of the road and footpath network.

Swimming Pool Upgrade Reserve

To be used towards any major repairs or improvements for the Ravensthorpe swimming pool.

Recreation Reserve

To be used for the construction, renewal, refurbishment and upgrade of all recreation facilities and

Airport Reserve

To be used for the construction, reconstruction, repairs or modification of facilities including buildings,

Waste and Sewerage Reserve

To be used for the repair and/or construction of waste and sewerage facilities in the Shire of Ravensthorpe.

IT & Equipment Reserve

To be used for the upgrade and renewal of hardware, communication and software technological

Leave Reserve

To be used to fund long service leave and non-current annual leave requirements

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

	2021/2022 B/Fwd Per 2022/2023 Budget \$	2021/2022 B/Fwd Per Financial Report \$	OCTOBER 2022 Actual \$
5. NET CURRENT ASSETS			
Composition of Estimated Net Current Asset Position			
CURRENT ASSETS			
Cash - Unrestricted	3,376,199	3,309,209	1,251,660
Cash - Restricted Unspent Grants		0	
Cash - Restricted Unspent Loans	0	0	0
Cash - Restricted Reserves	1,615,137	1,682,127	1,682,127
Receivables (Budget Purposes Only)	0	0	0
Rates Outstanding	254,694	254,694	4,304,796
Sundry Debtors	228,968	231,740	218,719
Provision for Doubtful Debts	0	0	0
Gst Receivable	143,796	143,796	52,239
Accrued Income/Payments In Advance	9,416	938,927	9,416
Payments in Advance	0	0	0
Inventories	25,554	57,073	184,200
	<u>5,653,764</u>	<u>6,617,566</u>	<u>7,703,157</u>
LESS: CURRENT LIABILITIES			
Sundry Creditors	(386,181)	(386,635)	(125,427)
Accrued Interest On Loans	(17,895)	(27,768)	(17,895)
Accrued Salaries & Wages	(44,293)	(28,180)	0
Income In Advance	(32,261)	(935,272)	(32,261)
Gst Payable	(29,329)	(29,585)	(22,519)
Payroll Creditors	(114,053)	(114,053)	(81,761)
Accrued Expenses	0	0	0
PAYG Liability	0	0	0
Right of Use Assets - Current	(124,397)	(124,397)	(124,397)
Trust	0	0	0
Other Payables	(322,514)	(322,021)	(423,166)
Current Employee Benefits Provision	(520,534)	(502,818)	(502,818)
Current Loan Liability	0	(143,522)	(81,321)
	<u>(1,591,457)</u>	<u>(2,614,251)</u>	<u>(1,411,565)</u>
NET CURRENT ASSET POSITION	4,062,307	4,003,315	6,291,592
Less: Cash - Reserves - Restricted	(1,615,137)	(1,682,127)	(1,682,127)
Less: Cash - Unspent Grants - Restricted	0	0	
Less: Movements Associated with Change in Accounting Standards	0		
Add Back : Component of Leave Liability not Required to be Funded	520,534	502,818	502,818
Add Back : Current Loan Liability	0	143,522	81,321
ADD: Current Portion of Lease Liability	322,514	124,397	124,397
Adjustment for Trust Transactions Within Muni		0	0
ESTIMATED SURPLUS/(DEFICIENCY) C/FWD	<u>3,290,218</u>	<u>3,091,925</u>	<u>5,318,001</u>

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

6. RATING INFORMATION

RATE TYPE	Rate in \$	Number of Properties	Rateable Value \$	2022/2023 Rate Revenue \$	2022/2023 Interim Rates \$	2022/2023 Back Rates \$	2022/2023 Total Revenue \$	2022/2023 Budget \$
General Rate								
GRV Residential	0.112618	782	12,472,188	1,404,593			1,404,593	1,404,593
GRV Commercial	0.168599	29	1,233,784	208,015			208,015	208,015
GRV industrial	0.138256	36	628,700	86,922			86,922	86,922
GRV - Transient & Short Stay Accom	0.289034	2	1,000,000	289,034			289,034	289,034
UV - Mining	0.081471	72	2,705,577	220,426	10,763	2,218	233,407	220,426
UV - Other	0.006149	324	349,193,000	2,147,188	866	414	2,148,468	2,147,187
Non-Rateable							0	0
Sub-Totals		1,245	367,233,249	4,356,178	11,629	2,632	4,370,439	4,356,177
Minimum Rates	Minimum \$							
GRV Residential	937.00	376	13,498,155	352,312		0	352,312	352,312
GRV Commercial	937.00	14	44,740	13,118		0	13,118	13,118
GRV Industrial	937.00	10	45,268	9,370		0	9,370	10,307
GRV - Transient & Short Stay Accom	915.00	1	0	915		0	915	915
UV - Mining	345.00	62	125,311	21,390		0	21,390	21,390
UV - Other	915.00	104	6,633,252	95,160		0	95,160	95,160
Sub-Totals		567	20,346,726	492,265	0	0	492,265	493,202
				4,848,443			4,862,704	4,849,379
Back Rates								1,000
Interim Rates								5,000
Total Amount Raised From Rates							4,862,704	4,855,379
Ex Gratia Rates		check after rates raised					67,710	67,710
Total Rates							4,930,414	4,923,089

All land except exempt land in the Shire of Ravensthorpe is rated according to its Gross Rental Value (GRV) in townsites or Unimproved Value (UV) in the remainder of the Shire.

The general rates detailed above for the 2019/20 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also bearing considering the extent of any increase in rating over the level adopted in the previous year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of the Local Government services/facilities.

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

7. TRUST FUNDS

Monies previously held in Trust are now recognised as a current liability, although they are treated differently to other current liabilities in that they are required to be cash backed.

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

8. OPERATING STATEMENT BY PROGRAM

	OCTOBER 2022 Actual \$	2022/2023 Adopted Budget \$	2021/2022 Actual \$
OPERATING REVENUES			
Governance	(6,055)	20,000	62,937
General Purpose Funding	5,497,932	6,686,214	7,574,066
Law, Order, Public Safety	(38,280)	1,192,151	455,624
Health	69	5,300	15,508
Education and Welfare	273,785	843,300	831,047
Housing	5,733	18,200	18,864
Community Amenities	587,393	1,096,509	816,390
Recreation and Culture	224,987	5,755,832	2,185,987
Transport	609,877	2,702,691	1,689,932
Economic Services	66,045	314,318	413,178
Other Property and Services	43,802	168,500	493,269
TOTAL OPERATING REVENUE	7,265,288	18,803,014	14,556,802
OPERATING EXPENSES			
Governance	(482,800)	(1,166,701)	(805,375)
General Purpose Funding	(47,644)	(283,779)	(306,010)
Law, Order, Public Safety	(261,948)	(1,261,693)	(1,023,082)
Health	(127,351)	(388,986)	(295,953)
Education and Welfare	(292,574)	(1,321,810)	(1,088,324)
Housing	(66,694)	(207,737)	(265,903)
Community Amenities	(351,753)	(1,580,799)	(1,510,962)
Recreation & Culture	(374,616)	(2,092,512)	(1,942,924)
Transport	(759,464)	(5,346,122)	(5,431,461)
Economic Services	(91,369)	(456,747)	(582,263)
Other Property and Services	(96,034)	(185,534)	(700,796)
TOTAL OPERATING EXPENSE	(2,952,247)	(14,292,420)	(13,953,053)
CHANGE IN NET ASSETS RESULTING FROM OPERATIONS	<u>4,313,041</u>	<u>4,510,594</u>	<u>603,749</u>

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 OCTOBER 2022

8. OPERATING STATEMENT BY NATURE & TYPE

	OCTOBER 2022 Actual \$	2022/2023 Adopted Budget \$	2021/2022 Actual \$
OPERATING REVENUES			
Rates	4,930,413	4,923,089	4,707,550
Operating Grants, Subsidies and Contributions	420,267	1,909,054	4,136,421
Non-Operating Grants, Subsidies and Contributions	734,070	8,612,968	2,286,165
Fees and Charges	1,016,460	2,508,918	2,471,915
Service Charges	0	0	0
Interest Earnings	11,293	134,000	55,137
Profit on Asset Disposals	0	76,900	57,579
Proceeds on Disposal of Assets	0	246,000	301,091
Realisation on Disposal of Assets	0	(246,000)	(301,091)
Other Revenue	152,784	638,086	842,035
TOTAL OPERATING REVENUE	7,265,287	18,803,015	14,556,802
OPERATING EXPENSES			
Employee Costs	(1,535,849)	(4,883,741)	(4,892,111)
Materials and Contracts	(888,808)	(3,814,351)	(3,256,656)
Utility Charges	(58,093)	(291,730)	(261,083)
Depreciation on Non-Current Assets	0	(4,603,791)	(4,760,761)
Interest Expenses	(3,894)	(53,357)	(66,026)
Insurance Expenses	(363,465)	(240,558)	(342,536)
Loss on Asset Disposals	0	(56,700)	(2,192)
FV Adjustment of Non-Current assets	0	0	0
Other Expenditure	(102,138)	(348,192)	(371,689)
TOTAL OPERATING EXPENSE	(2,952,247)	(14,292,420)	(13,953,054)
CHANGE IN NET ASSETS RESULTING FROM OPERATIONS	4,313,040	4,510,595	603,748

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

9. STATEMENT OF FINANCIAL POSITION

	OCTOBER 2022 Actual \$	2021/2022 Actual \$
CURRENT ASSETS		
Cash and Cash Equivalents	2,933,787	4,991,336
Trade and Other Receivables	4,585,169	1,569,158
Inventories	184,200	57,073
TOTAL CURRENT ASSETS	<u>7,703,156</u>	<u>6,617,567</u>
NON-CURRENT ASSETS		
Other Receivables	11,317	11,317
Inventories	0	0
Property, Plant and Equipment	46,248,236	44,267,459
Infrastructure	120,167,983	120,123,988
TOTAL NON-CURRENT ASSETS	<u>166,427,536</u>	<u>164,402,764</u>
TOTAL ASSETS	<u>174,130,692</u>	<u>171,020,331</u>
CURRENT LIABILITIES		
Trade and Other Payables	703,030	1,843,513
Right of Use Asset	124,397	124,397
Long Term Borrowings	81,321	143,522
Provisions	502,818	502,818
TOTAL CURRENT LIABILITIES	<u>1,411,566</u>	<u>2,614,250</u>
NON-CURRENT LIABILITIES		
Trade and Other Payables	0	0
Long Term Borrowings	696,112	696,112
Right of Use Assets	701,095	701,095
Provisions	63,703	63,703
TOTAL NON-CURRENT LIABILITIES	<u>1,460,910</u>	<u>1,460,910</u>
TOTAL LIABILITIES	<u>2,872,476</u>	<u>4,075,160</u>
NET ASSETS	<u>171,258,216</u>	<u>166,945,171</u>
Retained Surplus	43,988,093	39,589,118
Reserves - Cash Backed	1,662,127	1,662,127
Revaluation Surplus	125,237,075	125,237,075
TOTAL EQUITY	<u>170,887,296</u>	<u>166,488,320</u>

SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 OCTOBER 2022

10. FINANCIAL RATIOS

	2022 YTD	2021	2020	2019
Current Ratio	6.63	2.34	3.01	1.64
Operating Surplus Ratio	0.60	(0.22)	3.29	(0.24)

The above ratios are calculated as follows:

Current Ratio
$$\frac{\text{Current assets minus restricted current assets}}{\text{Current liabilities minus liabilities associated with restricted assets}}$$

Operating Surplus Ratio
$$\frac{\text{operating revenue minus operating expense}}{\text{own source operating revenue}}$$

ATTACHMENT

02 SEPTEMBER 2022 - 03 OCTOBER 2022

All credit card purchased items have accompanying receipts, purchase orders or statutory declarations

Business Credit Card - Matthew Bird

Date	Payment to	Description	Amount	GST
5/09/2022	FE DAW & SONS	Various deli items - catering Cultural Precinct Stakeholder Engagement Workshop	\$ 96.63	\$ 4.43
05/09/2022	DAWRYS BOTTLO	Various deli items - catering Cultural Precinct Stakeholder Engagement Workshop	\$ 19.00	\$ 0.77
6/09/2022	RAVEY COUNTRY KITCHEN	Catering - Corporate discussion 06/09/2022	\$ 130.00	\$ 11.82
6/09/2022	RAVEY COUNTRY KITCHEN	Catering - Corporate discussion 06/09/2022	\$ 100.00	\$ 9.09
6/09/2022	RAVEY COUNTRY KITCHEN	Catering - Corporate discussion 06/09/2022	\$ 100.00	\$ 9.09
7/09/2022	WA NEWS	WA News subscription	\$ 28.00	\$ 2.55
13/09/2022	SURVEY MONKEY	Survey monkey - 1 year subscription	\$ 384.00	\$ 34.91
13/09/2022	FE DAW & SONS	Catering - Middle management workshop 13/09/2022	\$ 100.00	\$ 9.09
13/09/2022	FE DAW & SONS	Catering - Middle management workshop 13/09/2022	\$ 100.00	\$ 9.09
13/09/2022	FE DAW & SONS	Catering - Middle management workshop 13/09/2022	\$ 175.00	\$ 15.91
20/09/2022	LANDGATE	2 x Certificate of title search	\$ 28.20	\$ -
20/09/2022	FE DAW & SONS	Lollies & nuts - Council meetings	\$ 44.14	\$ 2.77
20/09/2022	FE DAW & SONS	Catering - Citizenship ceremony & councillor afternoon tea 20/09/2022	\$ 100.00	\$ 9.09
20/09/2022	FE DAW & SONS	Catering - Citizenship ceremony & councillor afternoon tea 20/09/2022	\$ 166.00	\$ 15.09
20/09/2022	KEENS MINI MART	Milk - Citizenship ceremony & councillor afternoon tea 20/09/2022	\$ 4.49	\$ -
2/10/2022	FRASER SUITS PERTH	Councillor accommodation	\$ 525.00	\$ 47.73
Total Purchases for M.Bird			\$ 2,100.46	\$ 181.42

Business Credit Card - Leslie Mainwaring

Date	Payment to	Description	Amount	GST
1/09/2022	ROC CANDY	Country carnival - Community survey	\$ 190.00	\$ 17.27
2/09/2022	MELVILLE TOYOTA	EMCS 101RA Toyota Fortuna - 40,000km service	\$ 845.34	\$ 76.85
16/09/2022	BRIDGESTONE AUSTRALIA	EMCS 101RA Toyota Fortuna - 4 x new tyres & wheel alignment	\$ 1,796.00	\$ 163.27
20/09/2022	RAVENSTHORPE HOTEL	Councillor refreshments	\$ 51.70	\$ 4.70
20/09/2022	RAVENSTHORPE HOTEL	Councillor meals	\$ 167.00	\$ 15.18
30/09/2022	OFFICEWORKS	Stand up desk - D.O.T Hopetoun office	\$ 249.00	\$ 22.64
Total Purchases for L. Mainwaring			\$ 3,299.04	\$ 299.91

Business Credit Card - Evelyn Houghton

Date	Payment to	Description	Amount	GST
6/09/2022	HOPETOUN IGA	Various food items - team educators day	\$ 99.20	\$ 2.57
12/09/2022	HOPETOUN IGA	Tapioca, cruskits, sugar, cotton balls and chick peas - The Cub House	\$ 20.05	\$ 0.77
16/09/2022	INK STATION	10 Pack brother compatible cartridges - The Cub House	\$ 103.99	\$ 9.45
16/09/2022	SPOTLIGHT	2 x Window shade & 2 x Curtin rod - Little Barrens	\$ 163.98	\$ 14.91
17/09/2022	WOOLWORTHS	Various baking items - Little Barrens	\$ 189.20	\$ 4.76
Total Purchases for E. Houghton			\$ 576.42	\$ 32.46

Business Credit Card - Edward Kilbey

Date	Payment to	Description	Amount	GST
7/09/2022	INK STATION	4 Pack HP compatible high yield tonner cartridge	\$ 107.70	\$ 9.79
14/09/2022	BUNNINGS	34 x Yellow and white line marking paint	\$ 402.20	\$ 36.56
14/09/2022	BUNNINGS	1 x Pull top latch - staff house & 1 x keyless entrance - Munglinup toilets	\$ 321.01	\$ 29.18
15/09/2022	RAVENSTHORPE BUILDING SUPPLIES	2 X Hinge gate ball bearing - Staff house	\$ 35.50	\$ 3.23
16/09/2022	FE DAW & SONS	Sugar & coffee - Depot	\$ 48.08	\$ -
20/09/2022	FE DAW & SONS	Butter & bacon - toolbox meeting	\$ 19.55	\$ -
21/09/2022	RAVENSTHORPE AGENCIES	2 x Cammock gasket 3 inch - effluent system	\$ 9.90	\$ 0.90
26/09/2022	BUNNINGS	4 x Shovel - Depot	\$ 51.92	\$ 4.72
29/09/2022	RAVENSTHORPE POST OFFICE	2 x \$50 BCF vouchers - employee Farwell gift	\$ 100.00	\$ -
29/09/2022	FE DAW & SONS	Catering - employee retirement afternoon tea	\$ 70.75	\$ -
29/09/2022	DAWRYS BOTTLO	Refreshments - employee retirement afternoon tea	\$ 117.98	\$ 10.73
Total Purchases for E.Kilbey			\$ 1,284.59	\$ 95.11

Business Credit Card - Russell Palmer

Date	Payment to	Description	Amount	GST
13/09/2022	DAWRYS BOTTLO	Refreshments - BFAC	\$ 64.99	\$ 5.91
13/09/2022	EAGLE ROADHOUSE	Catering - Training AFDRS	\$ 240.00	\$ 21.82
16/09/2022	OFFICEWORKS	Pens - Brigade training	\$ 17.23	\$ 1.57
19/09/2022	WOOLWORTHS	Various food items - BFB training in Munglinup	\$ 65.74	\$ 3.27
Total Purchases for R. Palmer			\$ 387.96	\$ 32.56

Business Credit Card - Miscellaneous Fees and Charges Bankwest

Date	Payment to	Description	Amount	GST
3/10/2022	Bankwest	Facility Fee	\$ 99.00	\$ -
Total fees and charges			\$ 99.00	\$ -
Total Bankwest Corporate MasterCard Statement			\$ 7,747.47	\$ 641.47

Business Debit Card - Les Mainwaring

Date	Payment to	Description	Amount
Closing Balance for Debit Card - Les Mainwaring			\$ -

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526	06/10/2022	Horizon Power	513789 - LOT 3000 BUCKIE STREET HOPETOUN WA - 23/07/2022 - 22/09/2022	1		3,045.02
INV 2101444123/09/2022		Horizon Power	267634 - LOT 548 TAMAR STREET HOPETOUN WA - 23/07/2022 - 22/09/2022		217.03	
INV 2101444023/09/2022		Horizon Power	513789 - LOT 3000 BUCKIE STREET HOPETOUN WA - 23/07/2022 - 22/09/2022		994.85	
INV 2101444523/09/2022		Horizon Power	414511 - UNIT 6/LOT 705 TAMAR STREET HOPETOUN WA - 23/07/2022 - 22/09/2022		314.33	
INV 2101446127/09/2022		Horizon Power	442429 - 79 ESPLANADE HOPETOUN WA - 26/07/2022 - 23/09/2022		600.17	
INV 2101447228/09/2022		Horizon Power	137406 - LOT 245 VEAL STREET HOPETOUN WA - 27/07/2022 - 27/09/2022		308.77	
INV 2101447728/09/2022		Horizon Power	185210 - LOT 461 CANNING BVD HOPETOUN WA - 27/07/2022 - 27/09/2022		125.25	
INV 2101448829/09/2022		Horizon Power	397872 - LOT 314 MAITLAND STREET HOPETOUN WA - 28/07/2022 - 28/09/2022		148.60	
INV 2101448829/09/2022		Horizon Power	450414 - LOT 501 VEAL STREET HOPETOUN WA - 28/07/2022 - 28/09/2022		336.02	
527	20/10/2022	Horizon Power	136499 - HOPETOUN LAMPS - 01/09/2022 - 30/09/2022	1		6,597.99
INV 2101451830/09/2022		Horizon Power	136499 - HOPETOUN LAMPS - 01/09/2022 - 30/09/2022		4,593.95	
INV 2101453204/10/2022		Horizon Power	224027 - LOT 694 BEACON DRIVE HOPETOUN WA - 02/08/2022 - 03/10/2022		840.50	
INV 2101460207/10/2022		Horizon Power	308541 - LOC 80 JERDACCUTTUP ROAD HOPETOUN WA - 05/08/2022 - 06/10/2022		1,163.54	
EFT15617	06/10/2022	4 Rivers Plumbing Gas & Civil Contracting WA	LOCATE LEAK IN THE CAR PARK - CUT THE ASPHALT - MINI EXCAVATE - REPAIR LEAK - HOPETOUN FORESHORE	1		1,107.15
INV 0000176503/10/2022		4 Rivers Plumbing Gas & Civil Contracting WA	RE-MUD SEPTIC LID AT SHIRE OFFICE MORGANS STREET DAMAGED BY CONTRACTORS		111.10	
INV 0000176603/10/2022		4 Rivers Plumbing Gas & Civil Contracting WA	LOCATE LEAK IN THE CAR PARK - CUT THE ASPHALT - MINI EXCAVATE - REPAIR LEAK - HOPETOUN FORESHORE		996.05	
EFT15618	06/10/2022	Aerodrome Management Services Pty Ltd	AERODROME MANAGEMENT SERVICES - SEPTEMBER 2022	1		2,982.67

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INV AMSINV20/09/2022		Aerodrome Management Services Pty Ltd	AERODROME MANAGEMENT SERVICES - SEPTEMBER 2022		2,982.67	
EFT15619	06/10/2022	Amy Serbert	BOND REFUND - GYM	1		20.00
INV T1575	27/09/2022	Amy Serbert	BOND REFUND - GYM	1	20.00	
EFT15620	06/10/2022	Australian Government Child Support Agency	Payroll deductions	1		462.48
INV DEDUCT19/09/2022		Australian Government Child Support Agency	Payroll deductions		231.24	
INV DEDUCT03/10/2022		Australian Government Child Support Agency	Payroll deductions		231.24	
EFT15621	06/10/2022	BE Stearne & Co Pty Ltd	SUPPLY ONLY 2050 X 822MM WHITE INT GUARD SECURITY DOOR	1		624.00
INV 106771	29/09/2022	BE Stearne & Co Pty Ltd	SUPPLY ONLY 2050 X 822MM WHITE INT GUARD SECURITY DOOR		624.00	
EFT15622	06/10/2022	Best Office Systems	PRINTER READINGS - HOPETOUN OFFICE - 20/08/2022 - 20/09/2022	1		198.50
INV 607815	28/09/2022	Best Office Systems	PRINTER READINGS - RAVENSTHORPE DEPOT 20/08/2022 - 20/09/2022		49.50	
INV 607816	28/09/2022	Best Office Systems	PRINTER READINGS - HOPETOUN OFFICE - 20/08/2022 - 20/09/2022		149.00	
EFT15623	06/10/2022	██████████	SALARY SACRAFICE - ██████████ - FORTNIGHT ENDING 03/10/2022	1		380.00
INV SAL SAC06/10/2022		██████████	SALARY SACRAFICE - ██████████ - FORTNIGHT ENDING 03/10/2022		380.00	
EFT15624	06/10/2022	City of Albany	PROVISION OF BUILDING SURVEY SERVICES - 1X CERIFICATE OF DESIGN COMPLIANCE #166579	1		374.00
INV 98278	15/09/2022	City of Albany	PROVISION OF BUILDING SURVEY SERVICES - 1X CERIFICATE OF DESIGN COMPLIANCE #166579		374.00	
EFT15625	06/10/2022	Department of Fire and Emergency Services (Previously FESA)	2022/2023 EMERGENCY SERVICE LEVY	1		4,987.99
INV 154592	30/09/2022	Department of Fire and Emergency Services (Previously FESA)	2022/2023 EMERGENCY SERVICE LEVY		4,987.99	

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EFT15626	06/10/2022	Dynasty Embroidery	5 X SR-7PIPL NAVY/LT BLUE (S) WITH SHIRE EMBROIDERY ON LEFT CHEST AND RANGER LOGO ON RIGHT CHEST	1		192.50
INV 0002200328/09/2022		Dynasty Embroidery	5 X SR-7PIPL NAVY/LT BLUE (S) WITH SHIRE EMBROIDERY ON LEFT CHEST AND RANGER LOGO ON RIGHT CHEST		192.50	
EFT15627	06/10/2022	Helene Pty Ltd (Lo-Go Appointments)	ADMINISTRATION SERVICES - ANNE ALLISON - PROJECT ADMINISTRATION OFFICER - W/E 24/09/2022	1		1,401.81
INV H1499	27/09/2022	Helene Pty Ltd (Lo-Go Appointments)	ADMINISTRATION SERVICES - ANNE ALLISON - PROJECT ADMINISTRATION OFFICER - W/E 24/09/2022		1,401.81	
EFT15628	06/10/2022	Indiji Flora	MAF WORKS - TREATMENT #11505 - MACHINE HIRE	1		4,840.00
INV INV-048723/09/2022		Indiji Flora	MAF WORKS - TREATMENT #11505 - MACHINE HIRE		4,840.00	
EFT15629	06/10/2022	Julie Stevens	BOND REFUND - GYM	1		30.00
INV T2133	27/09/2022	Julie Stevens	BOND REFUND - GYM	1	30.00	
EFT15630	06/10/2022	Kleen West Distributors	1 X 20LTR POWER WASH & 1 X 20LTR POWER RINSE	1		243.32
INV 0007286323/09/2022		Kleen West Distributors	1 X 20LTR POWER WASH & 1 X 20LTR POWER RINSE		243.32	
EFT15631	06/10/2022	Perfect Computer Solutions Pty Ltd	IT SERVICE DESK AND ASSOCIATED IT SUPPORT - 27/09/2022 - 28/09/2022	1		382.50
INV 27526	29/09/2022	Perfect Computer Solutions Pty Ltd	IT SERVICE DESK AND ASSOCIATED IT SUPPORT - 27/09/2022 - 28/09/2022		382.50	
EFT15632	06/10/2022	R And R Heavy Diesel Services	ANNUAL SERVICE OF FIRE TRUCK - 1EEW-142	1		8,582.40
INV 6039	06/09/2022	R And R Heavy Diesel Services	REPAIR MILWAUKEE 3/4 RATTLE GUN		158.40	
INV 6082	22/09/2022	R And R Heavy Diesel Services	ANNUAL SERVICE OF FIRE TRUCK - 1EEW-142		4,274.33	
INV 6089	27/09/2022	R And R Heavy Diesel Services	SERVICE LUBRICATION AND INSPECTION ON DAF CF 7585 - RA-3579		2,139.46	
INV 6088	27/09/2022	R And R Heavy Diesel Services	10,000KM LOGBOOK SERVICE AND INSPECTION RETORQUED ALL SUSPENSION AND DRIVELINE BOLTS - RA-279		348.14	
INV 6087	27/09/2022	R And R Heavy Diesel Services	INSPECT LEG FAULT, ORDERED LEG LOCKOUT SENSOR, CLIENT FITTED AND TESTED OK - 1GFO-489		367.29	

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INV 6086	27/09/2022	R And R Heavy Diesel Services	NEW LINE MARKING MACHINE, 12 x LINE MARKING PAINT WHITE & 6 x LINE MARKING YELLOW DY-MARK		616.17	
INV 6097	29/09/2022	R And R Heavy Diesel Services	TRAVEL TO SITE AND RETURN - REMOVE AND REPLACE BLOWN HYDRAULIC HOSES - CAT D5 BULLDOZER (P457)		579.06	
INV 6114	03/10/2022	R And R Heavy Diesel Services	SUPPLY DIPSTICK TRANSMISSION GUAGE FOR KUBOTA - 1GLQ-198		99.55	
EFT15633	06/10/2022	Ravensthorpe Community Resource Centre	SLWA - LIBRARY BOARD AWARD PRIZE 2022 - FITZY FILES/UNEARTHED	1		2,500.00
INV INV-385528/09/2022		Ravensthorpe Community Resource Centre	SLWA - LIBRARY BOARD AWARD PRIZE 2022 - FITZY FILES/UNEARTHED		2,500.00	
EFT15634	06/10/2022	Shire of Ravensthorpe Social Club	Payroll deductions	1		305.00
INV DEDUCT19/09/2022		Shire of Ravensthorpe Social Club	Payroll deductions		155.00	
INV DEDUCT03/10/2022		Shire of Ravensthorpe Social Club	Payroll deductions		150.00	
EFT15635	06/10/2022	South Regional TAFE - Esperance	FRONT END LOADER COURSE X 8, SKIDSTEER COURSE X 7 & SECURE CARGO COURSE X 10	1		2,369.52
INV I0020826 28/09/2022		South Regional TAFE - Esperance	FRONT END LOADER COURSE X 8, SKIDSTEER COURSE X 7 & SECURE CARGO COURSE X 10		2,369.52	
EFT15636	06/10/2022	Stewart & Heaton Clothing Co Pty Ltd	PPE/PPC MUNGLINUP BFB	1		2,303.02
INV SIN-359913/09/2022		Stewart & Heaton Clothing Co Pty Ltd	PPE/PPC MUNGLINUP BFB		2,155.18	
INV SIN-360523/09/2022		Stewart & Heaton Clothing Co Pty Ltd	PPE/PPC MUNGLINUP BFB - 5 X M TSHIRT COTTON NAVY & 1 X 3XL TSHIRT COTTON NAVY		147.84	
EFT15637	06/10/2022	Sukanya Kangsuntia	BOND REFUND - GYM	1		30.00
INV T2112	22/09/2022	Sukanya Kangsuntia	BOND REFUND - GYM	1	30.00	
EFT15638	06/10/2022	Telstra	SATELLITE PHONE - 22/09/2022 - 21/10/2022 AND CREDIT FROM ACC 2350315731	1		133.23
INV T 311	22/09/2022	Telstra	SATELLITE PHONE - 22/09/2022 - 21/10/2022 AND CREDIT FROM ACC 2350315731		133.23	
EFT15639	06/10/2022	Toll IPEC Ipec Pty Ltd	FREIGHT - PATHWEST, PCS & DYNASTY	1		55.61
INV 0539-S30:18/09/2022		Toll IPEC Ipec Pty Ltd	FREIGHT - PATHWEST, PCS & DYNASTY		55.61	

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EFT15640	20/10/2022	4 Rivers Plumbing Gas & Civil Contracting WA	SUPPLY & INSTALL A SOLAR HOT WATER UNIT - FORESHORE PUBLIC TOILETS HOPETOUN	1		19,332.62
INV 0000180805/10/2022		4 Rivers Plumbing Gas & Civil Contracting WA	SUPPLY & INSTALL A SOLAR HOT WATER UNIT - FORESHORE PUBLIC TOILETS HOPETOUN		14,235.22	
INV 0000180405/10/2022		4 Rivers Plumbing Gas & Civil Contracting WA	ATTEND TO BLOCKED TOILET - JUBILEE PARK		171.60	
INV 0000180605/10/2022		4 Rivers Plumbing Gas & Civil Contracting WA	JET THE DRAINS FROM THE SUMP TO THE EVAP AREA - RAVENSTHORPE SHIRE YARD		324.50	
INV 0000180505/10/2022		4 Rivers Plumbing Gas & Civil Contracting WA	PUMP OUT WASH DOWN BAY - THE SHIRE WORKS DEPOT		253.00	
INV 0000180705/10/2022		4 Rivers Plumbing Gas & Civil Contracting WA	PUMP OUT CAMP GROUND MAIN TOILETS OVER 2 DAYS 27TH & 28TH SEPTEMBER		4,348.30	
EFT15641	20/10/2022	Bob Waddell	TECHNICAL SUPPORT FOR PREPARATION OF 2022/2023 BUDGET - 6.75HRS	1		1,113.75
INV 3028	03/10/2022	Bob Waddell	TECHNICAL SUPPORT FOR PREPARATION OF 2022/2023 BUDGET - 6.75HRS		1,113.75	
EFT15642	20/10/2022	Bunnings	1 X VACUUM & 1 X TYRE PRESSURE GUAGE	1		318.38
INV 2022/99801/10/2022		Bunnings	1 X VACUUM & 1 X TYRE PRESSURE GUAGE		318.38	
EFT15643	20/10/2022	[REDACTED]	SALARY SACRAFICE - [REDACTED] - FORTNIGHT ENDING 17/10/2022	1		380.00
INV SAL SAC17/10/2022		[REDACTED]	SALARY SACRAFICE - [REDACTED] - FORTNIGHT ENDING 17/10/2022		380.00	
EFT15644	20/10/2022	Choices Flooring Esperance	INSTALLATION VERTICAL BLINDS - DARK GREY/CHARCOAL COLOUR, ANOTEC DARK GREY TRACK & WANDS	1		5,588.84
INV 304340	28/09/2022	Choices Flooring Esperance	INSTALLATION VERTICAL BLINDS - DARK GREY/CHARCOAL COLOUR, ANOTEC DARK GREY TRACK & WANDS		3,326.64	
INV 304342	28/09/2022	Choices Flooring Esperance	REMOVAL OF EXISTING CARPET IN MAIN BEDROOM & REPLACING WITH CHARCOAL BURFORD		2,262.20	
EFT15645	20/10/2022	Cleanaway Pty Ltd	STARVATION BAY CAMPSITE RUBBISH COLLECTION - SEP 2022	1		1,091.92
INV 2169818630/09/2022		Cleanaway Pty Ltd	MASONS BAY CAMPSITE RUBBISH COLLECTION - SEP 2022		447.02	

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INV 2169818530/09/2022		Cleanaway Pty Ltd	STARVATION BAY CAMPSITE RUBBISH COLLECTION - SEP 2022		644.90	
EFT15646	20/10/2022	Clearyfield Landscape Contractors	SUPPLY AND INSTALL RETICULATION CWA HOPETOUN	1		756.30
INV 178	27/07/2022	Clearyfield Landscape Contractors	SUPPLY AND INSTALL RETICULATION CWA HOPETOUN		756.30	
EFT15647	20/10/2022	Cocanarup Bush Fire Brigade	REIMBURSEMENT - POST OFFICE BOX RENEWAL	1		69.00
INV REIMBU04/02/2022		Cocanarup Bush Fire Brigade	REIMBURSEMENT - POST OFFICE BOX RENEWAL		69.00	
EFT15648	20/10/2022	Community Spirit Newspaper Inc	1 X AUSDAY CITIXENSHIP AWARD - FULL PAGE & 1 X SENIORS CATERING - 1/4 PAGE	1		243.00
INV 0002513706/10/2022		Community Spirit Newspaper Inc	1 X AUSDAY CITIXENSHIP AWARD - FULL PAGE & 1 X SENIORS CATERING - 1/4 PAGE		243.00	
EFT15649	20/10/2022	Department of Fire and Emergency Services (Previously FESA)	2022/23 ESL QUARTER 1 PAYMENT	1		48,427.80
INV 154338	19/08/2022	Department of Fire and Emergency Services (Previously FESA)	2022/23 ESL QUARTER 1 PAYMENT		48,427.80	
EFT15650	20/10/2022	Franke Services	WORK TO REAR UNDERCOVER AREA - 79 ESPLANADE HOPETOUN	1		9,032.61
INV INV-014605/10/2022		Franke Services	WORK TO REAR UNDERCOVER AREA - 79 ESPLANADE HOPETOUN		5,231.30	
INV INV-014906/10/2022		Franke Services	CARPORT EXTENSION WORK 79 ESPLANADE HOPETOUN		3,801.31	
EFT15651	20/10/2022	Freight Lines Group	FREIGHT - FULTON HOGAN, CONCEPT PRODUCTS & SIGMA CHEMICALS	1		1,220.33
INV 0013710823/09/2022		Freight Lines Group	FREIGHT - FULTON HOGAN, CONCEPT PRODUCTS & SIGMA CHEMICALS		1,220.33	
EFT15652	20/10/2022	Helene Pty Ltd (Lo-Go Appointments)	ADMINISTRATION SERVICES - ANNE ALLISON - PROJECT ADMINISTRATION OFFICER - W/E 01/10/2022	1		1,401.81
INV H1540	04/10/2022	Helene Pty Ltd (Lo-Go Appointments)	ADMINISTRATION SERVICES - ANNE ALLISON - PROJECT ADMINISTRATION OFFICER - W/E 01/10/2022		1,401.81	
EFT15653	20/10/2022	Hopetoun Community Resource Centre	REFUND - BOOKING FEE PAID INCORRECTLY	1		9.50
INV REFUND17/10/2022		Hopetoun Community Resource Centre	REFUND - BOOKING FEE PAID INCORRECTLY		9.50	

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EFT15654	20/10/2022	Indiji Flora	MAF WORKS - TREATMENT #7411 - MACHINE HIRE	1		3,630.00
INV INV-048803/10/2022		Indiji Flora	MAF WORKS - TREATMENT #7411 - MACHINE HIRE		3,630.00	
EFT15655	20/10/2022	Komatsu Australia PTY LTD	TRAVEL AND ACCOMMODATION TO COMPLETE KOMP SERVICING ON GRADER	1		1,768.84
INV 0029414406/10/2022		Komatsu Australia PTY LTD	TRAVEL AND ACCOMMODATION TO COMPLETE KOMP SERVICING ON GRADER		1,768.84	
EFT15656	20/10/2022	LGISWA	SCHEME PROTECTION - LGIS - 30/06/2022 - 30/06/2023	1		196,884.82
INV 100-151603/10/2022		LGISWA	SCHEME PROTECTION - LGIS - 30/06/2022 - 30/06/2023		196,884.82	
EFT15657	20/10/2022	Lloydey's Power Services	INSTALL STAG DIGITAL TIMER AT HOPETOUN COMMUNITY CENTRE	1		1,204.39
INV INV-103006/10/2022		Lloydey's Power Services	REPLACE 6 LIGHT GLOBES, INSTALL WEATHERPROOF SUNSET SWITCH OUTSIDE HOPETOUN DOCTORS		529.54	
INV INV-103706/10/2022		Lloydey's Power Services	INSTALL STAG DIGITAL TIMER AT HOPETOUN COMMUNITY CENTRE		674.85	
EFT15658	20/10/2022	Meridian Agencies (Weistermann Family Trust)	KETTLE - RECEIPT #103722	1		47.90
INV INV-032901/09/2022		Meridian Agencies (Weistermann Family Trust)	PAID INCORRECT AMOUNT ON INV-0329 10CENT CREDIT - VARIOUS OFFICE STATIONARY		-0.10	
INV INV-039903/10/2022		Meridian Agencies (Weistermann Family Trust)	KETTLE - RECEIPT #103722		48.00	
EFT15659	20/10/2022	██████████	REIMBURSEMENT - FE DAW AND SONS - VARIOUS FOOD ITEMS -EMERGENCY EXERCISE CATERING	1		162.79
INV REIMBU04/10/2022		██████████	REIMBURSEMENT - FE DAW AND SONS - VARIOUS FOOD ITEMS -EMERGENCY EXERCISE CATERING		162.79	
EFT15660	20/10/2022	████████████████████	REIMBURSEMENT - TRUCK HIRE & FUEL - RELOCATION - EMTS	1		1,549.34
INV REIMBU110/10/2022		████████████████████	REIMBURSEMENT - TRUCK HIRE & FUEL - RELOCATION - EMTS		1,549.34	
EFT15661	20/10/2022	Perfect Computer Solutions Pty Ltd	HP DESKTOP MINI - SPARE & HP DESKTOP MINI, 2X 24" MONITORS & DUAL ARMS - EMIS	1		4,972.50
INV 27543	06/10/2022	Perfect Computer Solutions Pty Ltd	IT SERVICE DESK AND ASSOCIATED IT SUPPORT - 30/09/2022 - 03/10/2022		552.50	

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INV 27547	13/10/2022	Perfect Computer Solutions Pty Ltd	HP DESKTOP MINI - SPARE & HP DESKTOP MINI, 2X 24" MONITORS & DUAL ARMS - EMIS		3,485.00	
INV 27559	13/10/2022	Perfect Computer Solutions Pty Ltd	IT SERVICE DESK AND ASSOCIATED IT SUPPORT 05/10/2022 - 10/10/2022		935.00	
EFT15662	20/10/2022	R And R Heavy Diesel Services	4000 hr SERVICE LUBE & INSPECTION. FIT NEW REVERSE ALARM KOMATSU GD655-5 GRADER - RA3508	1		11,538.67
INV 6111	03/10/2022	R And R Heavy Diesel Services	1000HR SERVICE, LUBE AND INSPECTION - JOHN DEERE GRADER 620P - RA3930		2,146.51	
INV 6110	03/10/2022	R And R Heavy Diesel Services	TORO GROUND MASTER 837 HOUR SERVICE AND INSPECTION - RA-3761		227.11	
INV 6112	03/10/2022	R And R Heavy Diesel Services	NEW BRAKE BOOSTER, CHANGE TYRE FOR SPARE, FULLY GREASE AND ADJUST BRAKES HOWARD PORTER TRI-AXLE P556 - 1TGC-542		459.31	
INV 6113	03/10/2022	R And R Heavy Diesel Services	4000 hr SERVICE LUBE & INSPECTION. FIT NEW REVERSE ALARM KOMATSU GD655-5 GRADER - RA3508		6,873.61	
INV 6118	04/10/2022	R And R Heavy Diesel Services	20000KM, 30000KM & 40000KM SERVICE & VEHICLE TO HOPETOUN UNSERVICEABLE TYRES REPLACED		921.14	
INV 6130	11/10/2022	R And R Heavy Diesel Services	90,000 AND 100,000KM LOGBOOK SERVICE ON - RA-106		426.30	
INV 6131	12/10/2022	R And R Heavy Diesel Services	70,000KM LOG BOOK SERVICE, ADJUST PARK BRAKE & REPLACE WIPER BLADES - RA-222		484.69	
EFT15663	20/10/2022	Ravensthorpe Agencies	1 X OLIVER LACE/ZIP BOOTS - ADAM BIRD	1		529.00
INV 12224	21/09/2022	Ravensthorpe Agencies	1 X OLIVER LACE/ZIP BOOTS - ADAM BIRD		199.00	
INV 12606	13/10/2022	Ravensthorpe Agencies			330.00	
EFT15664	20/10/2022	Ravensthorpe Building Supplies	4 x DOOR SCX1 DURACOTE 2040 X 820 X 35	1		1,077.50
INV 24402	11/10/2022	Ravensthorpe Building Supplies	4 x DOOR SCX1 DURACOTE 2040 X 820 X 35		1,077.50	
EFT15665	20/10/2022	Red Earth Migration Pty Ltd	FEE FOR INITIAL CONSULTATION	1		110.00
INV INV-202330/09/2022		Red Earth Migration Pty Ltd	FEE FOR INITIAL CONSULTATION		110.00	
EFT15666	20/10/2022	Toll IPEC Ipec Pty Ltd	FREIGHT - STEWART & HEATON AND DYNASTY	1		101.97
INV 0540-S3025/09/2022		Toll IPEC Ipec Pty Ltd	FREIGHT - STEWART & HEATON AND DYNASTY		69.20	

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INV 0541-S3002/10/2022		Toll IPEC Ipec Pty Ltd	FREIGHT - STEWART & HEATON AND DYNASTY		32.77	
EFT15667	20/10/2022	WA Fuel Supply PTY LTD	12,299LITRES - DIESEL FUEL - OCTOBER	1		23,928.56
INV 0009185228/09/2022		WA Fuel Supply PTY LTD	12,299LITRES - DIESEL FUEL - OCTOBER		23,928.56	
EFT15668	21/10/2022	Australian Taxation Office (ATO)	BAS JULY & AUGUST 2022 AMENDMENT	1		96,804.00
INV BAS SEP21/10/2022		Australian Taxation Office (ATO)	BAS RETURN SEPTEMBER 2022		19,677.00	
INV BAS AUC21/10/2022		Australian Taxation Office (ATO)	BAS JULY & AUGUST 2022 AMENDMENT		77,127.00	
EFT15669	27/10/2022	4 Rivers Plumbing Gas & Civil Contracting WA	SPRINGDALE, MORREL, DUNN, DANIELS & HAMERSLEY - ROAD RPZ BACKFLOW INSPECTION & REPORT	1		2,213.75
INV 0000185010/10/2022		4 Rivers Plumbing Gas & Civil Contracting WA	SPRINGDALE, MORREL, DUNN, DANIELS & HAMERSLEY - ROAD RPZ BACKFLOW INSPECTION & REPORT		2,213.75	
EFT15670	27/10/2022	AMPAC Debt Recovery (WA) Pty Ltd	LEGAL CHARGES FOR DEBT RECOVERY TO 30/09/2022 - RATES ONLY	1		82.50
INV 89296	30/09/2022	AMPAC Debt Recovery (WA) Pty Ltd	LEGAL CHARGES FOR DEBT RECOVERY TO 30/09/2022 - RATES ONLY		82.50	
EFT15671	27/10/2022	Adelphi Apparel	P502RGDELNVY ADELPHI CARGO PANTS NAVY- [REDACTED]	1		533.50
INV 0006422830/08/2022		Adelphi Apparel	P502RGDELNVY ADELPHI CARGO PANTS [REDACTED] [REDACTED]		500.50	
INV 0006459921/09/2022		Adelphi Apparel	REPLACEMENT CARGO PANTS SZ 87R FOR [REDACTED] [REDACTED]		500.50	
EFT15672	27/10/2022	Arnold Wallam	REFUND - GYM BOND	1		20.00
INV T1550	13/10/2022	Arnold Wallam	REFUND - GYM BOND	1	20.00	
EFT15673	27/10/2022	Astrid Stephen	BOND REFUND - FACILITY HIRE	1		400.00
INV T1774	12/10/2022	Astrid Stephen	BOND REFUND - FACILITY HIRE	1	400.00	
EFT15674	27/10/2022	Australia Post	POSTAL CHARGES TO 02/11/2022	1		233.34
INV 1011879703/10/2022		Australia Post	POSTAL CHARGES TO 02/11/2022		233.34	

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EFT15675	27/10/2022	Australian Government Child Support Agency	Payroll deductions	1		231.24
INV DEDUCT17/10/2022		Australian Government Child Support Agency	Payroll deductions		231.24	
EFT15676	27/10/2022	Bob Waddell	TECHNICAL SUPPORT FOR PREPARATION OF 2022/2023 BUDGET - 1.5HRS	1		247.50
INV 3044	17/10/2022	Bob Waddell	TECHNICAL SUPPORT FOR PREPARATION OF 2022/2023 BUDGET - 1.5HRS		247.50	
EFT15677	27/10/2022	Cathryne Casarsa	REFUND - 22113 LIFETIME REGISTRATION	1		100.00
INV REFUND24/10/2022		Cathryne Casarsa	REFUND - 22113 LIFETIME REGISTRATION		100.00	
EFT15678	27/10/2022	Cleanaway Pty Ltd	RUBBISH COLLECTION - SEPTEMBER	1		21,739.69
INV 2170197130/09/2022		Cleanaway Pty Ltd	RUBBISH COLLECTION - SEPTEMBER		21,739.69	
EFT15679	27/10/2022	Corsign WA	VARIOUS ROAD SIGNS & SIGN POSTS	1		3,112.45
INV 0006888706/10/2022		Corsign WA	VARIOUS ROAD SIGNS & SIGN POSTS		3,112.45	
EFT15680	27/10/2022	Cr Julia Marie Bell	COUNCIL PAYMENT - QUARTER 1 2022/2023	1		3,910.00
INV QTR 1 2230/09/2022		Cr Julia Marie Bell	COUNCIL PAYMENT - QUARTER 1 2022/2023		3,910.00	
EFT15681	27/10/2022	Cr Rachel Livingston	COUNCIL PAYMENT - QUARTER 1 2022/2023	1		3,910.00
INV QTR 1 2230/09/2022		Cr Rachel Livingston	COUNCIL PAYMENT - QUARTER 1 2022/2023		3,910.00	
EFT15682	27/10/2022	Cr. Graham Richardson	COUNCIL PAYMENT - QUARTER 1 2022/2023	1		4,331.20
INV QTR 1 2230/09/2022		Cr. Graham Richardson	COUNCIL PAYMENT - QUARTER 1 2022/2023		4,331.20	
EFT15683	27/10/2022	Cr. Keith Dunlop	COUNCIL PAYMENT - QUARTER 1 2022/2023	1		10,174.94
INV QTR 1 2230/09/2022		Cr. Keith Dunlop	COUNCIL PAYMENT - QUARTER 1 2022/2023		10,174.94	
EFT15684	27/10/2022	Cr. Mark Mudie	COUNCIL PAYMENT - QUARTER 1 2022/2023	1		4,619.80
INV QTR 1 2230/09/2022		Cr. Mark Mudie	COUNCIL PAYMENT - QUARTER 1 2022/2023		4,619.80	
EFT15685	27/10/2022	Cr. Rhoda Suzanna (Sue) Leighton	COUNCIL PAYMENT - QUARTER 1 2022/2023	1		6,209.39

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INV QTR 1 2230/09/2022		Cr. Rhoda Suzanna (Sue) Leighton	COUNCIL PAYMENT - QUARTER 1 2022/2023		6,209.39	
EFT15686	27/10/2022	Cr. Tom Major	COUNCIL PAYMENT - QUARTER 1 2022/2023	1		5,008.08
INV QTR 1 2230/09/2022		Cr. Tom Major	COUNCIL PAYMENT - QUARTER 1 2022/2023		5,008.08	
EFT15687	27/10/2022	Frontline Fire & Rescue Equipment	PROTECTIVE CLOTHING AND EQUIPMENT AS PER ATTACHED - MUNGLINUP BUSHFIRE BRIGADE	1		10,545.14
INV 75975	30/09/2022	Frontline Fire & Rescue Equipment	PROTECTIVE CLOTHING AND EQUIPMENT AS PER ATTACHED - MUNGLINUP BUSHFIRE BRIGADE		10,545.14	
EFT15688	27/10/2022	Graham Gath Surveys	SURVEYING 9 X GRAVEL STOCKPILES ON LOT 1135 RAWLINSON ROAD, MUNGLINUP	1		2,073.50
INV 1211	12/09/2022	Graham Gath Surveys	SURVEYING 9 X GRAVEL STOCKPILES ON LOT 1135 RAWLINSON ROAD, MUNGLINUP		2,073.50	
EFT15689	27/10/2022	HW & Associates	SITE VISIT - 01/09/2022 & 07/10/2022	1		9,900.00
INV INV-050513/10/2022		HW & Associates	QUANTITY SURVEYING SERVICES - CONTRACT ADMINISTRATION - 20/08/2022 - 13/10/2022		3,300.00	
INV INV-050413/10/2022		HW & Associates	SITE VISIT - 01/09/2022 & 07/10/2022		6,600.00	
EFT15690	27/10/2022	Helene Pty Ltd (Lo-Go Appointments)	CONTRACT ADMINISTRATION - PROJECT ADMINISTRATION OFFICER - W/E 08/10/2022	1		1,401.81
INV H1571	11/10/2022	Helene Pty Ltd (Lo-Go Appointments)	CONTRACT ADMINISTRATION - PROJECT ADMINISTRATION OFFICER - W/E 08/10/2022		1,401.81	
EFT15691	27/10/2022	Hopetoun Community Resource Centre	PROVISION OF LIBRARY SERVICES - QUARTER 1 2022-2023	1		14,795.00
INV 1313	10/10/2022	Hopetoun Community Resource Centre	PROVISION OF LIBRARY SERVICES - QUARTER 1 2022-2023		14,795.00	
EFT15692	27/10/2022	Indiji Flora	MAF WORKS. TREATMENT #8085 - MACHINE HIRE.	1		42,240.00
INV INV-049011/10/2022		Indiji Flora	MAF WORKS. TREATMENT#8087 - MACHINE HIRE		16,500.00	
INV INV-049111/10/2022		Indiji Flora	MAF WORKS. TREATMENT #8085 - MACHINE HIRE.		25,740.00	
EFT15693	27/10/2022	Inglewood Products Group	PROGRESS PAYMENT ON MACHINING YSB	1		9,900.00
INV 0007831010/10/2022		Inglewood Products Group	PROGRESS PAYMENT ON MACHINING YSB		9,900.00	

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EFT15694	27/10/2022	Isabella Steinle	REIMBURSEMENT - PRE EMPLOYMENT MEDICAL AND TRAINING	1		375.00
INV REIMBU112/10/2022		Isabella Steinle	REIMBURSEMENT - PRE EMPLOYMENT MEDICAL AND TRAINING		375.00	
EFT15695	27/10/2022	Landgate	2 X COPY OF CERTIFICATE OF TITLE & 1 X COPY OF TRANSFER OF LAND ACT DOCUMENT	1		84.60
INV 1220422	01/10/2022	Landgate	2 X COPY OF CERTIFICATE OF TITLE & 1 X COPY OF TRANSFER OF LAND ACT DOCUMENT		84.60	
EFT15696	27/10/2022	Lawry's Electrical Solutions	SUPPLY INSTALLATION OF LED DOUBLE SIDED SIGN - FINAL 20% CLAIM & VARIATION	1		9,702.00
INV 2023	19/10/2022	Lawry's Electrical Solutions	SUPPLY INSTALLATION OF LED DOUBLE SIDED SIGN - FINAL 20% CLAIM & VARIATION		9,702.00	
EFT15697	27/10/2022	Livingston Medical Pty Ltd	MEDICAL SERVICES DEED - QAUARTERLY PAYMENT - JUL-SEP 2022	1		49,193.03
INV INV-010412/10/2022		Livingston Medical Pty Ltd	MEDICAL SERVICES DEED - QAUARTERLY PAYMENT - JUL-SEP 2022		49,193.03	
EFT15698	27/10/2022	Lloydey's Power Services	POWER POINTS, CABLE, MOUNTING BLOCKS, TRAVEL & LABOUR - INSTALL POWER POINTS WORKSHOP HOPEY DEPOT	1		658.86
INV INV-107321/10/2022		Lloydey's Power Services	POWER POINTS, CABLE, MOUNTING BLOCKS, TRAVEL & LABOUR - INSTALL POWER POINTS WORKSHOP HOPEY DEPOT		658.86	
EFT15699	27/10/2022	██████████	REIMBURSEMENT - FAIR AIR FACE MASKS - 2 X FIRE MASK SETS	1		173.80
INV REIMBU110/10/2022		██████████	REIMBURSEMENT - FAIR AIR FACE MASKS - 2 X FIRE MASK SETS		173.80	
EFT15700	27/10/2022	██████████	REIMBURSMENT - VARIOUS FOOD ITEMS FOR EMERGENCEY SERVICES EXERCISE LUNCH	1		112.43
INV REIMBU05/10/2022		██████████	REIMBURSMENT - VARIOUS FOOD ITEMS FOR EMERGENCEY SERVICES EXERCISE LUNCH		112.43	
EFT15701	27/10/2022	Nutrien Ag Solutions Ravensthorpe	1 X FIREBUG 4L, 2 X FIREBUG IGNITION WICK & 1 X ANTI FLASH WAND LESS NOZZ	1		720.72
INV 9078163819/10/2022		Nutrien Ag Solutions Ravensthorpe	1 X FIREBUG 4L, 2 X FIREBUG IGNITION WICK & 1 X ANTI FLASH WAND LESS NOZZ		720.72	

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EFT15702	27/10/2022	Peter Hobbs Architects	RAVENSTHORPE CULTURAL PRECINCT - CONTRACT ADMINISTRATION - 93% COMPLETE	1		2,750.00
INV 512	30/09/2022	Peter Hobbs Architects	RAVENSTHORPE CULTURAL PRECINCT - CONTRACT ADMINISTRATION - 93% COMPLETE		2,750.00	
EFT15703	27/10/2022	R And R Heavy Diesel Services	REPLACE DAMAGED REAR BUMPER	1		13,102.93
INV 6117	04/10/2022	R And R Heavy Diesel Services	ANNUAL B SERVICE AS PER DFES REQUIREMENTS OF MUNGLINUP 4.4 ALPHA		3,066.32	
INV 6122	10/10/2022	R And R Heavy Diesel Services	REPLACE DAMAGED REAR BUMPER		3,443.00	
INV 6128	10/10/2022	R And R Heavy Diesel Services	ANNUAL B SERVICE AS PER DFES REQUIREMENTS OF JERDACCUTTUP 2.4 FIRE TRUCK		2,764.19	
INV 6129	11/10/2022	R And R Heavy Diesel Services	ANNUAL B SERVICE AS PER DFES REQUIREMENTS OF COCANARUP 2.4 FIRE TRUCK		2,936.67	
INV 6145	13/10/2022	R And R Heavy Diesel Services	REPAIR FLAMETHROWER UNIT AND FIT TO THE JERDACCUTTUP VBFB LANDCRUISER		892.75	
EFT15704	27/10/2022	Ravensthorpe Building Supplies	12 X GLOVES, 2 X RAGS, 9 X COVERALLS, 1 X LADDER, 2 X VEST, 4 X WET WEATHER GEAR	1		709.91
INV 24405	11/10/2022	Ravensthorpe Building Supplies	12 X GLOVES, 2 X RAGS, 9 X COVERALLS, 1 X LADDER, 2 X VEST, 4 X WET WEATHER GEAR		709.91	
EFT15705	27/10/2022	Ravensthorpe Community Resource Centre	PROVISION OF LIBRARY SERVICES - QUARTER 1& 2 INSTALMENTS	1		29,590.00
INV INV-387205/10/2022		Ravensthorpe Community Resource Centre	PROVISION OF LIBRARY SERVICES - QUARTER 1& 2 INSTALMENTS		29,590.00	
EFT15706	27/10/2022	Ravensthorpe District High School	SUPPORT FOR RDHS SECONDARY FORMAL EVENT	1		250.00
INV 2941	23/09/2022	Ravensthorpe District High School	SUPPORT FOR RDHS SECONDARY FORMAL EVENT		250.00	
EFT15707	27/10/2022	Roselea Trading	Hopetoun Gym Rent	1		2,032.88
INV RENT	24/10/2022	Roselea Trading	Hopetoun Gym Rent		953.15	
INV RATES	24/10/2022	Roselea Trading	Hopetoun Gym Rates		150.11	
INV AUG & S25/10/2022		Roselea Trading	BACK PAYMENT AUG & SEP - LEASE INCREASE AS OF 15/07/2022		929.62	
EFT15708	27/10/2022	Shire of Ravensthorpe Social Club	Payroll deductions	1		140.00

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INV DEDUCT17/10/2022		Shire of Ravensthorpe Social Club	Payroll deductions		140.00	
EFT15709	27/10/2022	South Coast Foodservice	CLEANING SUPPLIES - 3 X REVIVE 5L, 5 X GLOVE, 24 X TEA TOWEL & 10 X TOWEL ESSENTIAL 1401	1		1,347.66
INV 4351822	01/09/2022	South Coast Foodservice	2 X BROOM INDOOR KIT & 7 X TOWEL BASIC		456.56	
INV 4353436	20/09/2022	South Coast Foodservice	REVIVE CITRUS DISINFECTANT DEODORISER 5L - REPLACEMENTS FOR CREDITED 20L AS PER CREDIT NOTE 6019690		21.30	
INV 4353457	20/09/2022	South Coast Foodservice	CLEANING SUPPLIES - 3 X REVIVE 5L, 5 X GLOVE, 24 X TEA TOWEL & 10 X TOWEL ESSENTIAL 1401		786.92	
INV CR 6019620/09/2022		South Coast Foodservice	REVIVE CITRUS DISINFECTANT DEODER 20L - CREDIT - INCORRECT SIZE SUPPLIED - INV 4352202		-66.44	
INV CR 6019620/09/2022		South Coast Foodservice	TOWEL LIVI ESSENTIALS COMPACT 1PLY - CREDIT - INV 4349809		-280.50	
INV 4354784	04/10/2022	South Coast Foodservice	3 X REVIVIE 5L, 1 X APPRAISE HAND SOAP 5L & 3 X TOILET CLEANER 5L		181.21	
INV 4354785	04/10/2022	South Coast Foodservice	6 X PURELL HEALTHY SOAP REFILLS & 1 X TOILET BRUSH SET		190.53	
INV 4355462	11/10/2022	South Coast Foodservice	2 x APPRAISE HAND SOAP 5L		58.08	
EFT15710	27/10/2022	Stacks Finance	Rates refund for assessment A1149 LOT 8 HOPETOUN ROAD HOPETOUN 6348	1		580.00
INV A1149	26/10/2022	Stacks Finance	Rates refund for assessment A1149 LOT 8 HOPETOUN ROAD HOPETOUN 6348		580.00	
EFT15711	27/10/2022	Stantec Australia Pty Ltd	VARIATION VPR005 FOR CHANGES TO KITCHEN LAYOUT, ADDITIONAL COOKING EQUIPMENT & GREASE TRAP	1		6,600.00
INV 1899663	12/10/2022	Stantec Australia Pty Ltd	VARIATION VPR005 FOR CHANGES TO KITCHEN LAYOUT, ADDITIONAL COOKING EQUIPMENT & GREASE TRAP		6,600.00	
EFT15712	27/10/2022	Two's Complement Computing Pty Ltd T/a Zoodata	SERVICE CONTRACT ANNUAL PROVISION OF DIGITISED SOFTWARE SOLUTIONS FOR INSPECTIONS	1		13,090.00
INV 5343	04/10/2022	Two's Complement Computing Pty Ltd T/a Zoodata	SERVICE CONTRACT ANNUAL PROVISION OF DIGITISED SOFTWARE SOLUTIONS FOR INSPECTIONS		13,090.00	

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EFT15713	27/10/2022	Water Technology Pty Ltd	HOPETOUN COASTAL HAZARD RISK MANAGEMENT ADAPTATION PLAN 01/05/2022 - 30/09/2022	1		12,645.82
INV WT0097530/09/2022		Water Technology Pty Ltd	HOPETOUN COASTAL HAZARD RISK MANAGEMENT ADAPTATION PLAN 01/05/2022 - 30/09/2022		12,645.82	
DD6420.1	03/10/2022	Aware Super	Superannuation contributions	1		8,196.64
INV SUPER	03/10/2022	Aware Super	Superannuation contributions	1	8,196.64	
DD6420.2	03/10/2022	Colonial First State	Payroll deductions	1		1,053.94
INV SUPER	03/10/2022	Colonial First State	Superannuation contributions	1	777.98	
INV DEDUCT03/10/2022		Colonial First State	Payroll deductions	1	25.00	
INV DEDUCT03/10/2022		Colonial First State	Payroll deductions	1	250.96	
DD6420.3	03/10/2022	IOOF Employer Super	Payroll deductions	1		1,654.71
INV SUPER	03/10/2022	IOOF Employer Super	Superannuation contributions	1	554.71	
INV DEDUCT03/10/2022		IOOF Employer Super	Payroll deductions	1	1,100.00	
DD6420.4	03/10/2022	Australian Super Pty Ltd	Superannuation contributions	1		551.81
INV SUPER	03/10/2022	Australian Super Pty Ltd	Superannuation contributions	1	551.81	
DD6420.5	03/10/2022	Hostplus Superannuation	Superannuation contributions	1		760.04
INV SUPER	03/10/2022	Hostplus Superannuation	Superannuation contributions	1	760.04	
DD6420.6	03/10/2022	MOBI Superannuation	Superannuation contributions	1		254.05
INV SUPER	03/10/2022	MOBI Superannuation	Superannuation contributions	1	254.05	
DD6420.7	03/10/2022	C-Bus Super	Superannuation contributions	1		800.07
INV SUPER	03/10/2022	C-Bus Super	Superannuation contributions	1	800.07	
DD6420.8	03/10/2022	MLC Superannuation	Superannuation contributions	1		518.66
INV SUPER	03/10/2022	MLC Superannuation	Superannuation contributions	1	518.66	

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Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
DD6420.9	03/10/2022	████████████████████ Alaska	Superannuation contributions	1		491.17
INV SUPER	03/10/2022	████████████████████ Superannuation Fund	████████████████████	1	491.17	
DD6430.1	17/10/2022	Aware Super	Superannuation contributions	1		8,371.43
INV SUPER	17/10/2022	Aware Super	Superannuation contributions	1	8,371.43	
DD6430.2	17/10/2022	Colonial First State	Payroll deductions	1		1,053.94
INV SUPER	17/10/2022	Colonial First State	Superannuation contributions	1	777.98	
INV DEDUCT	17/10/2022	Colonial First State	Payroll deductions	1	25.00	
INV DEDUCT	17/10/2022	Colonial First State	Payroll deductions	1	250.96	
DD6430.3	17/10/2022	IOOF Employer Super	Payroll deductions	1		1,750.81
INV SUPER	17/10/2022	IOOF Employer Super	Superannuation contributions	1	650.81	
INV DEDUCT	17/10/2022	IOOF Employer Super	Payroll deductions	1	1,100.00	
DD6430.4	17/10/2022	Australian Super Pty Ltd	Superannuation contributions	1		622.93
INV SUPER	17/10/2022	Australian Super Pty Ltd	Superannuation contributions	1	622.93	
DD6430.5	17/10/2022	Hostplus Superannuation	Superannuation contributions	1		760.04
INV SUPER	17/10/2022	Hostplus Superannuation	Superannuation contributions	1	760.04	
DD6430.6	17/10/2022	MOBI Superannuation	Superannuation contributions	1		120.68
INV SUPER	17/10/2022	MOBI Superannuation	Superannuation contributions	1	120.68	
DD6430.7	17/10/2022	C-Bus Super	Superannuation contributions	1		800.07
INV SUPER	17/10/2022	C-Bus Super	Superannuation contributions	1	800.07	
DD6430.8	17/10/2022	MLC Superannuation	Superannuation contributions	1		518.66
INV SUPER	17/10/2022	MLC Superannuation	Superannuation contributions	1	518.66	

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Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
DD6430.9	17/10/2022	████████████████████ Alaska	Superannuation contributions	1		491.17
		Superannuation Fund				
INV SUPER	17/10/2022	████████████████████ Alaska	Superannuation contributions	1	491.17	
		Superannuation Fund				
DD6447.1	31/10/2022	Aware Super	Superannuation contributions	1		8,389.05
INV SUPER	31/10/2022	Aware Super	Superannuation contributions	1	8,389.05	
DD6447.2	31/10/2022	Colonial First State	Payroll deductions	1		1,053.94
INV SUPER	31/10/2022	Colonial First State	Superannuation contributions	1	777.98	
INV DEDUCT	31/10/2022	Colonial First State	Payroll deductions	1	25.00	
INV DEDUCT	31/10/2022	Colonial First State	Payroll deductions	1	250.96	
DD6447.3	31/10/2022	IOOF Employer Super	Payroll deductions	1		1,602.47
INV SUPER	31/10/2022	IOOF Employer Super	Superannuation contributions	1	502.47	
INV DEDUCT	31/10/2022	IOOF Employer Super	Payroll deductions	1	1,100.00	
DD6447.4	31/10/2022	Australian Super Pty Ltd	Superannuation contributions	1		658.23
INV SUPER	31/10/2022	Australian Super Pty Ltd	Superannuation contributions	1	658.23	
DD6447.5	31/10/2022	Hostplus Superannuation	Superannuation contributions	1		760.04
INV SUPER	31/10/2022	Hostplus Superannuation	Superannuation contributions	1	760.04	
DD6447.6	31/10/2022	C-Bus Super	Superannuation contributions	1		800.07
INV SUPER	31/10/2022	C-Bus Super	Superannuation contributions	1	800.07	
DD6447.7	31/10/2022	MLC Superannuation	Superannuation contributions	1		518.66
INV SUPER	31/10/2022	MLC Superannuation	Superannuation contributions	1	518.66	
DD6447.8	31/10/2022	████████████████████ Alaska	Superannuation contributions	1		491.17
		Superannuation Fund				
INV SUPER	31/10/2022	████████████████████ Alaska	Superannuation contributions	1	491.17	
		Superannuation Fund				

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Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
DD6447.9	31/10/2022	IIOF Lifetrack Personal Super	Superannuation contributions	1		323.42
INV SUPER	31/10/2022	IIOF Lifetrack Personal Super	Superannuation contributions	1	323.42	
DD6455.1	31/10/2022	Department of Transport (Shire Licensing)	DOT PAYMENT BY AUTHORITY - OCTOBER 2022	1		37,691.85
INV OCT 2022	31/10/2022	Department of Transport (Shire Licensing)	DOT PAYMENT BY AUTHORITY - OCTOBER 2022	1	37,691.85	
DD6455.2	24/10/2022	Synergy	SYNERGY PAYMENT BY AUTHORITY - OCTOBER 2022	1		12,060.36
INV OCT 2022	24/10/2022	Synergy	SYNERGY PAYMENT BY AUTHORITY - OCTOBER 2022	1	12,060.36	
DD6455.3	31/10/2022	Water Corporation	WATER CORP PAYMENT BY AUTHORITY - OCTOBER 2022	1		1,378.07
INV OCT 2022	31/10/2022	Water Corporation	WATER CORP PAYMENT BY AUTHORITY - OCTOBER 2022	1	1,378.07	
DD6455.4	25/10/2022	Westnet Pty Ltd	WESTNET PAYMENT BY AUTHORITY - OCTOBER 2022	1		18.50
INV 1339926525	25/10/2022	Westnet Pty Ltd	WESTNET PAYMENT BY AUTHORITY - OCTOBER 2022	1	18.50	
DD6455.5	17/10/2022	SG Fleet	SG FLEET PAYMENT BY AUTHORITY - OCTOBER 2022	1		13,237.11
INV AUSG0021	17/10/2022	SG Fleet	SG FLEET PAYMENT BY AUTHORITY - OCTOBER 2022	1	13,237.11	
DD6455.6	04/10/2022	WA Treasury Corporation (WATC)	WA TREASURY LOAN REPAYMENT AND INTEREST - OCTOBER 2022	1		12,172.18
INV OCT 2022	04/10/2022	WA Treasury Corporation (WATC)	WA TREASURY LOAN REPAYMENT AND INTEREST - OCTOBER 2022	1	12,172.18	
DD6420.10	03/10/2022	IIOF Lifetrack Personal Super	Superannuation contributions	1		291.32
INV SUPER	03/10/2022	IIOF Lifetrack Personal Super	Superannuation contributions	1	291.32	
DD6420.11	03/10/2022	Resolution Life Australasia Limited SUPER	Superannuation contributions	1		199.30
INV SUPER	03/10/2022	Resolution Life Australasia Limited SUPER	Superannuation contributions	1	199.30	
DD6420.12	03/10/2022	Australian Superannuation (Formally Westscheme)	Payroll deductions	1		2,798.80
INV SUPER	03/10/2022	Australian Superannuation (Formally Westscheme)	Superannuation contributions	1	1,874.50	
INV DEDUCT03	03/10/2022	Australian Superannuation (Formally Westscheme)	Payroll deductions	1	555.00	

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Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
INV DEDUCT03/10/2022		Australian Superannuation (Formally Westscheme)	Payroll deductions	1	269.29	
INV DEDUCT03/10/2022		Australian Superannuation (Formally Westscheme)	Payroll deductions	1	100.01	
DD6420.13	03/10/2022	Commonwealth Essential Super	Superannuation contributions	1		254.05
INV SUPER	03/10/2022	Commonwealth Essential Super	Superannuation contributions	1	254.05	
DD6420.14	03/10/2022	WA Local Government Super Plan	Payroll deductions	1		1,973.17
INV DEDUCT03/10/2022		WA Local Government Super Plan	Payroll deductions	1	360.00	
INV DEDUCT03/10/2022		WA Local Government Super Plan	Payroll deductions	1	200.02	
INV DEDUCT03/10/2022		WA Local Government Super Plan	Payroll deductions	1	1,038.92	
INV DEDUCT03/10/2022		WA Local Government Super Plan	Payroll deductions	1	70.04	
INV DEDUCT03/10/2022		WA Local Government Super Plan	Payroll deductions	1	53.23	
INV DEDUCT03/10/2022		WA Local Government Super Plan	Payroll deductions	1	50.19	
INV DEDUCT03/10/2022		WA Local Government Super Plan	Payroll deductions	1	200.77	
DD6420.15	03/10/2022	BT Super for Life	Superannuation contributions	1		552.87
INV DEDUCT03/10/2022		BT Super for Life	Payroll deductions	1	290.35	
INV SUPER	03/10/2022	BT Super for Life	Superannuation contributions	1	262.52	
DD6420.16	03/10/2022	BUSSQ	Superannuation contributions	1		539.40
INV DEDUCT03/10/2022		BUSSQ	Payroll deductions	1	131.56	
INV SUPER	03/10/2022	BUSSQ	Superannuation contributions	1	407.84	
DD6420.17	03/10/2022	MLC MasterKey Business Super	Superannuation contributions	1		470.82
INV DEDUCT03/10/2022		MLC MasterKey Business Super	Payroll deductions	1	167.31	
INV SUPER	03/10/2022	MLC MasterKey Business Super	Superannuation contributions	1	303.51	
DD6420.18	03/10/2022	Care Super Pty Ltd	Superannuation contributions	1		243.87
INV SUPER	03/10/2022	Care Super Pty Ltd	Superannuation contributions	1	243.87	

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Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
DD6420.19	03/10/2022	BT Super	Superannuation contributions	1		1,558.49
INV SUPER	03/10/2022	BT Super	Superannuation contributions	1	1,558.49	
DD6420.20	03/10/2022	The Trustee for Ronnie and Evelyn Superannuation	Superannuation contributions	1		382.50
INV SUPER	03/10/2022	The Trustee for Ronnie and Evelyn Superannuation	Superannuation contributions	1	382.50	
DD6420.21	03/10/2022	Rest Superannuation	Superannuation contributions	1		361.44
INV SUPER	03/10/2022	Rest Superannuation	Superannuation contributions	1	361.44	
DD6430.10	17/10/2022	IOOF Lifetrack Personal Super	Superannuation contributions	1		291.32
INV SUPER	17/10/2022	IOOF Lifetrack Personal Super	Superannuation contributions	1	291.32	
DD6430.11	17/10/2022	Resolution Life Australasia Limited SUPER	Superannuation contributions	1		194.34
INV SUPER	17/10/2022	Resolution Life Australasia Limited SUPER	Superannuation contributions	1	194.34	
DD6430.12	17/10/2022	Australian Superannuation (Formally Westscheme)	Payroll deductions	1		2,842.44
INV SUPER	17/10/2022	Australian Superannuation (Formally Westscheme)	Superannuation contributions	1	1,912.20	
INV DEDUCT	17/10/2022	Australian Superannuation (Formally Westscheme)	Payroll deductions	1	555.00	
INV DEDUCT	17/10/2022	Australian Superannuation (Formally Westscheme)	Payroll deductions	1	275.23	
INV DEDUCT	17/10/2022	Australian Superannuation (Formally Westscheme)	Payroll deductions	1	100.01	
DD6430.13	17/10/2022	VIC Super	Superannuation contributions	1		15.88
INV SUPER	17/10/2022	VIC Super	Superannuation contributions	1	15.88	
DD6430.14	17/10/2022	Commonwealth Essential Super	Superannuation contributions	1		254.05
INV SUPER	17/10/2022	Commonwealth Essential Super	Superannuation contributions	1	254.05	
DD6430.15	17/10/2022	WA Local Government Super Plan	Payroll deductions	1		2,001.71
INV DEDUCT	17/10/2022	WA Local Government Super Plan	Payroll deductions	1	360.00	
INV DEDUCT	17/10/2022	WA Local Government Super Plan	Payroll deductions	1	202.13	

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Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
INV DEDUCT	17/10/2022	WA Local Government Super Plan	Payroll deductions	1	1,065.35	
INV DEDUCT	17/10/2022	WA Local Government Super Plan	Payroll deductions	1	70.04	
INV DEDUCT	17/10/2022	WA Local Government Super Plan	Payroll deductions	1	53.23	
INV DEDUCT	17/10/2022	WA Local Government Super Plan	Payroll deductions	1	50.19	
INV DEDUCT	17/10/2022	WA Local Government Super Plan	Payroll deductions	1	200.77	
DD6430.16	17/10/2022	BT Super for Life	Superannuation contributions	1		552.87
INV DEDUCT	17/10/2022	BT Super for Life	Payroll deductions	1	290.35	
INV SUPER	17/10/2022	BT Super for Life	Superannuation contributions	1	262.52	
DD6430.17	17/10/2022	BUSSQ	Superannuation contributions	1		500.35
INV DEDUCT	17/10/2022	BUSSQ	Payroll deductions	1	122.04	
INV SUPER	17/10/2022	BUSSQ	Superannuation contributions	1	378.31	
DD6430.18	17/10/2022	MLC MasterKey Business Super	Superannuation contributions	1		455.24
INV DEDUCT	17/10/2022	MLC MasterKey Business Super	Payroll deductions	1	167.31	
INV SUPER	17/10/2022	MLC MasterKey Business Super	Superannuation contributions	1	287.93	
DD6430.19	17/10/2022	Care Super Pty Ltd	Superannuation contributions	1		146.32
INV SUPER	17/10/2022	Care Super Pty Ltd	Superannuation contributions	1	146.32	
DD6430.20	17/10/2022	BT Super	Superannuation contributions	1		1,558.49
INV SUPER	17/10/2022	BT Super	Superannuation contributions	1	1,558.49	
DD6430.21	17/10/2022	The Trustee for Ronnie and Evelyn Superannuation	Superannuation contributions	1		382.50
INV SUPER	17/10/2022	The Trustee for Ronnie and Evelyn Superannuation	Superannuation contributions	1	382.50	
DD6430.22	17/10/2022	Rest Superannuation	Superannuation contributions	1		361.44
INV SUPER	17/10/2022	Rest Superannuation	Superannuation contributions	1	361.44	

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Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
DD6447.10	31/10/2022	VIC Super	Superannuation contributions	1		34.40
INV SUPER	31/10/2022	VIC Super	Superannuation contributions	1	34.40	
DD6447.11	31/10/2022	Commonwealth Essential Super	Superannuation contributions	1		254.05
INV SUPER	31/10/2022	Commonwealth Essential Super	Superannuation contributions	1	254.05	
DD6447.12	31/10/2022	Australian Superannuation (Formally Westscheme)	Payroll deductions	1		2,926.04
INV SUPER	31/10/2022	Australian Superannuation (Formally Westscheme)	Superannuation contributions	1	1,995.80	
INV DEDUCT	31/10/2022	Australian Superannuation (Formally Westscheme)	Payroll deductions	1	555.00	
INV DEDUCT	31/10/2022	Australian Superannuation (Formally Westscheme)	Payroll deductions	1	275.23	
INV DEDUCT	31/10/2022	Australian Superannuation (Formally Westscheme)	Payroll deductions	1	100.01	
DD6447.13	31/10/2022	WA Local Government Super Plan	Payroll deductions	1		1,995.92
INV DEDUCT	31/10/2022	WA Local Government Super Plan	Payroll deductions	1	360.00	
INV DEDUCT	31/10/2022	WA Local Government Super Plan	Payroll deductions	1	200.02	
INV DEDUCT	31/10/2022	WA Local Government Super Plan	Payroll deductions	1	1,040.18	
INV DEDUCT	31/10/2022	WA Local Government Super Plan	Payroll deductions	1	91.53	
INV DEDUCT	31/10/2022	WA Local Government Super Plan	Payroll deductions	1	53.23	
INV DEDUCT	31/10/2022	WA Local Government Super Plan	Payroll deductions	1	50.19	
INV DEDUCT	31/10/2022	WA Local Government Super Plan	Payroll deductions	1	200.77	
DD6447.14	31/10/2022	BT Super for Life	Superannuation contributions	1		567.62
INV DEDUCT	31/10/2022	BT Super for Life	Payroll deductions	1	300.51	
INV SUPER	31/10/2022	BT Super for Life	Superannuation contributions	1	267.11	
DD6447.15	31/10/2022	BUSSQ	Superannuation contributions	1		496.01
INV DEDUCT	31/10/2022	BUSSQ	Payroll deductions	1	120.98	
INV SUPER	31/10/2022	BUSSQ	Superannuation contributions	1	375.03	

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Cheque /EFT No	Date	Name	Invoice Description	Bank Code	INV Amount	Amount
DD6447.16	31/10/2022	MLC MasterKey Business Super	Superannuation contributions	1		455.24
INV DEDUCT31/10/2022		MLC MasterKey Business Super	Payroll deductions	1	167.31	
INV SUPER	31/10/2022	MLC MasterKey Business Super	Superannuation contributions	1	287.93	
DD6447.17	31/10/2022	Care Super Pty Ltd	Superannuation contributions	1		26.20
INV SUPER	31/10/2022	Care Super Pty Ltd	Superannuation contributions	1	26.20	
DD6447.18	31/10/2022	BT Super	Superannuation contributions	1		1,590.00
INV SUPER	31/10/2022	BT Super	Superannuation contributions	1	1,590.00	
DD6447.19	31/10/2022	The Trustee for Ronnie and Evelyn Superannuation	Superannuation contributions	1		382.50
INV SUPER	31/10/2022	The Trustee for Ronnie and Evelyn Superannuation	Superannuation contributions	1	382.50	
DD6447.20	31/10/2022	Rest Superannuation	Superannuation contributions	1		361.44
INV SUPER	31/10/2022	Rest Superannuation	Superannuation contributions	1	361.44	

REPORT TOTALS

Bank Code	Bank Name	TOTAL
1	Municipal Bank Account	927,435.66
TOTAL		927,435.66

ATTACHMENT

12.4 DEVELOPMENT AND COMMUNITY

12.4.1 SHIRE OF RAVENSTHORPE SPORT AND RECREATION MASTER PLAN

FINAL REPORT

SEPTEMBER 2022

SHIRE OF RAVENSTHORPE SPORT AND RECREATION MASTER PLAN

TREDWELL



Acknowledgements

The Shire of Ravensthorpe and Tredwell would like to acknowledge the Traditional Custodians of this land and we pay our respects to Elders both past and present. We would also like to acknowledge the young leaders who are the Elders of today, tomorrow and our future.

Tredwell Management wishes to acknowledge the following people and organisations who contributed to the development of the Master Plan.

- Natalie Bell, Shire of Ravensthorpe
- Community members
- Key stakeholders
- Community online survey respondents

Version Control

Date	Details	Editor
01/06/2022	Draft Report June 2022	Tredwell
27/09/2022	Final Report September 2022	Tredwell

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For further information

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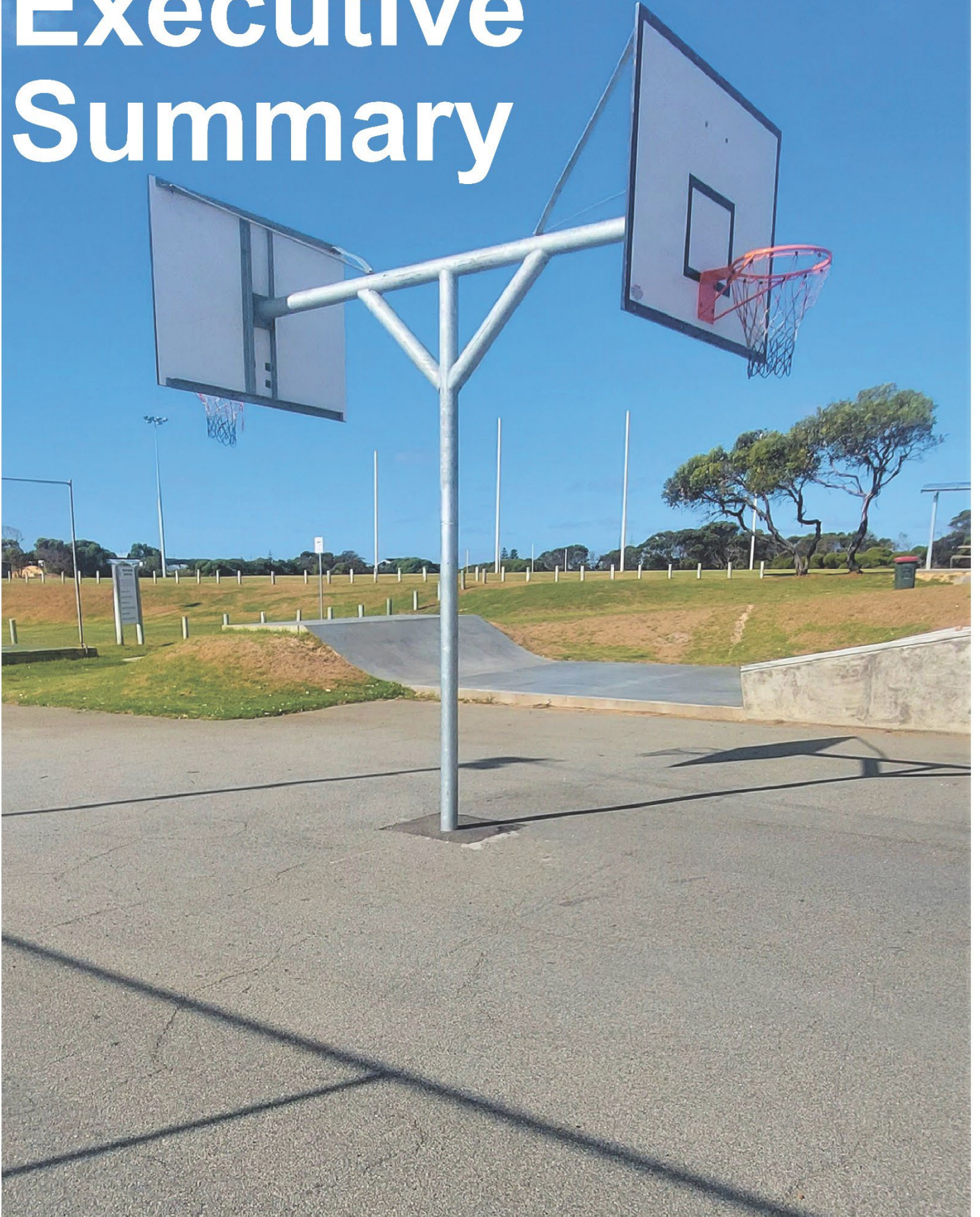
W: www.tredwell.com.au

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Executive Summary



00 Executive Summary

The Shire of Ravensthorpe engaged Tredwell, a specialist sport, recreation and open space planning firm to develop a Sport and Recreation Master Plan for the Shire, in collaboration with the local community. The Master Plan strategically identifies projects and initiatives to enhance sport and recreation in the Shire and includes a detailed implementation plan which is prioritised, identifies partners and resource requirements. The project methodology consisted of background research, site audits, consultation, and the development of a comprehensive strategy and action plan.

The Shire of Ravensthorpe is located in the southern Goldfields-Esperance region of Western Australia (WA), about halfway between the City of Albany and the Shire of Esperance and about 530km southeast of Perth. The Shire comprises of five towns including Ravensthorpe, Hopetoun, Fitzgerald, Jerdacuttup and Munglinup.

Tourism continues to be an important industry for the Shire and the provision of updated facilities and better access to the national parks will provide increased tourism opportunities. The Shire's tourism industry is still developing and is home to many events and tourist attractions.

Economic growth is essential to assist in attracting visitors, residents, industry and services to the Shire. At present, the Shire's three main economic drivers are based around the agricultural, mining and tourism industries.

Demographic changes, participation and broader societal trends will have implications on the requirements for sport and recreation into the future. For example, the increasing popularity of nature-based tourism, individualised recreational pursuits, community expectations and online communities.

It is important that sport and recreation provision is relevant to the region's population. Provision of adaptable facilities which host a wide range of activities will support involvement from all age groups.

Growth in population numbers will likely bring higher demand in number, capacity and diversity of sport and recreation facilities. It is important to ensure that new development areas are serviced with access to opportunities for both sport and recreation. It is also important to understand the impacts of the transient nature of the mining industry.

Accessibility, practicality, and safety are important aspects of sport and recreation planning. It is important to ensure that any upgrades to existing facilities adhere to minimum universal design principles and infrastructure standards with consideration of universal access.

The development of the Master Plan included a comprehensive review of background information, including policies, plans, and strategic directions at international, federal, state, and local levels.

Partnerships and cross-agency collaboration allow for effective planning of sport and recreation facilities, programs and services which support various strategic outcomes, such as health and local economic development.

The site audits provided a detailed understanding of the existing sport and recreation facilities across the Shire including their condition, functionality and key infrastructure. The site audits also assisted in verifying the key issues and opportunities identified during the research and consultation processes.

This site audits were supported by an extensive desktop audit of the key sport and recreation facilities across the Shire. The extensive audit process identified 41 key sport and recreation facilities in Ravensthorpe, Hopetoun, Munglinup and Jerdacuttup.

Condition assessment ratings were established to guide the level of infrastructure based on the system outlined in the Institute of Public Works Engineering Australasia's (IPWEA) Condition Assessment and Asset Performance Guidelines. The sport and recreation facilities across the Shire were rated using the following system:

00 Executive Summary

1. Very Good Condition: Only normal maintenance required
2. Minor Defects Only: minor maintenance required (5%)
3. Maintenance Required: significant maintenance required (10-20%)
4. Requires Renewal: significant upgrade/renewal required (20-40%)
5. Asset Unserviceable: over 50% of asset requires replacement

Several of the sport and recreation facilities across the Shire were rated as 'Requires Renewal' or 'Asset Unserviceable'. These include:

- Ravensthorpe Tennis Pavilion
- Hopetoun Sporting Pavilion
- Hopetoun Cricket Pavilion
- Hopetoun Old Basketball Courts
- Munglinup Football and Cricket Oval
- Jerdacuttup Tennis Courts and Pavilion

The Master Plan has been informed by community and key stakeholder consultation. This involved a community online survey which received 72 responses, a community drop-in session, key stakeholder and small group interviews and a community review of the Draft Master Plan. The key stakeholder and small group interviews were undertaken with 36 sport and recreation organisations including state government departments, peak bodies, sport and recreation clubs/groups and individual stakeholders.

The extensive consultation process identified the following key themes:

- The need for more improved management and maintenance of sport and recreation facilities
- The need to upgrade existing sport and recreation infrastructure and facilities which are in poor condition
- The need to provide further opportunities for passive recreation

The Master Plan's vision seeks to reflect the aspirations of the community in relation to planning for sport and recreation. The achievement of this vision requires partnerships between the Shire, the wider community, sport and recreation clubs/groups,

state and federal governments, agencies, and peak bodies.

The vision for the Master Plan is:

“A balanced network of high-quality and cost-effective sport and recreation facilities, clubs and service providers and programs and events which provide significant social and economic benefit through increasing community participation, encouraging active lifestyles, providing new opportunities, and attracting tourism”.

A Strategy and Action Plan was then developed which indicates the timeframes, costs and partners for specific actions. The Strategy and Action Plan is underpinned by the following principles which have been developed to guide the planning and management of sport and recreation across the Shire:

- Maximum Community Participation
- Shared Precincts and Community Hubs
- Sustainability
- Partnerships
- Working Together with Clubs and Community
- Maximised and Validated Community Benefit
- Effective Management and Maintenance

The following key topic areas were then set out to guide development and implementation of the Strategy and Action Plan:

- Sport and Recreation in Ravensthorpe
- Sport and Recreation in Hopetoun
- Sport and Recreation in Munglinup
- Sport and Recreation in Jerdacuttup
- Optimal Usage
- Facility Management
- Volunteering
- Partnerships
- Young People
- Events and Services
- Resourcing
- Communication
- Inclusion and Participation
- Pathways

01

Introduction



Project Overview





Project Background

The Shire of Ravensthorpe engaged Tredwell, a specialist sport, recreation and open space planning firm to develop a Sport and Recreation Master Plan for the Shire, in collaboration with the local community. The Master Plan strategically identifies projects and initiatives to enhance sport and recreation in the Shire and includes a detailed implementation plan which is prioritised, identifies partners and resource requirements.

It is important to understand what the community sees as a priority, what facilities are underutilised or overutilized, the costs to upgrade or replace existing facilities, the costs to add high priority services and whole of life costs. This will ensure there are functional and sustainable sport and recreation facilities and services provided that meet the needs of the community.

Project Methodology

The four stage project methodology is outlined below.

-  Stage 1: Start-up, Audit and Background Report
-  Stage 2: Stakeholder Consultation
-  Stage 3: Draft Sport and Recreation Master Plan
-  Stage 4: Final Sport and Recreation Master Plan

Key Definitions

For the purposes of this report, the following definitions have been used, aligning with the *Blueprint for an Active Australia* (Heart Foundation, 2019).

Sport: *A human activity involving physical exertion and skill as the primary focus of the activity, with elements of competition where rules and patterns of behaviour governing the activity exist formally through organisations and is generally recognised as a sport.*

Recreation: *Activity engaged in for the purpose of relaxation, health and wellbeing or enjoyment with the primary activity requiring physical exertion, and the primary focus on human activity.*

Shire of Ravensthorpe Overview

Regional Context

The Shire of Ravensthorpe is a Local Government Area (LGA) in the southern Goldfields-Esperance region of Western Australia (WA), about halfway between the City of Albany and the Shire of Esperance and about 530km southeast of Perth. The Shire covers an area of approximately 13,000km².

The Shire comprises of five towns including Ravensthorpe, Hopetoun, Fitzgerald, Jerdacuttup and Munglinup. The Shire enjoys a temperate Mediterranean climate. The landscape includes ancient mountain ranges, rocky hills, rugged river valleys, vast sand plains, estuaries and large inlets which provide the region with a wealth of natural beauty to explore. The Shire's main industries include a spread of mining, wheat, and general farming.

The Shire's tourism industry is still developing and is home to many events and tourist attractions. The Shire conducts a number of significant local events including the Spring Festival, Fishing Competition and the Wildflower Show, all of which draw reasonable crowds and many visitors. The Shire is also blessed with a wide range of sport and recreation facilities. It is envisaged that these sport and recreation facilities will beneficially serve the future of the Shire.

Tourism continues to be an important industry for the Shire and the provision of updated facilities and better access to the national parks will provide increased tourism opportunities. The pristine coast, vast beaches and sheltered camping areas attract artists, photographers, and more adventurous travellers. In spring when the regions world renowned wildflowers bloom, visitors arrive from all over the world to see the exceptional variety on display and the unique flora.

Tourism is an important component of economic activity in the Shire and is likely to grow in the future. Tourist numbers are seasonal and particularly prevalent during the summer months along the coastal areas between Hopetoun and Starvation Bay and the in the Fitzgerald River National Park.

Economic growth is essential to assist in attracting visitors, residents, industry and services to the Shire. At present, the Shire's three main economic drivers are based around the agricultural, mining and tourism industries. In addition to these key industries, the Shire's economic growth and development is dependent on adequate land availability and the provision of services and infrastructure.

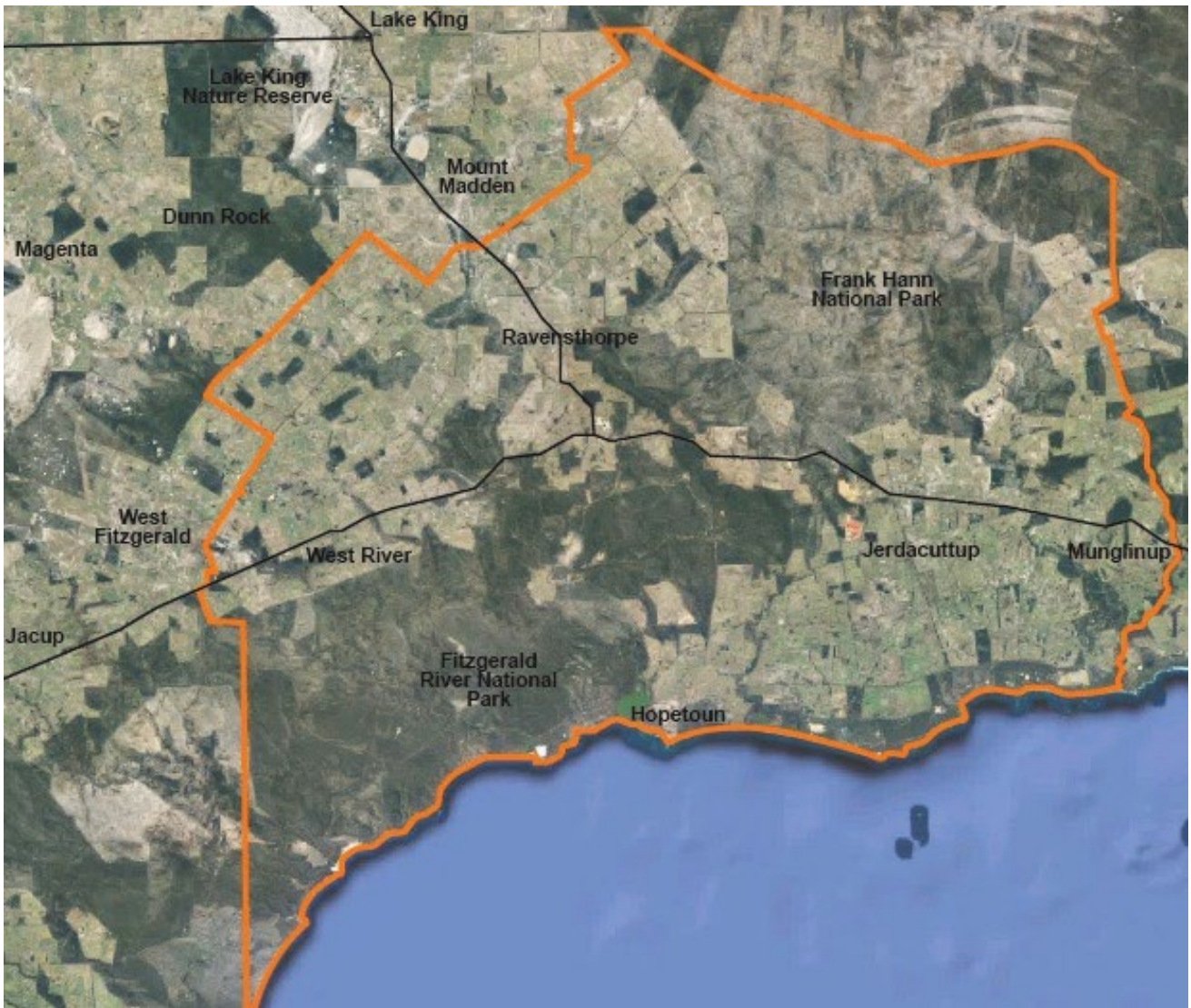


Figure 1: Shire Location Map

Demographics

In order to strategically plan for sport and recreation, an understanding is required of the Shire's defining characteristics. Table 1 provides a summary of the Shire's key demographic indicators and their implications on sport and recreation. The below data was sourced from profile.id and the Australian Bureau of Statistics.

Table 1: Demographics Analysis

Key Demographic Indicator	Implications on Sport and Recreation
<p>Population Age Structure</p> <p>At the 2021 Census, the Shire had a lower proportion of children (under 18) and a higher proportion of persons aged 60 or older compared to Regional WA. The largest changes in the age structure between 2016 and 2021 were in the age groups young workforce 25 to 34 (+80 people), parents and homebuilders 35 to 49 (+58 people), babies and pre-schoolers 0 to 4 (+52 people) and empty nesters and retirees 60 to 69 (+50 people).</p>	<p>Trends and preferences vary across age groups and life stages, and it is important that sport and recreation provision is relevant to the region's population. Provision of adaptable facilities which host a wide range of activities will support involvement from all age groups.</p>
<p>Population Changes</p> <p>As of 2021, the Shire had an estimated resident population of 2,157. Since 2016, the population has grown by 20%. The Shire's population has seen many variations over the years, with the major cause being the changes in the mining industry. From 2011 to 2016, the Shire's population decreased by 18.4%.</p>	<p>Growth in population numbers will likely bring higher demand in number, capacity and diversity of sport and recreation facilities. It is important to ensure that new development areas are serviced with access to opportunities for both sport and recreation. It is also important to understand the impacts of the transient nature of the mining industry.</p>
<p>Education and Employment</p> <p>At the 2016 Census, there was a lower proportion of people holding formal qualifications and a higher proportion of people with no formal qualifications in the Shire compared to Regional WA. 38.3% of the population aged 15 and over held educational qualifications, and 44.8% had no qualifications, compared to 43.0% and 42.3% respectively for Regional WA.</p> <p>At the 2016 Census, the three most popular industry sectors were agriculture, forestry and fishing (27.3%), mining (19.8%) and construction (7.1%). These three industries employed 54.2% of the total employed resident population. In comparison, Regional WA employed 9.1% in agriculture, forestry and fishing, 11.1% in mining and 9.2% in construction.</p> <p>The number of people employed in the Shire decreased by 307 between 2011 and 2016. The largest change in the jobs held by the resident population between 2011 and 2016 was for those employed in mining (-150 persons).</p>	<p>Through participation, sport and recreation helps to support education. Studies suggest that participation in sport and recreation has positive impacts on cognitive function and academic ability and performance, particularly in school aged children. Therefore, it will be important to provide improved sport and recreation opportunities for people of all ages, which in turn will improve outcomes for education.</p> <p>Sport and recreation cuts across many sectors representing a broad and diverse industry and contributes to economic growth through employment. There are currently a high proportion of mining and agricultural workers in the Shire. Employment in these industries typically vary over time. It is important to invest in sport and recreation to enable growth and diversification of local employment opportunities.</p>

Key Demographic Indicator	Implications on Sport and Recreation
<p>Cultural Diversity</p> <p>At the 2021 Census, Indigenous Australians comprised of 4.2% of the population in the Shire. 70.5% of the population were born in Australia. The most common countries of birth other than Australia were England 5.2%, New Zealand 3.5%, South Africa 2.4%, Philippines 1% and India 0.6%.</p> <p>At the 2021 Census, 84% of the population spoke English only, and 7.1% spoke a non-English language. The dominant language spoken at home, other than English was Afrikaans, with 0.9% of the population speaking this language at home.</p>	<p>Programs and services across the region need to encourage participation and be inclusive to Aboriginal or Torres Strait Islander people.</p> <p>It is anticipated that the proportion of people born overseas will increase in the future and that this will bring different sport and recreational preferences.</p> <p>It is important that the variety of sport and recreation opportunities offered cater for people from different cultural backgrounds.</p>
<p>Disability</p> <p>At the 2021 Census, 4.3% of the population in Shire reported needing help in their day-to-day lives due to disability. This was a percentage increase from 2016 (Profile id, 2021).</p>	<p>Accessibility, practicality, and safety are important aspects of sport and recreation planning. It is important to ensure that any upgrades to existing facilities adhere to minimum universal design principles and infrastructure standards with consideration of universal access.</p>
<p>Socio-Economic Disadvantage</p> <p>The population of the Shire has a Socio-Economic Indexes for Areas (SEIFA) Disadvantage Index score of 991, which indicates a relatively low level of socioeconomic disadvantage. The Shire's SEIFA Disadvantage Index score is higher than the average across Regional WA (975), indicating a lower level of relative socio-economic disadvantage compared to Regional WA. However, the score is lower than the average across the whole of WA (1015), indicated a higher level of relative socio-economic disadvantage compared to the whole of WA.</p> <p>At the 2021 Census, there was a higher proportion of people earning a high income (those earning \$2,000 per week or more) and a lower proportion of people earning a low income (those earning less than \$500 per week) in the Shire compared to Regional WA. Overall, 18% of the population in the Shire earned a high income, and 29.5% earned a low income.</p> <p>At the 2016 Census, 20.4% of 15 to 24 year old's in Shire were disengaged with employment and education, compared to 14.9% in Regional WA.</p>	<p>It is important that sport and recreation opportunities are affordable and accessible to all people, regardless of their level of affluence. Investment in sport and recreation should be strategically planned to ensure that resources are targeted, maximising community participation, encouraging active lifestyles and maximising community benefit. Future investment in sport and recreation assets should be sustainable.</p>
<p>Rate of Volunteering</p> <p>At the 2021 Census, 25.9% of the population in the Shire reported doing some form of voluntary work. This was a greater proportion than Regional WA (19.3%).</p>	<p>Volunteers are recognised as an invaluable resource for communities across the Shire. It is imperative that volunteers are effectively supported, recognised and valued in their role.</p>

Benefits of Sport and Recreation

It is well recognised that sport and recreation activities provide social benefits, health benefits and economic benefits. Councils are key contributors through the provision of Council assets, including facilities and playing areas along with the provision of services and support. Without fit for purpose facilities being available, sport and recreation clubs, groups and community organisations would not be able to exist, grow and prosper.

Social benefits are realised by bringing people together and providing opportunities for social interaction. Clubs and organisations provide a network and sense of belonging, drawing together people of different backgrounds, ages, religions, and cultures. Sport and recreation clubs foster community pride and are the hub of community life, especially for regional and rural communities and they bind families and communities through shared experiences. Clubs and organisations create volunteer opportunities to develop life skills and leadership abilities, contribute to lifelong learning and assist with finding work/life balance.

Health benefits are realised through increased physical activity, reduced obesity, reduced incidence of non-communicable disease and improved mental health. This results in reduced healthcare costs and eases pressure on the healthcare system. Reducing the incidence of disease extends life, reduces the rate of early mortality, and increases quality of life.

Economic benefits are generated through creation of opportunities for events and tourism, particularly drawing participants, officials, and spectators who contribute significantly to the visitor economy. Economic benefits also arise from construction, maintenance and operation of sport and recreation facilities, and the creation of short and long term employment activities. Sport and recreation also contributes to increased productivity of those who are physically active and healthy.

While the benefits of sport and recreation are particularly difficult to quantify, significant efforts have been made to quantify and publish the benefits of Australia's sport sector and community sport infrastructure, as illustrated in Figure 2 and Figure 3.



Figure 2: Benefits of Australia's Sport Sector

Source: Australian Sports Commission
2019 – 2022 Corporate Plan

COMMUNITY SPORT INFRASTRUCTURE GENERATES AN ANNUAL VALUE OF MORE THAN

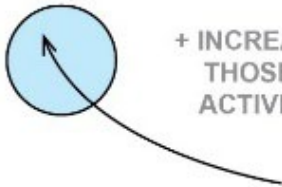


\$6.3 BILLION
WORTH OF ECONOMIC BENEFIT

+ CONSTRUCTION, MAINTENANCE AND OPERATION OF COMMUNITY SPORT INFRASTRUCTURE



+ INCREASED PRODUCTIVITY OF THOSE WHO ARE PHYSICALLY ACTIVE AS A RESULT OF SUCH INFRASTRUCTURE



\$4.9 BILLION
WORTH OF HEALTH BENEFIT

+ PERSONAL BENEFITS TO THOSE WHO ARE LESS LIKELY TO CONTRACT A RANGE OF HEALTH CONDITIONS WHICH ARE KNOWN TO BE ASSOCIATED WITH PHYSICAL INACTIVITY

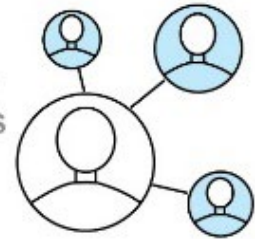


+ THE BENEFITS TO THE HEALTH SYSTEM FROM A HEALTHIER POPULATION

\$5.1 BILLION

WORTH OF SOCIAL BENEFIT

+ INCREASED HUMAN CAPITAL RESULTING FROM THE SOCIAL INTERACTIONS THAT ARE FACILITATED BY COMMUNITY SPORT INFRASTRUCTURE



+ BROADER COMMUNITY BENEFITS OF PROVIDING GREEN SPACE

COMMUNITY SPORT INFRASTRUCTURE IS SUPPORTED BY

56.5 MILLION

HOURS OF VOLUNTEER TIME ANNUALLY



+ IS USED BY
8 MILLION
PEOPLE ANNUALLY



Figure 3: Value of Community Sport Infrastructure


Source: *The Value of Community Sport Infrastructure (KPMG, 2018)*








Trends

Sport and Recreation Trends

A range of trends have been identified and published by organisations such as Sport Australia which will influence sport and recreation into the future. Table 2 outlines specific sport and recreation trends.

Table 2: Sport and Recreation Trends









Trend	Description
Individualised Activities 	Increasing popularity of individualised activities (such as yoga, gym, aerobics, and jogging) that align with increasingly busy lifestyles.
Sport to Get Fit 	Consumers are increasingly engaging in specialised products to get fit while traditional sport participation has declined.
Lifestyle and Community 	Consumers want to be part of something and are attracted to products that define them, their lifestyle or community.
Active Ageing 	Physical activities need to be diversified to meet the needs of the growing cohort of older Australians.
Synergistic Policy Making 	Governments and companies are increasing their utilisation of sport and recreation to achieve their policy objectives.
Corporatisation of Sports 	The corporatisation of sport is returning higher salaries at the elite level, placing pressures on less financially backed sports.
Participation Costs 	Rising costs of participation in sport and recreation is now becoming a barrier for some members of the community.
Changing Preferences 	The community's activity preferences are continually changing which directly impacts how a sport and recreation facility is utilised.

Trend	Description
Informal Recreation 	Participation rates in traditionally organised sports are broadly declining, with preferences trending towards recreation activities.
Increasingly Popular Modified Formats 	Modified formats of traditionally organised sports are increasing in popularity (e.g. T20, AFL 9s, Rugby 7s, Futsal), as are other activities previously considered as extreme or niche (e.g. BMX).
Emergence of Fitness Apps 	Technological advances have introduced a range of fitness apps that promote participation in physical activity and provide platforms for individuals to compete against themselves or others.
Female Participation in Traditionally Male Sports 	Female participation in traditionally male dominated sports has exploded in recent years. This is placing pressure on facilities in terms of capacity (e.g. field use) and functionality (e.g. changeroom design). It is important to ensure facilities are appropriate and clubs/programs are inclusive.
Asset Management 	Asset management is a key requirement and focus of local government who own and control a vast amount of infrastructure. It is a necessity to ensure that contemporary asset management principles are applied and lifecycle costings for proposed new facilities are identified.
Adventure Activities 	'Adventure', 'Lifestyle', 'Extreme' and 'Alternative' sports are increasing in popularity.
Synthetic Playing Surfaces 	Synthetic playing surfaces are becoming more widespread. Environmental, social, health and financial outcomes need to be considered.

Societal Trends

The broader societal trends which are likely to influence sport and recreation in the Shire are outlined in Table 3.

Table 3: Societal Trends

Trend	Description
Increasingly Busy Lifestyles 	Australians now have less time available for recreation, and a smaller proportion of that time is spent being physically active.
Virtual Lifestyles 	Consumers are increasingly moving online to connect, deliver and access services, obtain information, perform transactions, and work.
Personalisation 	Community members are increasingly seeking personalised experiences, with an expectation for these experiences to complement their individual identity.
Shared Economy 	Consumers are becoming less attached to the ownership of goods and are more often sharing services through peer-to-peer platforms.
Convenience 	Consumers expect instant gratification through the rise of on-demand services built upon speed and accessibility.
Expectations of Governance 	Greater pressures on sport and recreation groups and clubs to establish corporate structures and formal methods of governance.
Inactivity in Children 	Inactivity in children is growing, linked to a decline in sport in schools, less active commuting, and increased screen time.
Emergence of Online Communities 	Sport and recreation is being transformed by technology. Social technologies have created online communities outside of traditional club structures.

Trend	Description
Climate Resilience 	Climate change is predicted to increase the number of extreme weather events, leading to more frequent bushfires, droughts, and floods. Open space is increasingly linked to climate change adaptation, with forward planning required to ensure resilience.
Visitor Economy 	The visitor economy is now recognised at all levels of government as an intrinsic, sustainable, and driving part of economic development.
Nature Based Tourism 	The emergence of nature-based tourism and increasing visitor numbers will place additional pressures on certain facilities, particularly trail networks and high profile regional open spaces.
Partnerships 	Public, private and community partnerships with schools, private providers and across all levels of government are essential moving forward to ensure provision of sustainable services which maximise community benefit.
Urbanisation 	Australia is ahead of this global megatrend, with the majority of Australia's population already living in urban areas. This is relevant to major cities and regional centres as they attract populations from smaller towns.

Background Documents

The strategic direction for sport and recreation is influenced by a number of policies, plans, and strategic directions at international, federal, state, and local levels. Partnerships and cross-agency collaboration allow for effective planning of sport and recreation facilities, programs and services which support various strategic outcomes, such as health and local economic development.

The following strategic documents may influence the directions for sport and recreation in the Shire and have been reviewed to inform this Master Plan. The relevant information from each of these documents is included in Appendix 1: Background Review.

International Level Document

- *Global Action Plan on Physical Activity 2018-2030* (World Health Organisation, 2018)

Federal Level Documents

- *Sport 2030* (Sport Australia, 2018)
- *Blueprint for an Active Australia* (Heart Foundation, 2019)

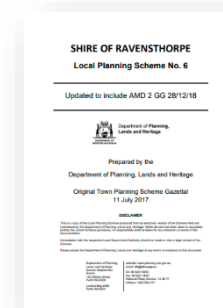
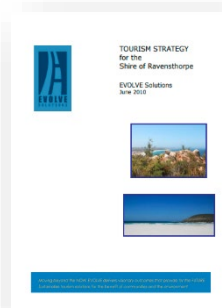
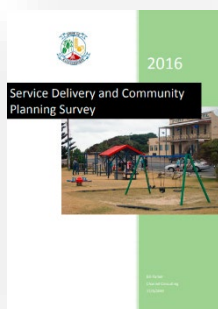
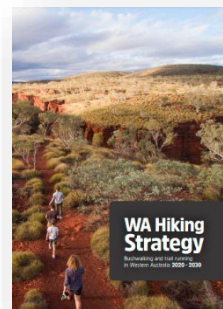
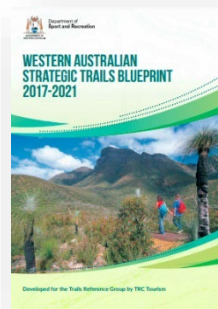
State Level Documents

- *Sport and Recreation Industry Priorities* (Department of Local Government, Sport and Cultural Industries (DLGSC), 2021)
- *Facility Planning Guide Sport and Recreation Facilities* (Department of Sport and Recreation, 2007)
- *Guide to shared use facilities in the sport and recreation community* (Department of Sport and Recreation)
- *Western Australian Strategic Trails Blueprint 2017-2021* (Department of Sport and Recreation)
- *WA Hiking Strategy: Bushwalking and trail running in Western Australia 2020-2030* (DLGSC and Department of Biodiversity, Conservation and Attractions (DBCA))

Local Level Documents

- *Shire of Ravensthorpe Strategic Community Plan 2020-2030* (Localise)
- *Recreation Asset Management Plan* (Shire of Ravensthorpe, 2020)
- *Service Delivery and Community Planning Survey* (Shire of Ravensthorpe, 2016)
- *Disability Access and Inclusion Plan 2019-2024* (Shire of Ravensthorpe)
- *Shire of Ravensthorpe Tourism Strategy* (Evolve Solutions, 2010)
- *Long Term Financial Plan 2020-2030* (Shire of Ravensthorpe)
- *Shire of Ravensthorpe Corporate Business Plan 2020-2024* (Localise)
- *Shire of Ravensthorpe Local Planning Scheme No. 6* (Department of Planning, Lands and Heritage (DPLH), 2018)

01 Introduction



02

Audit



Audit Process

Prior to undertaking the site audits, the first step of the process was to identify all existing sport and recreation facilities for inclusion in the facilities inventory, which was developed using Microsoft Excel. This initial audit process involved comprehensive desktop research and collation and review of information regarding the existing sport and recreation facilities in the Shire. Aerial mapping programs such as Nearmap were used to confirm the existence of each sport and recreation facility.

The subsequent site audits were undertaken between Wednesday the 2nd of March and Friday the 4th of March. The site audits provided a detailed understanding of the existing sport and recreation facilities across the Shire including their condition, functionality and key infrastructure. The site audits also helped to verify the key issues and opportunities. The spatial information, data and findings from the field were collected and documented using the ESRI ArcGIS Collector Mobile Application. The new information gathered from the site audits was then added to the facilities inventory.

Facilities Inventory

The facilities inventory of existing sport and recreation facilities across the Shire has been prepared based on information drawn from:

- Council website and key documents
- Nearmap aerial imagery
- Site audits to key facilities
- Consultation

The facilities inventory encompasses all the existing sport and recreation facilities within the Shire, based on existing information and data. The facilities inventory does not include the following types of facilities:

- School facilities
- Privately owned fitness centres/gyms
- Community service centres
- Campgrounds/trails in national parks and informal trails

Facility by Locality

The following existing sport and recreation facilities are categorised by locality with unique reference numbers.

Further details relating to each facility are included in Appendix 2: Facilities Inventory.

Table 4: Facilities by Locality

A: Ravensthorpe [18]		B: Hopetoun [14]	
A1	Ravensthorpe Entertainment Centre	B1	Hopetoun Sporting Pavilion
A2	Ravensthorpe Tennis Pavilion	B2	Hopetoun Football Oval
A3	Ravensthorpe Tennis Courts	B3	Hopetoun Cricket Oval and Hockey Pitch
A4	Ravensthorpe Hockey Pitch	B4	Hopetoun Cricket Pavilion
A5	Ravensthorpe Football and Cricket Oval	B5	Hopetoun Cricket Nets
A6	Ravensthorpe Outdoor Basketball Half Courts	B6	Hopetoun Tennis and Netball Courts
A7	Tiger Land Playground	B7	Hopetoun Bowling Green and Facilities
A8	Ravensthorpe Equestrian Centre	B8	Hopetoun Basketball Half Courts
A9	Ravensthorpe Bowling Green	B9	Hopetoun Old Basketball Courts
A10	Ravensthorpe Golf Course (18 holes)	B10	Hopetoun Everett Country Golf Course (18 holes) and Pavilion
A11	Ravensthorpe Golf and Bowling Pavilion	B11	Hopetoun Skatepark
A12	Ravensthorpe Community Swimming Pool	B12	Hopetoun Community Gym
A13	Ravensthorpe Handgun Club	B13	Jim McCulloch Park
A14	Ravensthorpe Enduro Club	B14	Hopetoun Clay Target Club Facilities
A15	Jubilee Park and Playground	C: Munglinup [8]	
A16	Hopetoun to Ravensthorpe Railway Heritage Walk	C1	Munglinup Golf Course (18 holes) and Pavilion
A17	North Ravensthorpe Tennis Courts and Community Centre	C2	Munglinup Community Centre
A18	Mount Short Aero Club	C3	Munglinup Tennis Courts
		C4	Munglinup Bowling Green
		C5	Munglinup Football and Cricket Oval
		C6	Playground at Munglinup Football and Cricket Oval
		C7	Munglinup Equestrian Centre
		C8	Munglinup Playground
		D: Jerdacuttup [1]	
		D1	Jerdacuttup Tennis Courts and Pavilion

03

Consultation



Consultation Process

The consultation undertaken as part of the Master Plan was guided by a Communication and Consultation Plan which was developed at the beginning of the project. The objective was to ensure that the community and key stakeholders had the opportunity to contribute to the development of the Master Plan, and to ensure that the values and aspirations of the community and stakeholders are reflected in the Master Plan.

The following mechanisms were used to engage with the community and key stakeholders:

- Community Online Survey
- Community Drop-in Session
- Key Stakeholder and Small Group Interviews

A Project Information Flyer was also developed which provided an overview of the project background and information regarding the various engagement mechanisms. The flyer also featured a QR code and link to the Community Online Survey and was promoted via Council's social media and on community noticeboards. Below is an image of the Project Information Flyer.



Figure 4: Project Information Flyer

Community Online Survey

The community online survey was active between the 25th of February 2022 and the 29th of April 2022. Throughout this period, the survey attracted 72 respondents.

The key respondent attributes are:

- 68% of respondents who provided their age bracket were aged between 25 and 49 years (32 people)
- 76% of respondents who indicated their gender identified as female (36 people)
- 58% of respondents who provided their location/town lived in Hopetoun (24 people) and 42% lived in Ravensthorpe (18 people)

The key information gained from the survey data is included in Appendix 3: Consultation Findings.

Community Drop-in Session

The Community Drop-in Session was held at the Hopetoun Sporting Precinct in Hopetoun on Saturday the 5th of March 2022 during the weekend of the Hopetoun Fishing Competition. This allowed interested community members to contribute to the Master Plan. The details of the Community Drop-in session were included on the Project Information Flyer and promoted via Council's social media.

A summary of the key findings from the Community Drop-in Session are included in Appendix 3: Consultation Findings.

Key Stakeholder and Small Group Interviews

Tredwell conducted the key stakeholder and small group interviews between March 2022 and April 2022. A portion of the interviews were held in-person during the week of the site audits, where key stakeholders provided a tour of their facilities and discussed key topics. The remainder of the interviews were held via a phone call or on Microsoft Teams. Several stakeholders also provided a written submission.

The key stakeholder and small group interviews provided the opportunity for the different perspectives regarding sport and recreation in the Shire to be understood and considered in the Master Plan. The discussions were mainly focused on key topics such as:

- Membership numbers and participation rates
- Existing facilities and infrastructure
- Programs and events
- Issues and constraints
- Improvements and recommendations

Sport and Recreation Stakeholders

Approximately 50 sport and recreation stakeholders were contacted to take part in the key stakeholder and small group interviews. The key stakeholders who were contacted for a key stakeholder or small group interview were state government departments, peak bodies, sport and recreation clubs/groups and individual stakeholders.

The following key sport and recreation organisations provided input and contributed to the Master Plan via a key stakeholder or small group interview. It is noted that the Munglinup Pony Club and Hopetoun Boot Scooters are no longer operating.

The key findings from each key stakeholder and small group interview are summarised in Appendix 3: Consultation Findings.

Table 5: List of Key Stakeholders

Organisation/Stakeholder	Stakeholder Category	Interview Platform
DLGSC	State Government	Key Stakeholder Interview – Phone Call
Tennis West	Peak Body	Key Stakeholder Interview – MS Teams
WA Cricket Association (WACA)	Peak Body	Key Stakeholder Interview – MS Teams
WA Football Commission (WAFC)	Peak Body	Key Stakeholder Interview – MS Teams
Football West	Peak Body	Key Stakeholder Interview – MS Teams
Netball WA	Peak Body	Key Stakeholder Interview – MS Teams
Recfishwest	Peak Body	Email (Written Submission)
GolfWA	Peak Body	Key Stakeholder Interview – MS Teams
Sporting Shooters Association of Australia WA (SSAWA)	Peak Body	Key Stakeholder Interview – Phone Call
Dunnart Art Centre	Recreation Groups	Key Stakeholder Interview – Phone Call
Rave About Arts and Ravensthorpe District Art Council	Recreation Groups	Key Stakeholder Interview – MS Teams
Ravensthorpe Historical Society	Recreation Groups	Key Stakeholder Interview – Phone Call
Hopetoun Progress Association	Recreation Groups	Key Stakeholder Interview – Phone Call
Hopetoun Community Resource Centre (CRC)	Recreation Groups	Key Stakeholder Interview – In person
Munglinup Community Centre	Recreation Groups	Key Stakeholder Interview – In person
North Ravensthorpe Community Association	Recreation Groups	Key Stakeholder Interview – MS Teams
Hopey Run	Recreation Groups	Key Stakeholder Interview – MS Teams
Hopey Swim	Recreation Groups	Key Stakeholder Interview – Phone Call
Hopey HIIT	Recreation Groups	Key Stakeholder Interview – MS Teams
Hopetoun Tai Chi and Group Fitness	Recreation Groups	Key Stakeholder Interview – MS Teams
Hopetoun Bowling Club	Sporting Club	Key Stakeholder Interview – In person
Hopetoun Everett Golf Club	Sporting Club	Key Stakeholder Interview – In person
Hopetoun Hockey Club	Sporting Club	Email (Written Submission, Pending)
Hopetoun Clay Target Shooting Club	Sporting Club	Key Stakeholder Interview – Phone Call
Mount Short Aero Club	Sporting Club	Email (Written Submission)
Munglinup Golf Club	Sporting Club	Key Stakeholder Interview – In person
Munglinup Tennis Club	Sporting Club	Key Stakeholder Interview – In person
Ravensthorpe Netball Association	Sporting Club	Key Stakeholder Interview – MS Teams
Ravensthorpe Equestrian Club	Sporting Club	Email (Written Submission)
Ravensthorpe Golf & Bowling Club	Sporting Club	Key Stakeholder Interview – In person
Ravensthorpe Handgun Club	Sporting Club	Key Stakeholder Interview – Phone Call
Ravensthorpe Womens Hockey Association	Sporting Club	Email (Written Submission)
Ravensthorpe Tennis Club	Sporting Club	Key Stakeholder Interview – In person
Ravensthorpe Tigers Football & Sporting Club	Sporting Club	Key Stakeholder Interview – In person
Southerners Sporting Club	Sporting Club	Key Stakeholder Interview – In person
Ravensthorpe Swimming Committee	Sporting Club	Email (Written Submission)

Review of Draft Master Plan

The Draft Master Plan was placed on Council's website for public comment and feedback. The Draft Master Plan was on public display for 21 days. The comments and feedback received from the public display period are summarised in Appendix 3: Consultation Findings.

04

Challenges and Opportunities











04 Challenges and Opportunities





Challenges

The key challenges which have been identified for sport and recreation in the Shire are outlined in Table 6.

Table 6: Key Challenges

<p>Water Security</p> 	<p>Many sport and recreation facilities across the Shire are heavily reliant on the availability of water, particularly for irrigation of playing fields. Water security needs to be a key consideration in the development and ongoing maintenance of facilities, acknowledging the predicted increase in frequency and severity of drought associated with a changing climate.</p>
<p>Population Growth</p> 	<p>Planning for sport and recreation facilities in the Shire needs to prepare for the projected increase in population number and diversity. It is important that the variety of sport and recreation opportunities offered caters for a larger and more diverse population into the future.</p>
<p>Balancing Provision</p> 	<p>Planning for and developing sport and recreation opportunities across the Shire requires a strategic approach to ensure that provision is balanced to maximise community benefit with finite resources. This includes balancing provision to meet the needs of:</p> <ul style="list-style-type: none"> • Social and competitive sports • Traditional sports and emerging recreational activities • Hopetoun, Ravensthorpe, Munglinup and Jerdacuttup
<p>Encouraging Active Lifestyles</p> 	<p>It is important that a wide range of sport and recreation opportunities are accessible to encourage active lifestyles. It is important to encourage community members to stay active throughout all stages of life, whether this is through organised sport or informal recreation.</p>
<p>Finite Resources</p> 	<p>Sport and recreation facilities, clubs and programs require valuable community resources in planning, development and operation. It is important that finite community resources are strategically allocated to maximise community benefit.</p>
<p>Support Facilities</p> 	<p>Sport and recreation facilities across the Shire have varying levels of support infrastructure (e.g., changerooms, lighting etc.) to accompany the primary facility. Due to finite resources, investment in support facilities are often deferred to later stages of development, despite their significant role in the functionality of a sport and recreation facility.</p>
<p>Ageing Infrastructure</p> 	<p>Much of the sporting infrastructure in the Shire was constructed to service a larger population in the past. Many of these aged facilities have since weathered, requiring extensive maintenance, upgrade and/or replacement (e.g., Hopetoun Sporting Pavilion).</p>
<p>High Facility Standards</p> 	<p>Today's society places high expectations upon community facilities including sport and recreation infrastructure. Clubs and service providers are required to meet high facility standards and risk management measures.</p>

04 Challenges and Opportunities







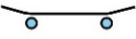
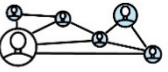

<p>Sustainability</p> 	<p>It is essential for sport and recreation service providers and users to ensure that facilities and clubs remain viable and are self-supporting. This encompasses financial, social, and environmental sustainability.</p>
<p>Governance</p> 	<p>Sport and recreation providers including clubs/organisations must proactively engage effective governance models.</p>
<p>Strategic Resource Allocation</p> 	<p>A strategically planned approach to facility provision is required to ensure asset management of sport and recreation infrastructure maximises community benefit.</p>
<p>Cooperation and Collaboration</p> 	<p>The use of resources, cooperation and collaboration is required between providers including Council, the private sector and sport and recreation clubs to achieve the shared use of facilities.</p>

04 Challenges and Opportunities


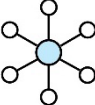

Opportunities

The key opportunities which have been identified for sport and recreation in the Shire are outlined in Table 7.

Table 7: Key Opportunities

<p>Maximising Usage and Attracting Events</p> 	<p>The Shire has a range of sport and recreation facilities with capacity to sustain higher levels of usage. It is important that opportunities to utilise these facilities are promoted across the Shire.</p>
<p>Resilient and Flexible-use Facilities</p> 	<p>As sport and recreation facilities across the Shire are progressively improved, a key opportunity is to ensure that they are resilient to potential future changes, such as climate change, technology advancements and changing participation preferences, to remain fit-for-purpose into the future.</p>
<p>Effective Communication</p> 	<p>Effective communication is an important component of sport and recreation planning and maximising community participation. It is important to ensure that sport and recreation stakeholders, and the wider community, are provided reliable information in a timely manner.</p>
<p>Inclusive Sport and Recreation</p> 	<p>Inclusivity in sport and recreation is an important aspect of development within a community. The benefits of active lifestyles are obtainable by all community members if opportunities are inclusive and accessible.</p>
<p>Capacity Building and Community Empowerment</p> 	<p>Community resources can be maximised through capacity building and community empowerment, particularly through encouraging meaningful contributions through well-supported volunteering roles.</p>
<p>Recreational Trails and Active Transport</p> 	<p>There is significant opportunity for the Shire to enhance provision of formalised recreational trails (e.g., along the Hopetoun Foreshore) and active transport routes which showcase the region, enhance connectivity, and encourage healthy, active lifestyles.</p>
<p>Enhanced Provision of Youth Activity Spaces</p> 	<p>There is opportunity to enhance the Shire's provision of youth activity spaces across the region to ensure that facilities meet the needs of the community, progress with changing recreational preferences and facilitate informal recreation for young people.</p>
<p>Technology and Innovation Advances</p> 	<p>The Shire must embrace opportunities to progress sport and recreation development through new and emerging smart technologies (e.g., automation/smart controllers) as well as social media.</p>
<p>Strategic Provision of Park Based Recreational Facilities</p> 	<p>There is opportunity to review the service levels associated with provision and distribution of park-based recreational facilities, such as play spaces and outdoor fitness equipment, which will enable Council to meet community demand and expectations, acknowledging the rising popularity of informal recreation.</p>

04 Challenges and Opportunities

<p>Hopetoun Sporting Precinct</p> 	<p>There is opportunity to redevelop the Hopetoun Sporting Precinct with new sport and recreation facilities, such as universally accessible open space and facilities.</p>
<p>Shared Use Facilities</p> 	<p>There is potential for sport and recreation facilities to become co-located which will improve the utilisation of these facilities.</p>
<p>Facility Upgrades</p> 	<p>Several sport and recreation facilities in the Shire are past their useful life are require significant upgrade or redevelopment.</p>

05

Vision and Principles



05 Vision and Principles

Vision

A vision has been created that seeks to reflect the aspirations of the community in relation to planning for sport and recreation. The achievement of this vision requires partnerships between the Shire of Ravensthorpe and the wider community, sport and recreation clubs/groups, state and federal governments, agencies, and peak bodies.



“A balanced network of high-quality and cost-effective sport and recreation facilities, clubs and service providers and programs and events which provide significant social and economic benefit through increasing community participation, encouraging active lifestyles, providing new opportunities, and attracting tourism”.

Key Components

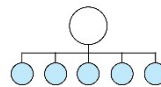
Planning for sport and recreation is multifaceted and interrelated. Consideration needs to be given to the three major components of planning: facilities, clubs and service providers, and programs and events which are detailed below. These components cannot be considered in isolation.

Facilities



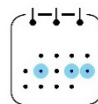
- Planning (strategies, feasibility studies, master plans, reviews)
- Delivery (upgrades, new facilities, repurposing, collocation, multi-purpose, accessible)
- Management (governance, occupancy agreements, programming, asset management, maintenance)

Clubs and Service Providers



- Club development
- Communication
- Engagement
- Accessibility
- Volunteering
- Partnerships
- Training and development

Programs and Events



- Targeted population groups
- Events, programs and services
- Resourcing
- Communication and marketing
- Inclusion
- Pathways


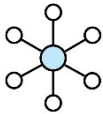





05 Vision and Principles

Planning Principles

The planning principles outlined in Table 8 have been developed based on community aspirations and industry best-practice, to guide the development and management of sport and recreation across the Shire.

The planning principles underpin the Strategy and Action Plan. These relationships of the components of sport and recreation planning are illustrated in Figure 5.

Table 8: Planning Principles

<p>PRINCIPLE 1 Maximum Community Participation</p>		<p>Facilities, clubs and programs offer a range of accessible recreational opportunities targeted to the needs of the community and deliver associated health benefits to all people regardless of age, socio-economic status or ability.</p> <p>A balanced approach to the provision of facilities across community-level participation, as well as elite pathways, programs and events.</p> <p>A balanced approach to the provision of facilities which facilitate active lifestyles through informal recreation activities as well as through competitive sport.</p>
<p>PRINCIPLE 2 Shared Precincts and Community Hubs</p>		<p>Where appropriate and practical, facilities are clustered and co-located with compatible users to optimise use whilst maintaining organisational identity and individual needs through adaptable and flexible designs.</p>
<p>PRINCIPLE 3 Sustainability</p>		<p>Facilities, clubs and programs effectively integrate long and short-term economic, environmental, social and cultural considerations.</p> <p>Facility and program developments strategically align with Council strategies to meet current and future community needs and provide value-for-money.</p>
<p>PRINCIPLE 4 Partnerships</p>		<p>Collaborative approaches are used to plan, deliver and manage facilities, clubs and programs with the community, government, clubs, associations, educational institutions and the private sector.</p> <p>Partnerships are utilised to achieve community outcomes beyond sport and recreation.</p>
<p>PRINCIPLE 5 Working Together with Clubs and Community</p>		<p>Clubs and the wider community are effectively engaged in the planning and design of sport and recreation facilities and programs.</p> <p>An inclusive culture of sport and recreation is achieved through club development programs, positive relationships and provision of facilities that support opportunities for all.</p>
<p>PRINCIPLE 6 Maximised and Validated Community Benefit</p>		<p>Community benefit is identified, validated and maximised through the investment of sport and recreation facilities.</p> <p>Investments which demonstrate the maximum local and regional community benefits are prioritised.</p>
<p>PRINCIPLE 7 Effective Management and Maintenance</p>		<p>Facilities are managed and maintained in a manner that promotes safe condition, minimises financial liability and complies with relevant legislation, policies and standards.</p>

05 Vision and Principles

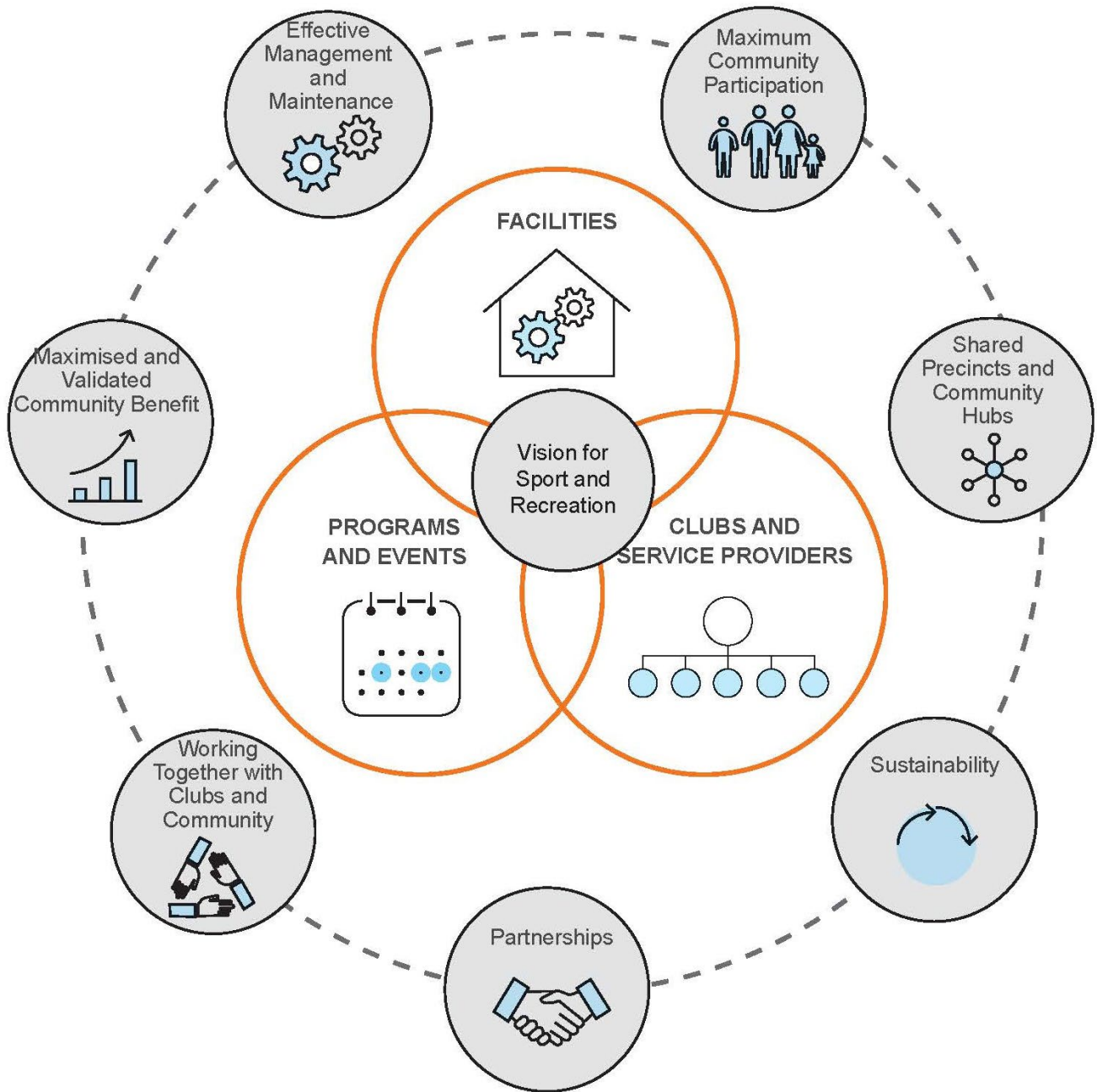


Figure 5: Interrelated Components of Sport and Recreation Planning

06

Strategy and Action Plan



06 Strategy and Action Plan

Strategy and Action Plan

The Strategy and Action Plan for developing sport and recreation across the Shire is detailed over the following pages. Each of the components of sport and recreation planning have been addressed through a series of strategies and actions, which are guided by the planning principles, and strive to achieve the vision.

Each strategy is provided with a supporting rationale and a series of actions with corresponding timeframes, partners and estimated resource requirements.

The Strategy and Action Plan has been prepared with the intention of remaining flexible to adapt to dynamic influences such as community needs, funding opportunities and technological advances.

Timeframes

In assessing the priority for each of the strategies, the following factors have been considered:

- Alignment with the vision
- Alignment to strategic plans
- Identified need
- Community support
- Level of planning undertaken
- Feasibility
- Safety

Based on this assessment, timeframes have been indicated for each action using the following scale:

- Immediate (2022 – 2023)
- Short (2023 – 2026)
- Medium (2026 – 2029)
- longer (2032 onwards)
- Ongoing

The timeframe identified for the completion of each action is indicative and should be reviewed annually. The staging of investment will allow maximum value from the existing facilities as well as the sustainable provision of new facilities, services, and programs.

Partners

Partners who may be able to assist Council with the delivery of the actions have been identified. It is stressed that without partner support it is unlikely that many of these actions will be achieved. The lead partner/s are identified in bold, such as the Shire of Ravensthorpe, alongside the assisting partners.

Resources

Implementation of the Strategy and Action Plan will require significant resources from Council and its partners. An estimation of the financial resources required to implement each action have been identified. These are broad indicative estimates and should be reviewed prior to implementation.

There has been no financial commitment from Shire of Ravensthorpe to implement the actions identified and relevant actions will be considered as part of normal annual business planning/budgeting and long-term financial planning processes.

The Strategy and Action Plan provides the following indicative financial resource requirements:

- Low (\$0 – \$100,000)
- Medium (\$100,000 – \$500,000)
- High (\$500,000+)

06 Strategy and Action Plan

Table 9: Sport and Recreation in Ravensthorpe

1. Strategy: Sport and Recreation in Ravensthorpe			
Provide upgrades and enhancements to the sport and recreation facilities and services in Ravensthorpe, particularly focusing on optimising use of the Ravensthorpe Entertainment Centre and Sporting Complex			
<p>Rationale: Providing quality, fit-for-purpose and functional sport and recreation facilities is important to service the local Ravensthorpe community and encourage local residents, workers, and visitors to participate in sport and active recreation pursuits. The priority is to develop a site-specific master plan for the Ravensthorpe Sporting Complex to ensure the site is strategically developed. Wherever possible multi-use should be encouraged, and the adaptation and redevelopment of existing facilities should be supported over the creation of new facilities. The use of technology to manage facilities and services should be encouraged along with the provision of support programs, facilities, and amenities to optimising the use of facilities.</p>			
Actions	Timeframe	Partners	Cost
<p>1.1 Ravensthorpe Sporting Complex Master Plan</p> <ul style="list-style-type: none"> Undertake a master plan to provide a strategic vision, prioritisation of future works and a coordinated approach to the future development of the Ravensthorpe Sporting Complex Undertake community consultation as part of the master plan 	Immediate	<p>Shire of Ravensthorpe Ravensthorpe Tigers Sporting Club Broader Community</p>	Low
<p>1.2 Ravensthorpe Entertainment Centre</p> <ul style="list-style-type: none"> Enhance the layout of the carpark at the Ravensthorpe Entertainment Centre (adjacent to the Ravensthorpe Tennis Pavilion) by providing bollards to separate the carpark from the area with high pedestrian traffic to improve safety Design and develop a deck/grandstand which is to be installed on side of the Ravensthorpe Entertainment Centre (facing the oval) Provide cabinets/shelving inside the Ravensthorpe Entertainment Centre to enable the Ravensthorpe Tigers Sporting Club to display their memorabilia Improve the indoor court surface at the Ravensthorpe Entertainment Centre (e.g., non-slip) Implement a more accessible/reliable system of public access for the Ravensthorpe Entertainment Centre (e.g., online court booking system, optimising access, electronic fob) as opposed to the traditional key system to increase usage Improve accessibility to the upstairs amenities at the Ravensthorpe Entertainment Centre, particularly focusing on providing disability access and upgrading the lift which is currently faulty 	Long	<p>Shire of Ravensthorpe Ravensthorpe Tigers Sporting Club Broader Community Peak Bodies</p>	High

06 Strategy and Action Plan

1. Strategy: Sport and Recreation in Ravensthorpe

Provide upgrades and enhancements to the sport and recreation facilities and services in Ravensthorpe, particularly focusing on optimising use of the Ravensthorpe Entertainment Centre and Sporting Complex

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Actions	Timeframe	Partners	Cost
<p>1.3 Ravensthorpe Tennis Pavilion and Tennis Courts</p> <ul style="list-style-type: none"> Undertake investigations into the viability of relocating the Ravensthorpe Tennis Courts to the carpark adjacent to the Ravensthorpe Entertainment Centre to provide improved accessibility and co-location of facilities. The space could be developed into a formalised carparking area or developed into a youth space Redevelop the Ravensthorpe Tennis Pavilion, particularly focusing on providing toilet and changeroom facilities that meet modern standards, upgrading the kitchen (e.g., providing modern appliances) to meet health standards and replacing the current carpet Integrate new technology for the Ravensthorpe Tennis Courts (e.g., optimising locks) Assess the demand of providing netball line markings and netball hoops on the Ravensthorpe Tennis Courts to accommodate social/casual netball Install a tennis 'hit up wall' for training Repair the current faulty tennis court lighting and consider upgrading to LED floodlighting 	Long	<p>Shire of Ravensthorpe Ravensthorpe Tennis Club</p> <p>Ravensthorpe Tigers Sporting Club Broader Community Peak Bodies</p>	High
<p>1.4 Ravensthorpe Hockey Pitch</p> <ul style="list-style-type: none"> Install higher and more effective fencing on the side of the Ravensthorpe Hockey Pitch which faces the carpark Upgrade the Ravensthorpe Hockey Pitch surface in sections that are uneven to improve safety and sections that become waterlogged to improve drainage Consider installing score keeping infrastructure (e.g., electronic scoreboards) Provide a dedicated space for the Ravensthorpe Womens Hockey Association to store records and documents Seek opportunities to increase hockey participation, for example by providing coaching, umpiring and junior clinics, come try days and participating in the Narrogin Hockey Carnival 	Short	<p>Shire of Ravensthorpe Ravensthorpe Womens Hockey Association</p>	Low

06 Strategy and Action Plan

1. Strategy: Sport and Recreation in Ravensthorpe

Provide upgrades and enhancements to the sport and recreation facilities and services in Ravensthorpe, particularly focusing on optimising use of the Ravensthorpe Entertainment Centre and Sporting Complex

Rationale: Providing quality, fit-for-purpose and functional sport and recreation facilities is important to service the local Ravensthorpe community and encourage local residents, workers, and visitors to participate in sport and active recreation pursuits. The priority is to develop a site-specific master plan for the Ravensthorpe Sporting Complex to ensure the site is strategically developed. Wherever possible multi-use should be encouraged, and the adaptation and redevelopment of existing facilities should be supported over the creation of new facilities. The use of technology to manage facilities and services should be encouraged along with the provision of support programs, facilities, and amenities to optimising the use of facilities.

Actions	Timeframe	Partners	Cost
<p>1.5 Ravensthorpe Football and Cricket Oval</p> <ul style="list-style-type: none"> Investigate the feasibility of providing perimeter fencing to prevent wildlife from accessing the oval Upgrade the surface of the oval in sections that have become degraded Investigate the feasibility of relocating the underutilised cricket nets located at Ravensthorpe District High School to the Ravensthorpe Sporting Complex to allow for cricket training Upgrade the current lighting to LED floodlighting Replace the existing outdated/rusted football goal posts Consider decommissioning the current scorers shed and providing a new electronic scoreboard 	Short	<p>Shire of Ravensthorpe Ravensthorpe Tennis Club Peak Bodies Broader Community</p>	Medium
<p>1.6 Ravensthorpe Outdoor Basketball Half Courts</p> <ul style="list-style-type: none"> Provide enhancements to the outdoor basketball half courts in Ravensthorpe, including provision of new line markings and basketball rings 	Immediate	Shire of Ravensthorpe	Low
<p>1.7 Ravensthorpe Equestrian Centre</p> <ul style="list-style-type: none"> Provide reliable power to the Ravensthorpe Equestrian Centre's new canteen to provide the ability to hold functions and events Investigate an extension to the Ravensthorpe Equestrian Centre in order to facilitate agistment services for the local community and an arena for lessons/training and activities Allocate more resources to maintenance activities at the Ravensthorpe Equestrian Centre, including regular mowing Investigate the viability of providing a sand surface instead of the current clay/natural surface to improve safety 	Medium	<p>Shire of Ravensthorpe Ravensthorpe Equestrian Centre Broader Community</p>	Medium
<p>1.8 Ravensthorpe Bowling Green</p> <ul style="list-style-type: none"> Install shelter around the perimeter of the bowling green Assist the Ravensthorpe Golf and Bowling Club with marketing and promotion to help increase membership and participation levels 	Short	<p>Ravensthorpe Golf and Bowling Club Shire of Ravensthorpe</p>	Low

06 Strategy and Action Plan

1. Strategy: Sport and Recreation in Ravensthorpe

Provide upgrades and enhancements to the sport and recreation facilities and services in Ravensthorpe, particularly focusing on optimising use of the Ravensthorpe Entertainment Centre and Sporting Complex

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Actions	Timeframe	Partners	Cost
<p>1.9 Ravensthorpe Golf Course</p> <ul style="list-style-type: none"> Allocate more resources to maintenance of the golf course to control the spread of invasive weeds Provide upgrades to the golf course flags and tee boxes that have become deteriorated Provide a more improved honour system for the golf course (e.g., provide a digital payment system) and upgrade the key lock boxes 	Immediate/ Ongoing	Shire of Ravensthorpe Ravensthorpe Golf and Bowling Club	Low
<p>1.10 Ravensthorpe Golf and Bowling Pavilion</p> <ul style="list-style-type: none"> Replace the current ceiling panels with acoustic ceiling panels to improve noise control for events Undertake minor maintenance of the pavilion (e.g., repairing the crumbling brickwork) Consider upgrading the toilets in the future to become more universally accessible 	Short	Ravensthorpe Golf and Bowling Club Shire of Ravensthorpe	Low
<p>1.11 Ravensthorpe Community Swimming Pool</p> <ul style="list-style-type: none"> Consult with the qualified AUSTSWIM instructors in the Shire to implement a variety of potential swimming programs at the Ravensthorpe Swimming Pool including Infant Aquatics, Swim and Survive, Rescue Awards, Adult Learn to Swim, Junior Lifeguard Club, Make Aquatics a Terrific Experience (MATE) and aqua aerobics Consult with the community to determine how local residents would like to use the pool (e.g., lessons, aqua aerobics, hydro therapy) Conduct a swimming facilities audit for the Ravensthorpe Community Swimming Pool Upgrade the signage at the Ravensthorpe Community Swimming Pool to meet modern standards Install change tables in both the male and female toilets/changerooms Provide universal pool access (e.g., ramp with rails/chair lift) Review the general public hire costs for the Ravensthorpe Community Swimming Pool Review the current pool access system to increase usage (e.g., optimising access, electronic fob) Upgrade electricity to provide hot water to the showers as well as heating to the swimming pool 	Medium	Shire of Ravensthorpe Ravensthorpe Swimming Pool Committee Broader Community	Medium

06 Strategy and Action Plan

1. Strategy: Sport and Recreation in Ravensthorpe

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Actions	Timeframe	Partners	Cost
<p>1.12 Ravensthorpe Handgun Club Facilities</p> <ul style="list-style-type: none"> Install target positioning mounds on the new shooting range at the Ravensthorpe Handgun Club Install a concrete partition wall between the handgun and rifle shooting ranges Assist the Ravensthorpe Handgun Club to connect to the local power grid or upgrade to a new power generator Consider improving universal access by providing further concrete pathways down each shooting range Assist the Ravensthorpe Handgun Club with marketing and promotion to help increase membership and participation levels 	Medium/ Ongoing	<p>Shire of Ravensthorpe Ravensthorpe Handgun Club Broader Community</p>	Medium
<p>1.13 Ravensthorpe Enduro Club</p> <ul style="list-style-type: none"> Undertake consultation with the Ravensthorpe Enduro Club to ascertain which facility upgrades and improvements are priority 	Immediate	<p>Shire of Ravensthorpe Ravensthorpe Enduro Club</p>	Low
<p>1.14 Jubilee Park and Playground</p> <ul style="list-style-type: none"> Provide new shade sails over the Jubilee Park and Playground Repair/replace any broken/rusted equipment at Jubilee Park and Playground 	Short	<p>Shire of Ravensthorpe</p>	Low
<p>1.15 Hopetoun to Ravensthorpe Railway Heritage Walk</p> <ul style="list-style-type: none"> Undertake an audit of the Hopetoun to Ravensthorpe Railway Heritage Walk in order to identify the sections of trail have become degraded, the signage and infrastructure quality and the sections that may require realignment (e.g., sections that have been cut-off by mining and other land uses) Install management signs and information to deter motorbikes and four-wheel drives Assess the viability of linking the Hopetoun to Ravensthorpe Heritage Railway Trail into Hopetoun Town Centre via Two Mile Beach Consider these initiatives as part of the recommended Shire wide Trails Master Plan (refer Action 1.20) 	Short	<p>Shire of Ravensthorpe Broader Community</p>	Low

06 Strategy and Action Plan

1. Strategy: Sport and Recreation in Ravensthorpe

Provide upgrades and enhancements to the sport and recreation facilities and services in Ravensthorpe, particularly focusing on optimising use of the Ravensthorpe Entertainment Centre and Sporting Complex

Rationale: Providing quality, fit-for-purpose and functional sport and recreation facilities is important to service the local Ravensthorpe community and encourage local residents, workers, and visitors to participate in sport and active recreation pursuits. The priority is to develop a site-specific master plan for the Ravensthorpe Sporting Complex to ensure the site is strategically developed. Wherever possible multi-use should be encouraged, and the adaptation and redevelopment of existing facilities should be supported over the creation of new facilities. The use of technology to manage facilities and services should be encouraged along with the provision of support programs, facilities, and amenities to optimising the use of facilities.

Actions	Timeframe	Partners	Cost
1.16 North Ravensthorpe Tennis Courts and Community Centre <ul style="list-style-type: none"> Undertake maintenance on the North Ravensthorpe Tennis Courts (e.g., removal of weeds) Consider upgrading the current lighting to LED floodlighting to facilitate night tennis Increase utilisation of the North Ravensthorpe Community Centre by providing services and programs such as fitness classes 	Short	Shire of Ravensthorpe North Ravensthorpe Community Association Broader Community	Low
1.17 Mount Short Aero Club <ul style="list-style-type: none"> Continue to support the Mount Short Aero Club operations into the future 	Ongoing	Shire of Ravensthorpe Mount Short Aero Club	Low
1.18 Shire of Ravensthorpe Bike Plan <ul style="list-style-type: none"> Implement the planned cycling paths and routes outlined in the Ravensthorpe Bike Plan for Ravensthorpe Continue to market and promote active transport in Ravensthorpe 	Long	Shire of Ravensthorpe Broader Community	High
1.19 Rave About Arts and Dunnart Art Centre <ul style="list-style-type: none"> Once the new cultural centre in Ravensthorpe is complete, assist Rave About Arts and Dunnart Art Centre to relocate into the Ravensthorpe CRC building Upgrade the Ravensthorpe CRC building, including removal of asbestos, provision of a dedicated storage space and installation of a kiln for pottery classes 	Short	Shire of Ravensthorpe Rave About Arts and Dunnart Art Centre	Medium
1.20 Trail Opportunities in Ravensthorpe <ul style="list-style-type: none"> Investigate new trail opportunities in Ravensthorpe (e.g., dedicated horse trails) through the development of a Shire wide Trails Master Plan 	Short	Shire of Ravensthorpe	Low

06 Strategy and Action Plan

Table 10: Sport and Recreation in Hopetoun

2. Strategy: Sport and Recreation in Hopetoun			
Provide upgrades and enhancements to the sport and recreation facilities and services in Hopetoun, particularly focusing on redeveloping the Hopetoun Sporting Precinct and continuing to grow sport and active recreation pursuits in the town.			
Rationale: Providing quality, fit-for-purpose and functional sport and recreation facilities is important to service the local Hopetoun community and encourage local residents, workers, and visitors to participate in sport and active recreation pursuits. The priority is to develop a site-specific master plan for the Hopetoun Sporting Precinct to ensure the site is strategically developed. Wherever possible multi-use should be encouraged, and the adaptation and redevelopment of existing facilities should be supported over the creation of new facilities. The use of technology to manage facilities should be encouraged along with the provision of support facilities and amenities to optimise the use of facilities.			
Actions	Timeframe	Partners	Cost
<p>2.1 Hopetoun Sporting Precinct Master Plan</p> <ul style="list-style-type: none"> Undertake a master plan to provide a strategic vision, prioritisation of future works and a coordinated approach to the future development of the Hopetoun Sporting Precinct Undertake community consultation and key stakeholder engagement as part of the development of the master plan 	Immediate	<p>Shire of Ravensthorpe Southerners Sporting Club Broader Community</p>	Low
<p>2.2 Hopetoun Sporting Pavilion</p> <ul style="list-style-type: none"> Within the master plan for the Hopetoun Sporting Precinct (Refer Action 2.1), review the Hopetoun Sporting Pavilion with a focus on upgrading the changerooms and toilets to become more female friendly and safer (e.g., slip resistant flooring), improve universal accessibility (e.g., installation of ramp, replacement of non-compliant handrail and removal of steps at front of pavilion), increasing storage space and installation of an oval facing veranda/undercover area 	Long	<p>Southerners Sporting Club Shire of Ravensthorpe</p>	High
<p>2.3 Hopetoun Football Oval</p> <ul style="list-style-type: none"> Within the master plan for the Hopetoun Sporting Precinct (Refer Action 2.1), review the Hopetoun Football Oval with a focus on providing additional shelter/seating options and upgrading the existing lighting to LED floodlighting Continue to promote the Hopetoun Football Oval for community events such as the annual fishing competition and seek future options for sport and recreation events 	Medium	<p>Southerners Sporting Club Shire of Ravensthorpe</p>	Medium

06 Strategy and Action Plan

2. Strategy: Sport and Recreation in Hopetoun

Provide upgrades and enhancements to the sport and recreation facilities and services in Hopetoun, particularly focusing on redeveloping the Hopetoun Sporting Precinct and continuing to grow sport and active recreation pursuits in the town.

Rationale: Providing quality, fit-for-purpose and functional sport and recreation facilities is important to service the local Hopetoun community and encourage local residents, workers, and visitors to participate in sport and active recreation pursuits. The priority is to develop a site-specific master plan for the Hopetoun Sporting Precinct to ensure the site is strategically developed. Wherever possible multi-use should be encouraged, and the adaptation and redevelopment of existing facilities should be supported over the creation of new facilities. The use of technology to manage facilities should be encouraged along with the provision of support facilities and amenities to optimise the use of facilities.

Actions	Timeframe	Partners	Cost
<p>2.4 Hopetoun Cricket Oval and Hockey Pitch</p> <ul style="list-style-type: none"> Upgrade the Hopetoun Hockey Pitch turf in sections that are uneven/degraded and review the current reticulation Provide additional LED floodlighting towers at the Hopetoun Hockey Pitch (near the hockey goals) to allow for night training and games Upgrade and expand the dugouts at the Hopetoun Hockey Pitch Provide sufficient seating and shelters around the Hopetoun Cricket Oval and Hockey Pitch for spectators Consider installing score keeping infrastructure (e.g., electronic scoreboards) 	Medium	<p>Southerners Sporting Club Shire of Ravensthorpe</p>	Medium
<p>2.5 Hopetoun Cricket Pavilion</p> <ul style="list-style-type: none"> Investigate options of upgrading and enhancing the Hopetoun Cricket Pavilion (if demand increases). Ensure the Hopetoun Cricket Pavilion meets the Cricket Australia Community Cricket Facility Guidelines 	Ongoing	<p>Southerners Sporting Club Shire of Ravensthorpe</p>	Low
<p>2.6 Hopetoun Cricket Nets</p> <ul style="list-style-type: none"> Improve the condition of the Hopetoun Cricket Nets and ensure they meet the Cricket Australia Community Cricket Facility Guidelines Work with Hopetoun Primary School to continue the Memorandum of Understanding (MOU) for the Hopetoun Cricket Nets 	Short	<p>Hopetoun Primary School Shire of Ravensthorpe</p>	Low
<p>2.7 Hopetoun Primary School Multi-Use Courts</p> <ul style="list-style-type: none"> Work with Hopetoun Primary School to investigate the feasibility of adding the multi-use courts to the existing MOU to enable community use of the courts outside of school hours Support Hopetoun Primary School to seek funding opportunities to upgrade the multi-use courts. Consider upgrades such as court surface conversion (e.g. outdoor sports tiles), new basketball backboards, LED floodlighting and seating 	Short	<p>Hopetoun Primary School Shire of Ravensthorpe</p>	Low

06 Strategy and Action Plan

2. Strategy: Sport and Recreation in Hopetoun

Provide upgrades and enhancements to the sport and recreation facilities and services in Hopetoun, particularly focusing on redeveloping the Hopetoun Sporting Precinct and continuing to grow sport and active recreation pursuits in the town.

Rationale: Providing quality, fit-for-purpose and functional sport and recreation facilities is important to service the local Hopetoun community and encourage local residents, workers, and visitors to participate in sport and active recreation pursuits. The priority is to develop a site-specific master plan for the Hopetoun Sporting Precinct to ensure the site is strategically developed. Wherever possible multi-use should be encouraged, and the adaptation and redevelopment of existing facilities should be supported over the creation of new facilities. The use of technology to manage facilities should be encouraged along with the provision of support facilities and amenities to optimise the use of facilities.

Actions	Timeframe	Partners	Cost
<p>2.8 Hopetoun Tennis and Netball Courts</p> <ul style="list-style-type: none"> Investigate the viability of providing roofing over the Hopetoun Tennis and Netball Courts to avoid having to resurface the courts in the future Seek opportunities to increase netball participation, for example by providing programs such as 'walking netball' and social/mixed winter netball Provide high quality 'female friendly' changeroom facilities, a first aid room and increase storage space for netball at the Hopetoun Sporting Pavilion Install sufficient sheltered seating around the perimeter of the courts Replace the existing damaged netball rims Work with the netball clubs in the Ravensthorpe Netball Association to re-instate the pre-season carnival and coincide this with hockey and football 	Medium	<p>Southerners Sporting Club Shire of Ravensthorpe Ravensthorpe Netball Association</p>	Medium
<p>2.9 Hopetoun Bowling Green and Facilities</p> <ul style="list-style-type: none"> Replace the existing fencing around the bowling green with a material that is resistant to strong winds and rusting Consider replacement of the current shade cloths Upgrade the bowling green lighting to LED floodlighting 	Short	<p>Hopetoun Bowling Club Shire of Ravensthorpe</p>	Low
<p>2.10 Hopetoun Old Basketball Courts</p> <ul style="list-style-type: none"> Decommission the old basketball courts in Hopetoun Within the master plan for the Hopetoun Sporting Precinct (Refer Action 2.1), consider the best use for the old basketball courts in Hopetoun, in collaboration with the local community. Consider the provision of formalised bitumen parking bays and a youth space (e.g., nature playground, pump tracks, youth facilities) 	Short	<p>Shire of Ravensthorpe Southerners Sporting Club Broader Community</p>	High

06 Strategy and Action Plan

2. Strategy: Sport and Recreation in Hopetoun

Provide upgrades and enhancements to the sport and recreation facilities and services in Hopetoun, particularly focusing on redeveloping the Hopetoun Sporting Precinct and continuing to grow sport and active recreation pursuits in the town.

Rationale: Providing quality, fit-for-purpose and functional sport and recreation facilities is important to service the local Hopetoun community and encourage local residents, workers, and visitors to participate in sport and active recreation pursuits. The priority is to develop a site-specific master plan for the Hopetoun Sporting Precinct to ensure the site is strategically developed. Wherever possible multi-use should be encouraged, and the adaptation and redevelopment of existing facilities should be supported over the creation of new facilities. The use of technology to manage facilities should be encouraged along with the provision of support facilities and amenities to optimise the use of facilities.

Actions	Timeframe	Partners	Cost
2.11 Hopetoun Everett Country Golf Course and Pavilion <ul style="list-style-type: none"> Allocate more resources to maintenance activities at the Hopetoun Everett Country Golf Course, including erosion prevention and management of invasive weeds 	Short Ongoing	Shire of Ravensthorpe Hopetoun Everett Country Golf Club	Low
2.12 Hopetoun Skatepark <ul style="list-style-type: none"> Consider installing shade over the Hopetoun Skatepark for inclement weather and to reduce future maintenance Consider reinstating the Hopetoun Skatepark Committee and consult with this committee to identify the past proposed staged upgrades that have not been implemented for the Hopetoun Skatepark 	Immediate	Shire of Ravensthorpe Southerners Sporting Club Broader Community	Low
2.13 Hopetoun Community Gym <ul style="list-style-type: none"> Activate the Hopetoun Community Gym by providing programs and classes such as personal training and Pilates Undertake an audit/inventory of the Hopetoun Community Gym to determine if there equipment that is provided Provide suitable non-slip flooring Ensure adequate ventilation is provided (e.g., installation of air-conditioning/fans) Improve security of equipment (e.g., installation of CCTV, lockable storage) 	Medium	Shire of Ravensthorpe	Low
2.14 Jim McCulloch Park and Maitland Park <ul style="list-style-type: none"> Provide racks/hooks for swimmers to hang their wetsuits and towels at Jim McCulloch Park Consider installing solar energy to provide hot water to the showers at Jim McCulloch Park Consider providing a sheltered area for group fitness classes Consider providing additional seating around the edge of Jim McCulloch Park Consider installing an all-weather table tennis table within Jim McCulloch Park Investigate ways to activate Maitland Park for passive recreation 	Long	Shire of Ravensthorpe Broader Community	High

06 Strategy and Action Plan

2. Strategy: Sport and Recreation in Hopetoun

Provide upgrades and enhancements to the sport and recreation facilities and services in Hopetoun, particularly focusing on redeveloping the Hopetoun Sporting Precinct and continuing to grow sport and active recreation pursuits in the town.

Rationale: Providing quality, fit-for-purpose and functional sport and recreation facilities is important to service the local Hopetoun community and encourage local residents, workers, and visitors to participate in sport and active recreation pursuits. The priority is to develop a site-specific master plan for the Hopetoun Sporting Precinct to ensure the site is strategically developed. Wherever possible multi-use should be encouraged, and the adaptation and redevelopment of existing facilities should be supported over the creation of new facilities. The use of technology to manage facilities should be encouraged along with the provision of support facilities and amenities to optimise the use of facilities.

Actions	Timeframe	Partners	Cost
<p>2.15 Shire of Ravensthorpe Bike Plan</p> <ul style="list-style-type: none"> Support the implementation of the planned cycling paths and routes outlined in the Ravensthorpe Bike Plan for Hopetoun Continue to market and promote active transport in Hopetoun 	Long	Shire of Ravensthorpe Broader Community	High
<p>2.16 Walking and Cycling Trail Opportunities in Hopetoun</p> <ul style="list-style-type: none"> Within the Shire-wide Trails Master Plan as per Action 1.20, consider the following actions as part of the Trails Master Plan: <ul style="list-style-type: none"> Investigate opportunities to formalise walking and cycling trails in Hopetoun, for example the existing link between Two Mile Beach and Hopetoun Town Centre Investigate opportunities to provide universally accessible walking and cycling trails between key points of interest, for example caravan parks and the Hopetoun Foreshore Investigate opportunities to provide loop trail experiences, for example a trail that starts at John Forrest Road, traverses around the edge of Culham Inlet and back along the coast Provide better signposting and promotion of trail areas to increase usage and investigate opportunities to install trail infrastructure at key sites 	Short	Shire of Ravensthorpe Broader Community	Medium
<p>2.17 Kayaking and Boating Trail Upgrades</p> <ul style="list-style-type: none"> Within the Shire-wide Trails Master Plan as per Action 1.20, consider the following actions as part of the Trails Master Plan: <ul style="list-style-type: none"> Provide more improved access for boats and kayaks at key locations such as Culham Inlet and Jerdacuttup River Provide better signposting and promotion of trail areas, for example the kayaking and boating trails that start at Phillips River Boat Ramp Investigate opportunities to install trail infrastructure, for example a picnic table at Pichi Richi 	Short	Shire of Ravensthorpe Broader Community	Medium

06 Strategy and Action Plan

2. Strategy: Sport and Recreation in Hopetoun

Provide upgrades and enhancements to the sport and recreation facilities and services in Hopetoun, particularly focusing on redeveloping the Hopetoun Sporting Precinct and continuing to grow sport and active recreation pursuits in the town.

Rationale: Providing quality, fit-for-purpose and functional sport and recreation facilities is important to service the local Hopetoun community and encourage local residents, workers, and visitors to participate in sport and active recreation pursuits. The priority is to develop a site-specific master plan for the Hopetoun Sporting Precinct to ensure the site is strategically developed. Wherever possible multi-use should be encouraged, and the adaptation and redevelopment of existing facilities should be supported over the creation of new facilities. The use of technology to manage facilities should be encouraged along with the provision of support facilities and amenities to optimise the use of facilities.

Actions	Timeframe	Partners	Cost
<p>2.18 Snorkelling and Swimming Opportunities</p> <ul style="list-style-type: none"> Consider installing markers on the ocean floor at the main beach in Hopetoun to create a snorkelling and swimming trail Consider painting the buoys at the main beach in Hopetoun to ensure they are visible to swimmers 	Medium	Shire of Ravensthorpe Broader Community	Medium
<p>2.19 Hopetoun Beach Improvements</p> <ul style="list-style-type: none"> Improve access and safety onto the main beach in Hopetoun by providing stairs and hand rails Improve amenities on the breakwater in Hopetoun (e.g., provision of lighting, fish cleaning stations and shelters) Consider installing a beach volleyball net on the main beach in Hopetoun 	Medium	Shire of Ravensthorpe Broader Community	Medium
<p>2.20 Hopetoun Tai Chi and Hopey HIIT</p> <ul style="list-style-type: none"> Investigate alternative suitable facility options for Hopetoun Tai Chi and Hopey HIIT (e.g., affordable facilities with adequate storage space) 	Immediate	Shire of Ravensthorpe Hopetoun Tai Chi and Hopey HIIT	Low
<p>2.21 Swimming Pool in Hopetoun</p> <ul style="list-style-type: none"> Undertake a feasibility study including community consultation to ascertain the demand and viability of developing a pool in Hopetoun (e.g. hydrotherapy pool and/or program pool) 	Short	Shire of Ravensthorpe Broader Community	Low

06 Strategy and Action Plan

Table 11: Sport and Recreation in Munglinup

3. Strategy: Sport and Recreation in Munglinup			
Provide upgrades and enhancements to the sport and recreation facilities in Munglinup.			
Rationale: The provision of sport and recreation facilities and services within smaller settlements such as Munglinup is important to provide for physical activity and sporting opportunities for local residents, build community capacity and promote social inclusion for the local community. Upgrading and redeveloping the existing facilities is a priority where they are deemed to be feasible and can be justified by their usage.			
Actions	Timeframe	Partners	Cost
<p>3.1 Munglinup Golf Course and Pavilion:</p> <ul style="list-style-type: none"> Consider installing decking where the play equipment is currently located out the front of the clubroom and upgrade the play equipment Provide synthetic turf for each of the tee boxes Assess the feasibility of providing reticulation to the golf course Allocate more resources to maintenance of the golf course to control the spread of invasive weeds 	Medium	Munglinup Golf Club Shire of Ravensthorpe	Medium
<p>3.2 Munglinup Community Centre:</p> <ul style="list-style-type: none"> Investigate options to activate the Munglinup Community Centre. This could include providing gym sessions, yoga or Pilates Undertake general maintenance on the Munglinup Community Centre, including repairing the section of roof near the entrance 	Short	Munglinup Community Centre Shire of Ravensthorpe	Low
<p>3.3 Munglinup Tennis Courts</p> <ul style="list-style-type: none"> Undertake ongoing maintenance of surrounding vegetation, including trimming and cutting of overhanging branches Investigate the viability of upgrading to LED floodlighting if demand increases in the future Integrate new technology for the Ravensthorpe Tennis Courts (e.g., Bluetooth locks) 	Ongoing	Munglinup Tennis Club Shire of Ravensthorpe	Low
<p>3.4 Munglinup Bowling Green</p> <ul style="list-style-type: none"> Investigate ways to activate this space (e.g., running events and providing regular weekend bowling), which will in turn provide benefits for the Munglinup Community Centre 	Short	Munglinup Community Centre Shire of Ravensthorpe	Low

06 Strategy and Action Plan

3. Strategy: Sport and Recreation in Munglinup

Provide upgrades and enhancements to the sport and recreation facilities in Munglinup.

Rationale: The provision of sport and recreation facilities and services within smaller settlements such as Munglinup is important to provide for physical activity and sporting opportunities for local residents, build community capacity and promote social inclusion for the local community. Upgrading and redeveloping the existing facilities is a priority where they are deemed to be feasible and can be justified by their usage.

Actions	Timeframe	Partners	Cost
<p>3.5 Munglinup Football and Cricket Oval</p> <ul style="list-style-type: none"> Consider developing a master plan to redevelop this site, including potential provision of LED floodlighting, new football goals and turf upgrades Undertake community consultation as part of the master plan to establish what the Munglinup community sees as a priority for this site Investigate the feasibility of re-establishing a football club in Munglinup (if demand permits) and re-enter the club into the Ravensthorpe and Districts Football Association Investigate ways of activating this space, for example providing social football and running community events 	Medium	<p>Munglinup Community Centre Shire of Ravensthorpe Broader Community</p>	Medium
<p>3.6 Munglinup Equestrian Centre</p> <ul style="list-style-type: none"> Continue supporting community events that utilise this space, including the Munglinup Bushman's Association Annual Easter Campdraft Consider ways to activate this space, including investigating the viability of re-establishing the Munglinup Pony Club (if demand permits) If demand continues to wane for this facility, consider decommissioning and investigating future options 	Short/Ongoing	<p>Shire of Ravensthorpe</p>	Low
<p>3.7 Shire of Ravensthorpe Bike Plan</p> <ul style="list-style-type: none"> Implement the planned cycling paths and routes outlined in the Ravensthorpe Bike Plan for Munglinup Continue to market and promote active transport in the Shire 	Long	<p>Shire of Ravensthorpe Broader Community</p>	High

06 Strategy and Action Plan

Table 12: Sport and Recreation in Jerdacuttup

4. Strategy: Sport and Recreation in Jerdacuttup			
Review and redevelop the existing tennis courts and tennis pavilion in Jerdacuttup to meet community sport and recreation needs.			
Rationale: The tennis courts and tennis pavilion in Jerdacuttup are at the end of their useful life and will require upgrading or redevelopment to ensure they are safe, fit-for-purpose and sustainable and meet the future recreation needs of the community. The tennis courts and tennis pavilion in Jerdacuttup were identified as 'asset unserviceable' during the site audit process.			
Actions	Timeframe	Partners	Cost
4.1 Progressively upgrade or redevelop the Jerdacuttup tennis courts and tennis pavilion. Undertake community consultation to establish the needs of the local Jerdacuttup community. Consider developing the tennis courts and tennis pavilion into a youth space (e.g., provision of a pump track, skatepark, basketball half court and/or nature playground).	Medium	Shire of Ravensthorpe Peak Bodies DLGSC Broader Community	Medium

06 Strategy and Action Plan

Table 13: Optimal Usage

5. Strategy: Optimal Usage			
Optimise usage of sport and recreation facilities			
Rationale: A diverse and significant number of sport and recreation facilities exist in the Shire. These facilities need to be enhanced over time to ensure they are being used at their optimum levels. Initiatives such as the introduction of efficient lighting technologies and innovative storage solutions need to be further explored and implemented over time.			
Actions	Timeframes	Partners	Cost
5.1 Continue to review and upgrade sportsground lighting including the usage of LED lighting systems.	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Peak Bodies	Medium
5.2 Carefully plan and integrate storage facilities into existing, redeveloped, or new facilities.	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Peak Bodies	Medium
5.3 Consider co-location of compatible sporting facilities for mutual benefit (i.e., community, tourism, economic) and promote shared use of facilities wherever feasible and appropriate to do so.	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Peak Bodies	Medium
5.4 Promote the use of underutilised sport and recreation facilities for alternative uses (e.g., yoga, Pilates, dance, meetings, private functions etc.).	Ongoing	Sport and Recreation Clubs and User Groups Shire of Ravensthorpe	Low
5.5 Implement contemporary facility booking systems such as Tennis Australia's Book a Court online court booking and payment platform or Space to Co. online booking platform for community spaces.	Ongoing	Sport and Recreation Clubs and User Groups Shire of Ravensthorpe Peak Bodies	Low
5.6 Convert existing changerooms or develop new unisex changerooms at each key sport and recreation facility.	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups	Medium

06 Strategy and Action Plan

Table 14: Facility Management

6. Strategy: Facility Management			
Develop and adopt an equitable and sustainable approach to facility management and maintenance.			
<p>Rationale: Given the large suite of sport and recreation facilities, there is a need to ensure that sustainable facility management and maintenance processes and systems are in place. There is also the added complexity of many facilities being leased/licensed to external parties, primarily sport and recreation clubs and associations operated by volunteers and with limited resources that can be committed to asset management.</p> <p>Ensuring compliance with relevant legislative requirements and standards is critical along with improving tenure agreements to clearly identify responsibilities of the various parties. There is also a need for facility managers of sport and recreation clubs and associations to continually develop and plan for the future including facility management practices and developments.</p>			
Actions	Timeframe	Partners	Cost
6.1 Regularly audit facilities for compliance with relevant legislation, policies and standards (e.g., risk management, Building Code of Australia, Australian Standards) in line with Asset Management Plans.	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups	Medium
6.2 Undertake an audit of all facilities to develop a program of works to ensure that all facilities are compliant with the Disability Discrimination Act (DDA).	Short	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups	Medium
6.3 Investigate new technologies for 'smart' management and maintenance such as access (e.g., card access), lighting (e.g., LED, automation/smart controllers etc.) and irrigation (central control, moisture sensors, etc.).	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Peak Bodies	Low
6.4 Ensure lease and licence arrangements clearly define responsibilities for management and maintenance of facilities.	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups	Low
6.5 Incorporate sport and recreation planning initiatives into broader community planning, such as local and regional plans (e.g., strategic plans, development plans, land use planning and initiatives of other relevant organisations).	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups State Government Departments	Low
6.6 Review the maintenance costs associated with the Shire's provision of ovals and facilities to identify areas where resources can be saved, while continuing to support sport and recreation clubs and user groups.	Medium	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Peak Bodies	Low

06 Strategy and Action Plan

6. Strategy: Facility Management

Develop and adopt an equitable and sustainable approach to facility management and maintenance.

Rationale: Given the large suite of sport and recreation facilities, there is a need to ensure that sustainable facility management and maintenance processes and systems are in place. There is also the added complexity of many facilities being leased/licensed to external parties, primarily sport and recreation clubs and associations operated by volunteers and with limited resources that can be committed to asset management.

Ensuring compliance with relevant legislative requirements and standards is critical along with improving tenure agreements to clearly identify responsibilities of the various parties. There is also a need for facility managers of sport and recreation clubs and associations to continually develop and plan for the future including facility management practices and developments.

Actions	Timeframe	Partners	Cost
6.7 Encourage the preparation of sport and recreation strategic plans for clubs and associations to articulate their goals, objectives, and future directions. This document can help to inform and guide future planning for sport and recreation, improve sustainability of clubs and associations and facilitate increased participation in sport and recreation activities.	Ongoing	Sport and Recreation Clubs and User Groups Shire of Ravensthorpe Peak Bodies	Low

06 Strategy and Action Plan

Table 15: Volunteering

7. Strategy: Volunteering			
Assist clubs and associations in developing their volunteer bases			
Rationale: Volunteers are the backbone of all sport and recreation clubs and associations. Without volunteers, community level sport and recreation would not function effectively. Sporting volunteers are the largest sector of the volunteer market and there is a need to recognise the major social, health and economic contributions that sport and recreation volunteers provide to the community.			
Actions	Timeframe	Partners	Cost
7.1 Establish an annual volunteer recognition event for sport and recreation volunteers (e.g., administrators, coaches, and officials).	Short	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Peak Bodies Broader Community	Low
7.2 Establish a Volunteers Web and Facebook page, as a means for volunteers across the Shire to connect and share ideas and information. Utilise this online communication tool to form a volunteer pool, where existing residents or people new to the Shire can suggest the areas in which they would be willing to assist.	Short	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Broader Community	Low
7.3 Facilitate sport and recreation club and association training courses (e.g., recruitment, retention and management of volunteers, event planning, financial management, risk management and governance).	Medium	Peak Bodies DLGSC Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Broader Community	Low

06 Strategy and Action Plan

Table 16: Partnerships

8. Strategy: Partnerships			
Work collaboratively with sport and recreation clubs, associations, schools, peak bodies, state, and federal governments and the private sector to develop and provide sport and recreation opportunities in the region.			
Rationale: The delivery of sport and recreation across the Shire is achieved through partnerships between all three levels of government (local, state and national), schools, peak bodies, associations, clubs and the private sector. Without these collaborative arrangements to plan and provide facilities, services and resourcing, sport and recreation activities and events would not exist in the format they do today. These partnership arrangements need to be preserved and strengthened to ensure the ongoing development of sport and recreation in the Shire. Regional planning and collaboration with relevant agencies should continue to be pursued along with specific initiatives to strengthen and support vulnerable sport and recreation clubs and associations.			
Actions	Timeframe	Partners	Cost
8.1 Facilitate partnerships with sport and recreation clubs and associations, peak bodies, private industry, government, non-government organisations, education bodies and the broader community to enhance sport and recreation development and participation.	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Peak Bodies Broader Community Non-government Organisations Private Businesses State Government Federal Government Education Bodies	Low
8.2 Ensure sport and recreation clubs and associations and the broader community are effectively engaged in facility planning and program delivery.	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Peak Bodies Broader Community	Low
8.3 Update and maintain the existing database of sport and recreation club and association contacts and member numbers to support development, sustainability and ongoing communication between the Shire and sport and recreation providers.	Short	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups	Low

06 Strategy and Action Plan

Table 17: Young People

9. Strategy: Young People			
Encourage young people to safely participate in sport and recreation activities and programs within their community			
Rationale: Young adults and children are the largest proportion of the Australian population that participate in the majority of highly active sport and recreation activities, with participation rates much higher than adults. Having young people involved in sport and active recreation has many benefits including health, social and developmental. Ensuring that places where young people participate are safe and welcoming is also a critical step for sport and recreation providers. Providing attractive activities and programs will help to keep young adults and children in the Shire, which is important for the future of sport and recreation in the region.			
Actions	Timeframe	Partners	Cost
9.1 Facilitate 'Come and Try' days and similar participation events on a regular basis at different locations.	Ongoing	Peak Bodies Schools Sport and Recreation Clubs and User Groups Shire of Ravensthorpe Broader Community	Low
9.2 Ensure a safe and inclusive environment is provided for young people within sport and recreation clubs and service providers.	Ongoing	Sport and Recreation Clubs and User Groups Peak Bodies Education Providers Shire of Ravensthorpe	Low
9.3 Work with the local community to facilitate sport and recreation training and development programs (e.g., Miniroos Kick-off) for children in a diverse range of sports and investigate options for modified formats (e.g., AFL 7s) to encourage participation.	Ongoing	Peak Bodies DLGSC Sport and Recreation Clubs and User Groups Shire of Ravensthorpe	Low

06 Strategy and Action Plan

Table 18: Events and Services

10. Strategy: Events and Services			
Facilitate and support events and services that encourage an active community, build on the unique characteristics of the Shire and support regional development.			
Rationale: All community members and visitors should be provided with the opportunity to participate in sport and recreation activities. The Shire has a role to play in supporting the community and sport and recreation clubs and associations in the delivery of events and services. Events provide significant benefits and opportunities (e.g., social and economic) for the local community and attract visitors to the region, showcasing the unique environment and lifestyles.			
Actions	Timeframe	Partners	Cost
10.1 Assist sport and recreation clubs and associations to deliver successful events and services through the provision of information, education and grant funding.	Ongoing	State Government Federal Government Peak Bodies Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Broader Community	Medium
10.2 Support recreation events and services that focus on traditionally under-represented residents such as: <ul style="list-style-type: none"> • Young and older people • People from lower socio-economic backgrounds • Persons with a disability • Aboriginal and Torres Strait Islander people. 	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups State Government Peak Bodies Broader Community	Low
10.3 Update, maintain and promote the existing events calendar on the Shire’s website.	Immediate	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups	Low

06 Strategy and Action Plan

Table 19: Resourcing

11. Strategy: Resourcing			
Obtain the necessary resources to effectively coordinate the implementation of this Master Plan.			
Rationale: A significant level of resources will be required to implement all of the actions and initiatives identified within this Master Plan including staff resources, internal and external funding support. There is an opportunity to access a range of funding programs in which sport and recreation developments and initiatives are eligible to be funded.			
Actions	Timeframe	Partners	Resources
11.1 Allocate an annual sport and recreation budget and consider creating a Sport and Recreation Development Officer position within the Shire to support the implementation of the Master Plan's recommendations.	Ongoing	Shire of Ravensthorpe	Medium
11.2 Utilising the 'Funding Opportunities' section of this document, develop a register of external funding and grant opportunities including state and federal government, peak bodies and trusts and foundations that provide funding for sport and recreation development and initiatives.	Short	Shire of Ravensthorpe	Low
11.3 Provide education and information sessions on accessing grant funding for sport and recreation development and initiatives.	Ongoing	Shire of Ravensthorpe Peak Bodies DLGSC Federal Government Sport and Recreation Clubs and User Groups	Low
11.4 Assist sport and recreation clubs, associations, and service providers to gain external funding to contribute towards facility upgrades and developments, club development initiatives and participation programs.	Ongoing	Shire of Ravensthorpe Peak Bodies Sport and Recreation Clubs and User Groups	Low

06 Strategy and Action Plan

Table 20: Communication

12. Strategy: Communication			
Develop a range of informative and innovative communication initiatives to keep the community engaged and informed about sport and recreation opportunities.			
Rationale: Improving communication and relationships with the sport and recreation stakeholders and the broader community is a key pillar of this Master Plan. Providing relevant and timely information through various communication platforms (e.g., phone, email, social media) will be required on a regular basis.			
Actions	Timeframe	Partners	Cost
12.1 Develop a specific webpage dedicated to sport and recreation in the Shire that offers information on club and association development, events, funding opportunities, training and industry information. This could be incorporated onto the Shire's website or be a stand-alone site.	Short	Shire of Ravensthorpe Peak Bodies DLGSC Sport and Recreation Clubs and User Groups	Low
12.2 Market and promote sport and recreation opportunities and club programs to the community. For example, social media posts, regular press releases or articles for local media highlighting local initiatives (e.g., in the Community Spirit Newspaper).	Ongoing	Sport and Recreation Clubs and User Groups Shire of Ravensthorpe Broader Community	Low
12.3 Identify and promote new communication technologies and apps (e.g., Strava, AllTrails, Trails WA) that encourage greater participation in active recreation.	Ongoing	Sport and Recreation Clubs and User Groups Shire of Ravensthorpe	Low
12.4 Install directional and interpretive signage to promote the sport and recreation facilities in the Shire.	Medium	Shire of Ravensthorpe Broader Community	Medium

06 Strategy and Action Plan

Table 21: Inclusion and Participation

13. Strategy: Inclusion and Participation			
Utilise the programs and initiatives and develop new innovative initiatives and programs to help address barriers and create opportunities for inactive and disadvantaged people and communities to participate in sport and recreation activities.			
Rationale: Inclusive sport and recreation is an important aspect of development within a community. The benefits of sport and recreation are obtainable by all community members if suitable access is provided. There is an opportunity to support, encourage and facilitate various initiatives and programs that target specific population groups.			
Action	Timeframe	Partners	Cost
13.1 Utilise the existing sport and recreation participation programs and initiatives to increase physical activity and health (e.g., peak body and state government programs) and develop and maintain new innovative programs and initiatives to encourage participation (e.g., organised social sports).	Ongoing	Sport and Recreation Clubs and User Groups Peak Bodies DLGSC Shire of Ravensthorpe	Medium
13.2 Enhance opportunities for the community to access sport and recreation facilities and spaces (e.g., providing universal facility access and provision of female changerooms).	Medium	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Broader community	Medium
13.3 Develop and maintain programs and initiatives that contribute to placemaking through activation of spaces.	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Broader community	Medium
13.4 Utilise the existing sport and recreation programs and initiatives which facilitate partnerships between schools and local sport and recreation clubs and associations to increase participation (e.g., Tennis West and WACA school visits).	Ongoing	Schools Peak Bodies Sport and Recreation Clubs and User Groups Shire of Ravensthorpe	Low

06 Strategy and Action Plan

Table 22: Pathways

14. Strategy: Pathways			
Develop programs and strategies to support local sport and recreation clubs and associations to improve player development and pathways for their activity.			
Rationale: The Shire has a key role in the provision of community level sport and recreation opportunities. Provision of pathways to develop skills and knowledge in particular sport and recreation activities commences at the local level and this is where the local community can play a significant role in the development of athletes, officials and coaches.			
Action	Timeframe	Partners	Cost
14.1 Work with peak bodies to provide player development and pathway opportunities for local sport and recreation participants.	Ongoing	Peak Bodies Sport and Recreation Clubs and User Groups Shire of Ravensthorpe	Low
14.2 Develop and maintain partnerships with local sporting clubs and associations to improve training and playing environments that support player development.	Ongoing	Shire of Ravensthorpe Sport and Recreation Clubs and User Groups Peak Bodies	Low
14.3 Utilise existing programs and initiatives and develop and maintain new programs and initiatives which increase and promote excellence in coaching and officiating.	Ongoing	Peak Bodies Sport and Recreation Clubs and User Groups DLGSC Shire of Ravensthorpe	Low

07

Funding Opportunities



07 Funding Opportunities

Funding Opportunities

Ideally, enhancements to sport and recreation facilities can be funded (at least in part) through revenue streams associated with the facility and user groups. In addition, a variety of external funding sources are available for the implementation of such initiatives. These programs change regularly, and it is important to contact the funding agency/organisation to obtain up to date details on guidelines and project eligibility.

This section provides examples of current funding streams which may be applicable to implementation of the Master Plan.

Federal Government

Sport Australia

Sport Australia provides opportunities for individuals and organisations to receive funding through the Australian Government.

Refer https://www.sportaus.gov.au/grants_and_funding

Play for Purpose

Play For Purpose is an innovative fundraising solution, that rewards both clubs and supporters alike. This world-first fundraising raffle is free for clubs to participate in and will give them access to large prize pools and powerful e-commerce technology, with no financial risk.

Benefits for sporting clubs include:

- 100% free to fundraise, with zero financial risk
- Reduced time and cost of running a traditional raffle
- Access to larger, more exciting prize offerings
- Leverage world-class technology and powerful back-end system
- Fundraise all year round via regular raffles
- Build, collect and maintain supporter database, allowing for a sustainable source of fundraising revenue
- Benefit from a high % return with a minimum of 50% from every ticket sale supporting charitable sporting projects

Refer:
https://www.sportaus.gov.au/grants_and_funding/play_for_purpose

07 Funding Opportunities

Capability Building Grant Program

Sport Australia has developed the Capability Building Grant Program to provide investment opportunities for small and medium sports to help build their capability or support participation planning.

The program aims to support sports with a small or medium club membership to:

- Improve their governance maturity
- Develop strategies to recruit and retain volunteers
- Create resources and online content to support learning and educational opportunities
- Undertake research to inform participation, planning, product design and engagement

Refer:

https://www.sportaus.gov.au/grants_and_funding/capability-building-grant-program

State Government

Healthy Sports Program

The Healthy Sports Program has been designed to assist local sporting clubs and district associations provide young players with the food and drinks they need to perform at their best.

Under the program, sports clubs and district associations can apply for up to \$4,000 in funding to implement healthy eating initiatives and improve canteen facilities.

Successful grant recipients will be connected to the Fuel to Go and Play® team who will support organisations every step of the way. A Healthy Sports Toolkit has been developed to support clubs to deliver the program and to make healthy eating the norm in sport.

Refer: <https://www.healthway.wa.gov.au/our-funding/healthy-spaces-program/healthy-sports-program/>

KidSport

KidSport enables eligible WA children aged 5 to 18 years to participate in community sport by offering them financial assistance of up to \$150 per calendar year towards club fees.

Eligibility criteria includes:

- All WA children aged 5 to 18 with a valid Health Care Card or Pensioner Concession Card

Refer: <https://www.dlgsc.wa.gov.au/funding/sport-and-recreation-funding/kidsport>

07 Funding Opportunities

Every Club Grant Scheme

The Every Club Grant Scheme provides funding that enables organisations to support sport and recreation clubs to build their organisational capacity and capability with a focus on governance, planning and management practices.

The grant scheme is part of the broader Every Club Program aimed at providing a holistic, accessible and sustainable model of club support to sport and recreation clubs across WA.

Refer: <https://www.dlgsc.wa.gov.au/funding/sport-and-recreation-funding/every-club-grant-scheme>

Community Sporting and Recreation Facilities Fund (CSRFF)

The CSRFF exemplifies the WA Government's commitment to the development of sustainable infrastructure for sport and recreation across the State.

The purpose of the program is to provide WA Government financial assistance to community groups and local government authorities to develop basic infrastructure for sport and recreation.

The program aims to increase participation in sport and recreation, with an emphasis on physical activity, through rational development of sustainable, good quality, well-designed and well-utilised facilities.

Through CSRFF, the State Government will invest annually in the development of high-quality physical environments in which people can enjoy sport and recreation. There is \$12.5 million available for allocation in the 2022/23 funding round.

Eligibility criteria includes:

- Local governments
- Not-for-profit sport, recreation, or community organisations (must be incorporated)

Refer: <https://www.dlgsc.wa.gov.au/funding/sport-and-recreation-funding/community-sporting-and-recreation-facilities-fund>

Club Night Lights Program

The Club Night Lights Program exemplifies the State Government's commitment to the development of sustainable floodlighting infrastructure for sport across the State.

The purpose of the program is to provide financial assistance to community groups and local governments to develop sports floodlighting infrastructure. The program aims to maintain or increase participation in sport and recreation with an emphasis on physical activity, through rational development of good quality, well-designed and well-utilised facilities.

Through the Club Night Lights Program, an amount of \$10 million will be allocated from 2021-22 through to the 2024-25 financial year towards floodlighting infrastructure. The maximum grant offered for standard grant applications is one third of the total estimated project cost (excluding GST) up to a maximum grant of \$1 million. Some applications will be eligible for up to one half of the project cost. This eligibility will be measured against key development principles.

Examples of projects which will be considered for funding include:

- Providing floodlighting to community training and/or local match play standard where existing facilities do not meet training standard
- Meeting strategic objectives for state sporting associations by providing facilities for competition play at formally identified locations
- Replacing aging metal-halide floodlighting with energy efficient LED floodlighting to community training and/or community match play standard
- Power upgrades directly linked to the development of lighting

Refer: <https://www.dlgsc.wa.gov.au/funding/sport-and-recreation-funding/club-night-lights-program/club-night-lights-program-guidelines>

07 Funding Opportunities

Innovation Challenge Program

The Innovation Challenge Program, administered by DLGSC in partnership with Healthway, is a grants program for organisations, providing investment for innovative projects that increase physical activity participation in the community.

The program is designed to encourage business innovation and the use of technology to drive and grow sport and recreation. Projects will be supported based on community need, innovation, sustainability of outcomes and consideration of return on investment.

Eligibility criteria includes:

- Incorporated sport, recreation and community organisations and associations
- Local governments, tertiary institutions or community-based organisations who partner with a sport and active recreation organisation (Healthway only)

Refer: <https://www.dlgsc.wa.gov.au/funding/sport-and-recreation-funding/innovation-challenge-program>

Local Government

As the largest provider of sport and recreation facilities, local governments make significant investments into facilities, programs, and services.

Where funding objectives align with Council's objectives, funding is often distributed to community organisations to support the development of successful sport, recreation, and community facilities in their local area.

This may be through a capital works program, grant or loan (sometimes low interest). There is also a provision within the *Local Government Act* to raise a levy to fund specific projects.

07 Funding Opportunities

Other Funding Bodies

Australian Sports Foundation

The Australian Sports Foundation has been helping athletes, sporting clubs and organisations fundraise for more than 30 years.

The money raised by the Australian Sports Foundation is granted to fund programs designed to increase healthy activity levels and grow participation in sport. Funds are distributed to support projects that improve access to sport for a range of people and communities.

The Australian Sports Foundation focuses on helping kids get active, on breaking down the barriers of entry for women, and on bringing more diversity to sport and access for all.

Refer: www.asf.org.au

Trusts and Foundations

There are many trusts and foundations established in Australia with a number providing funding for sport and recreation projects. Often, they are established by large corporations.

Refer: www.philanthropy.org.au

Commercial and Private Sector Funding

Commercial and private sector funding is often used by sporting and community organisations to assist with facility developments and ongoing operations. Opportunities such as facility naming rights and in-kind donations are available for new facility developments and upgrades.

Associations, Clubs and Peak Bodies

Club and association contributions toward facility development and other initiatives is common. This may include funds generated through fundraising, loans and savings.

Peak bodies may also have funding available which could be contributed towards sport and recreation projects.

Examples of funding opportunities available for sport and recreation facilities through associations and peak bodies are outlined below.

The Australian Cricket Infrastructure Fund (ACIF) provides funding for community cricket facility projects, with a focus on growing participation and promoting accessibility and inclusivity. The ACIF will contribute up to \$4.65 million in 2022/23 for community facility projects.

Refer: <https://www.wacricicket.com.au/support/facilities-and-infrastructure>

The National Court Rebate (NCR) is Tennis Australia's facility funding program assisting affiliated venues, local councils and schools. Projects supported by the program range from developing new courts, upgrading existing facilities, building or line marking Tennis Hot Shots courts, integrated gate access technology and strategy and planning.

Refer: <https://www.tennis.com.au/clubs/funding-and-facilities/national-court-rebate-scheme>

Appendices

A photograph of a person from behind, wearing a blue athletic jersey, holding a basketball with both hands above their head. The person has long brown hair tied in a ponytail and is wearing a purple and blue wristband on their left wrist. The background is a blurred gymnasium with a basketball hoop and backboard visible.

Appendix 1: Background Review

Appendix 1: Background Review

International Level Document

Global Action Plan on Physical Activity 2018-2030 (World Health Organisation, 2018)



Vision

“More active people for a healthier world”.

Mission

To ensure that all people have access to safe and enabling environments and to diverse opportunities to be physically active in their daily lives, as a means of improving individual and community health and contributing to the social, cultural and economic development of all nations.

Target

15% relative reduction in the global prevalence of physical inactivity in adults and in adolescents by 2030.

Objectives

1. Create Active Societies
2. Create Active Environments
3. Create Active People
4. Create Active Systems

Background

Regular physical activity is proven to help prevent and treat noncommunicable diseases, hypertension and obesity and can improve mental health and quality of life.

Societies that are more active can generate additional returns on investment including a decreased reliance fossil fuels, cleaner air and less congested, safer roads.

This Global Action Plan provides a framework for effective and feasible policy actions to increase physical activity at all levels. It shows the need for a whole-of society response to achieve a paradigm shift in both supporting and valuing all people being regularly active, according to ability and across the life course.

Current Situation

Worldwide, 1 in 4 adults, and 3 in 4 adolescents (aged 11-17 years), do not currently meet the global recommendations for physical activity set by the World Health Organisation. As countries develop economically, levels of inactivity increase. In some countries, levels of inactivity can be as high as 70%, due to changing patterns of transportation, increased use of technology and urbanisation.

Physical activity levels are also influenced by cultural values. In most countries, girls, women, older adults, underprivileged groups, and people with disabilities and chronic diseases, all have fewer opportunities to access safe, affordable and appropriate programmes and places in which to be physically active.

In 2013, the global cost of physical inactivity is estimated to be INT\$54 billion per year in direct health care, with an additional INT\$14 billion attributable to lost productivity. Inactivity accounts for 1-3% of national healthcare costs, although this excludes costs associated with mental health and musculoskeletal conditions.

Opportunities

Physical activity can and should be integrated into the settings in which people live, work and play. Sport and active recreation can help promote physical activity for people of all ages and abilities. Globally it can be a key driver of tourism, employment and infrastructure, and can also help in humanitarian programmes.

Investing in policies to promote walking, cycling, sport, active recreation and play can contribute directly to achieving many of the Sustainable Development Goals.

Appendix 1: Background Review

Federal Level Document

Sport 2030 (Sport Australia, 2018)



Vision for Australian Sport in 2030

“Australia is the world’s most active and healthy sporting nation, known for its integrity and excellence”.

Mission

- Reduce inactivity by 15% by 2030
- International sporting success
- A fair, safe and strong sport sector
- A thriving sport and recreation industry

Strategic Priorities

- Build a more active Australia – more Australians, more active, more often
- Achieving sporting excellence – national pride, inspiration and motivation through international sporting success
- Safeguarding the integrity of sport – a fair, safe and strong sport sector free from corruption
- Strengthening Australia’s sport industry – a thriving Australian sport and recreation industry

Targets

- Improve the physical health of Australians – including reduced risk of chronic conditions
- Improve the mental health of Australians – including the improved management of mental illness and greater social connectedness
- Grow personal development – being active can help everyone endeavour to be their best self
- Strengthen our communities – through improved cohesion and reduced isolation
- Grow Australia’s economy – building on the already significant contribution of sport to the Australian economy

Appendix 1: Background Review

Blueprint for an Active Australia (Heart Foundation, 2019)



Synergies

Active living plays a key role in broader economic and social goals for our nation:

- Walking, cycling and public transport are affordable and sustainable solutions to traffic congestion
- These same behaviours contribute to cleaner air, reduced carbon emissions and sustainable environments
- Active neighbourhoods and cities are more liveable, with higher levels of social capital and community cohesion and lower levels of crime
- In the context of an ageing community, physical activity enables older Australians to live more active lifestyles with reduced risk of disabling and costly chronic diseases
- Fit and active workers are more productive, take fewer sick days and make a positive contribution to our economic wellbeing

Background

Our daily dose of physical activity can significantly reduce the risk of Australia's leading killers including heart disease, type 2 diabetes and some cancers. Physical activity can also improve mental health.

The health effects of physical activity are compelling. However, the potency of physical activity as a policy investment for Australia extends far beyond health.

Importance of Sport and Active Recreation

The value of sport has been calculated to be of great value to the Australian economy. It provides an estimated \$83 billion in combined economic, health and educational benefits each year, with a return on investment of \$7 for every dollar spent. In 2017, it was estimated that sport creates \$29 billion of net health benefits each year.

The latest sports and physical recreation participation data for Australia shows that:

- 45% of children aged 0-14 engage in after school physical activity or organised sport at least once per week
- Physical activity participation is increasingly supported by technology, with 39% of Australian adults utilising a form of activity tracker or wearable device
- 81% of Australian children are not meeting the recommended Australian guidelines for physical activity
- Nearly 70% of adults are either sedentary or have low levels of physical activity
- Two-thirds of adults and one-quarter of children are overweight or obese

Improvements

Implement policies to promote sport and active recreation, such as:

- Continue funding local government to maintain, improve and expand local sporting and recreation facilities
- Develop public open-space policies
- Protect existing public open space
- Design for 'multifunctional open space'.
- Facilitate cooperative planning, funding and management partnerships
- Joint use agreements to overcome resource constraints/ensure equitable access
- Strengthen the corporate and governance structures
- All-weather sports pitches such as artificial playing surfaces.

Appendix 1: Background Review

Improve sport and recreational facilities, such as:

- The quality and functions of public open spaces to attract more user groups
- Sports buildings such as pavilions, clubhouses, change rooms should be valued and maintained
- Sports building design should also consider inclusion of ancillary facilities that help enable people to participate
- Identify opportunities to integrate sports activities and equipment with other uses
- Integrating fitness trails and outdoor gym equipment into public open spaces

Promote participation in sport and active recreation among at-risk groups and across their lifespan, such as:

- Programs to promote and maintain participation during key life transitions
- Provide training and education of high-quality coaches at all levels of sport
- Provide opportunities for people of all abilities, gender, ethnicity and religion
- Use sport as a tool to create social change
- Provide subsidies for participation costs
- Recognise the growing importance of technology to improve access

State Level Documents

Sport and Recreation Industry Priorities (DLGSC, 2021)



The purpose of *Sport and Recreation Industry Priorities* (2021) is to:

- Document evidence-based industry priorities
- Provide a snapshot of what is important to the industry
- Guide resource allocation
- Inform the review and/or development of initiatives that are delivered by DLGSC to support the industry
- Inform industry and sector strategic planning process

The focus areas and priorities include the following.

- Value: The ability to understand, quantify and articulate the social, economic, health and environmental benefits derived from sport and recreation
- People: The people involved in the delivery of sport and recreation have well developed capabilities, aligned to the needs of the industry
- Structure and Systems: The structures and systems that support the sport and recreation industry are fit-for-purpose and operate efficiently and effectively
- Environment: The places and spaces in which sport and recreation occurs are accessible, safe and available into the future
- Opportunity: Participants are attracted, retained and able to transition from entry level to elite

Appendix 1: Background Review

Facility Planning Guide Sport and Recreation Facilities (Department of Sport and Recreation, 2007)



The *Facility Planning Guide Sport and Recreation Facilities* (Department of Sport and Recreation, 2007) sets out four key principles of facility provision. These principles provide a planning framework for providers of sport and recreation facilities. The key principles of facility provision include the following.

Planning

- Ensure the proposed facility supports the organisation's strategic plan
- Ensure the proposed facility is justified
- Ensure the proposed facility is feasible
- Coordinate planning with other facility providers and government agencies
- Undertake community consultation throughout the facility planning process
- Ensure that various options have been considered for location

Management

- Maximise access and opportunity
- Develop a management plan to reflect operational strategies and design priorities

Design

- Develop a design brief that reflects the needs of potential users and staff
- Design the facility to be practical, flexible, adaptable, multi-functional, energy efficient and low maintenance
- Design using life-cycle cost principles

Financial

- Obtain capital funding that is available from a variety of sources
- Assess short and long term viability against the aim of the facility, its operating philosophy and projected operating costs
- Detail facility maintenance strategies in an asset management plan
- Develop a life-cycle cost plan

The five key phases in the facility planning process for a sport and recreation facility are:

- Phase 1, Part 1 – Needs Assessment
- Phase 1, Part 2 – Decision
- Phase 2, Part 1 – Feasibility Study
- Phase 2, Part 2 – Decision
- Phase 3 – Design
- Phase 4 – Construction
- Phase 5 – Evaluation

The following are the main sources of capital funding for sport and recreation facilities:

- Lotterywest
- Department of Sport and Recreation
- LGAs
- Department of Education
- The private sector
- Local communities

Appendix 1: Background Review

Guide to shared use facilities in the sport and recreation community (Department of Sport and Recreation)



The *Guide to shared use facilities in the sport and recreation community* (Department of Sport and Recreation) states that the key benefits of shared use facilities include:

- Enabling local government to better meet the growing needs and demands of emerging and existing communities
- Allowing local governments to partner with schools to better deliver outcomes for community health and wellbeing through enhanced access to a broader range of services and facilities
- Increasing the capacity for schools to provide accessible community facilities, which can both compliment and supplement local government infrastructure that may be under pressure
- Minimising the duplication of facilities by maximising public access
- Facilitating the delivery of programs and activities where resources are limited by funding and isolation
- Maximising opportunities for cost-efficient sharing, including managing, maintenance, staffing and energy costs
- Expanding community use by maximising the return on local government investment in community infrastructure
- Delivering infrastructure earlier than anticipated by aggregating resources

The guiding principles of a shared use facility outlined in the *Guide to shared use facilities in the sport and recreation community* (Department of Sport and Recreation) include:

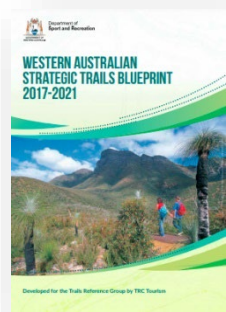
- A diverse group of users who should have the ability to access a range of facilities
- The facilities should be 'fit for purpose'
- The facilities should be open and accessible at the agreed times
- There should be access to supporting amenities such as toilets and car parking
- Facilities should be maintained to appropriate and compliant health and safety standards
- Playing fields and courts should be maintained according to location and frequency of use in compliance with health and safety standards

The *Guide to shared use facilities in the sport and recreation community* (Department of Sport and Recreation) sets out the following key objectives:

- Providing new facilities or improving access to existing facilities for the community that maximises the conduct of cultural, social, recreational, sporting and other activities
- Managing shared facilities equitably, affordably and appropriately to maximise participation and access
- Maintaining shared facilities to the appropriate standard to maximise opportunities for bookings and to promote availability and accessibility of the assets to the community
- Deriving income from the use of shared facilities to be directed as agreed to schools and local government for funding educational programs and facility maintenance

Appendix 1: Background Review

Western Australian Strategic Trails Blueprint 2017-2021 (Department of Sport and Recreation)



The *Western Australian Strategic Trails Blueprint 2017-2021* provides the overarching framework for consistent and coordinated planning, development and management of quality trails and trail experiences across Western Australia. It is noted that this document is currently under review.

The vision of the *Western Australian Strategic Trails Blueprint 2017-2021* is: “By 2021 more people will be using Western Australia’s trail network resulting in greater community, social, cultural, economic, environmental, health and wellbeing outcomes for Western Australia”.

The *Western Australian Strategic Trails Blueprint 2017-2021* expresses the aspirations of the Western Australian trails community to achieve improved and sustainable outcomes for trail supply, experiences, community development, health and wellbeing and the local, regional, and state visitor economies.

The *Western Australian Strategic Trails Blueprint 2017-2021* also mentions relevant trends relating to trails. It is widely recognised that there has been a global increase in the development, use and demand for trails to service growth and change in participation in outdoor activities in communities and by visitors. The popularity of individual fitness and recreation activities is increasing while that of organised team sports is static or declining. This is accompanied by a growing diversity in recreation activities aided by developments in technology and the affordability of equipment.

Walking, bushwalking and horse-riding as ways of experiencing natural environments have been joined by mountain biking and trail running and the emerging trend of riding electric bikes.

The provision of well-constructed trails is vital to ensure that these activities are undertaken in a way that protects natural and cultural values and is environmentally and socially sustainable as well as offering excellent experiences for participants.

Consumers are increasingly seeking trails that facilitate their enjoyment and appreciation of an area or trail activities through supporting services, visitor products, interpretation, and accessible information.

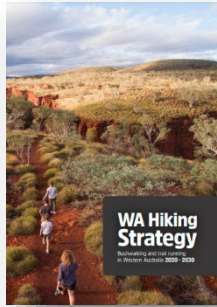
The growth in the range of people seeking support to explore natural areas (including growth in the retiree generation) has resulted in trail development of soft adventure trails and guided or self-guided experience packages that provide information, accommodation, transport, and equipment.

People are also using digital technologies (such as smartphones and apps) and social media to access information about trails and record their trail activities. There are increasing expectations for delivery of trail interpretation through digital sources.

International adventure tourism, valued at \$263 billion, is one of the fastest growing tourism categories, attracting high value customers, supporting local economies, and encouraging sustainable practices. An estimated 2.7 million overnight visitors to WA participated in a nature-based activity in 2015-2016 which was 27% of all Western Australia’s overnight visitors and an increase of 15% a year from 2012-2016. Australia has 4.2 million international nature-based visitors, an increase of 4% a year from 2010–2014. 2.4 million international visitors considered Australia’s diverse coast or natural environment to be their most memorable experience.

Appendix 1: Background Review

WA Hiking Strategy: Bushwalking and trail running in Western Australia 2020-2030 (DLGSC and DBCA)



WA Hiking Strategy: Bushwalking and trail running in Western Australia 2020-2030 provides a strategic direction for hiking and trail running in WA. The document seeks to maximise opportunities for all Western Australians and visitors to benefit from access to an appropriate range of hiking experiences and will guide the sustainable development of hiking activities and associated trails infrastructure.

The vision of the *WA Hiking Strategy: Bushwalking and trail running in Western Australia 2020-2030* is: “All Western Australians and visitors to have the opportunity to connect to country and explore natural landscapes through bushwalking and trail running”.

The key relevant recommendations included in the *WA Hiking Strategy: Bushwalking and trail running in Western Australia 2020-2030* are:

- Identify and develop a spectrum of hiking experiences of varying challenge in parks and reserves across WA
- Develop more half and full day loop trails near population centres and adjoining long distance trails
- Develop and promote a code of conduct for shared trail use
- Consider dual and multi-purpose trails to capitalise on existing assets where appropriate

Local Level Documents

Shire of Ravensthorpe Strategic Community Plan 2020-2030 (Localise)



The *Strategic Community Plan 2020-2030* sets out the community’s vision and priorities for the future, and the key strategies Council will focus on to achieve these aspirations.

Vision

“A growing community, thriving and resilient, sharing our natural wonderland with the world”.

Purpose

The purpose of the plan is to:

- Guide Council’s medium-term plans and annual budgets
- Provide the basis for working with the community and partners to achieve the vision
- Provide the basis to pursue funding by demonstrating how projects align with the aspirations of our community and the strategies outlined in the Plan
- Provide a framework for monitoring progress

Appendix 1: Background Review

Outcomes

1. Economy: The population is growing, in tandem with a thriving, resilient local economy.
2. Community: A safe and family-friendly community where people of all ages have access to services and facilities.
3. Built Environment: The built environment is accessible, honours history and provides for the economic and social needs of residents, industry and visitors.
4. Natural Environment: Our unique world class biosphere is valued and protected for the enjoyment of current and future generations.
5. Governance and Leadership: The Shire partners the community and is an effective advocate and responsible steward.

Outcomes

Based on the outcomes of the community engagement, the highest priorities for improvement include:

- Seniors, disability and youth services
- Roads, bridges and drainage
- Community engagement and communications
- Waste management
- Environmental health
- Environmental management

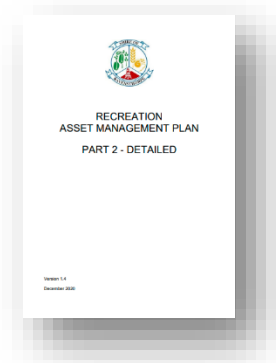
The most special things about the Shire include:

- Natural environment, coast, parks and beaches
- Community-minded people
- Peacefulness/remoteness

Ten year vision for the Shire:

- Economically sound with vibrant businesses/upgraded tourism
- Well maintained/no deterioration
- Culturally and socially vibrant
- Good sense of community/inclusiveness

Recreation Asset Management Plan (Shire of Ravensthorpe, 2020)



The Shire owns and maintains a range of assets that help to support the delivery of a recreation service. This includes softscape, hardscape, sports equipment, irrigation etc.

The *Recreation Asset Management Plan (2020)* outlines the activities that will be carried out over the 15 years from 2020. In the future, it will also detail the service levels the Shire will provide and the resources required to deliver them.

Overall, the *Recreation Asset Management Plan (2020)* has determined that the portfolio is worth approximately \$5.8m, consisting of 20 different 'places'. However, assets within these places have not been mapped and formally recorded within an asset management system. As such, the condition, and some fair values and depreciation expenses of recreation assets is not known.

Historically, the Shire has not routinely monitored any service performance indicators for the recreation service. As such, there is a lack of clear links between the assets owned, the service quality and service outputs. That is, it is unclear as to what recreation services the community requires and is willing and able to pay for.

Moving forward, the Shire's recreation service may experience some service demand change. Influences such as business needs and preferences, climate change, government policy, legislation and compliance, litigation, technology and visitor changes are regarded as likely to have the greatest affect.

Appendix 1: Background Review

In order to improve the Shire's management practices, a number of key tasks have been identified. These have been listed within the Improvement Plan for future implementation.

Improvement Plan Actions

1. Define the physical boundaries of recreation places via mapping
2. Collect spatially referenced inventory and condition data for all recreation assets
3. Revalue all recreation assets
4. Develop a condition based renewal works programme, combined with upgrades and new projects
5. Develop OPEX service levels with associated budgets
6. Review the demand versus capacity of each recreation place
7. Review the frequency of recreation asset safety and maintenance inspections to minimise potential litigation

Service Delivery and Community Planning Survey (Shire of Ravensthorpe, 2016)



The Shire conducts a community survey every two years to gauge community satisfaction and sentiment with regard to the level of service and range of services delivered. The community's feedback is critically important in terms of the Shire's budgeting, forward planning and determining the level of service that the Shire delivers across a broad range of community programs, facilities and transport assets.

The survey responses have been assessed and analysed. The results will help the Shire determine what is important to the community so that services and programs can be adjusted accordingly.

A number of themes emerged during the data analysis. The areas of medical services, tourism, youth and environment evoked the strongest responses.

Sport and Recreation

The questions within this section referred to the suitability, condition and maintenance of the Shire's sport and recreation facilities.

The majority of responses in this section either strongly agree or agree. This would suggest that a majority of survey respondents were satisfied with the suitability, condition and maintenance of the Shire's sport and recreation facilities.

Appendix 1: Background Review

Disability Access and Inclusion Plan 2019-2024 (Shire of Ravensthorpe)

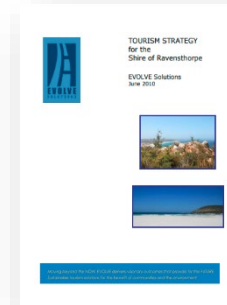


The *Disability Access and Inclusion Plan 2019-2024* outlines the ways in which the Shire will continue to ensure that people with a disability have equal access to its facilities, information and services. The Shire will endeavour to achieve this in a number of practical and diverse ways.

The Shire's interpretation of being an accessible and inclusive community is ensuring that all Council venues, facilities and services, both in-house and contracted, are openly accessible to people with disability. It is important that the Shire recognises that people with disability have the opportunity to make their own contribution that has an impact upon the social, economic and cultural life in the Shire. This means that our principal goal of growing our community does not have any constraints for people who have a disability.

This document exists to ensure barriers to access, and inclusion are addressed, and facilities and services are well planned for. People with a disability who reside in regional areas have a right, as far as is reasonable, to expect to have access to similar services provided to people with a disability who reside in metropolitan areas. The *Disability Access and Inclusion Plan 2019-2024* provides the basis on which to build and enhance the way of life for individuals with disabilities and provide the same opportunities, rights and responsibilities enjoyed by other people in the Shire.

Shire of Ravensthorpe Tourism Strategy (Evolve Solutions, 2010)



The *Shire of Ravensthorpe Tourism Strategy* (2010) assessed the position of the Shire in relation to tourism development and has recommended a range of strategies to grow visitation to the area.

The Shire and its community received a particularly devastating blow in January 2009 when it was announced by BHP Billiton that the Ravensthorpe Nickel Mine would be suspended. The closure of the operation resulted in a decrease in population, potential loss of services and underutilisation of infrastructure. Given tourism's traditional role in the area (providing a small but not insignificant economic impact) it is important to re-evaluate this industry and determine a strategy to assist it to grow to support the local economy and help optimise infrastructure investment.

The Strategy outlines the following vision for tourism:

"Visitors to Hopetoun Ravensthorpe fall in love with feeling that they have escaped the rat-race in a surprisingly short time and arrived at another world, where they are privileged to experience weird and wonderful unique natural features whilst comforted and treated by friendly welcoming locals".

Appendix 1: Background Review

The Strategy outlines the following goals.

- **Leadership:** Local government leadership to kick start tourism development through implementing this Strategy including encouraging community involvement in tourism and accompanying investment in improving access and amenity and raising the destination's profile
- **Identity:** Develop a distinct brand reflecting unique values. Promote destination as Fitzgerald Coast. Focus all development activities to reinforce this brand
- **Exposure:** Communicate the brand with well targeted activities focused on market niches
- **Dispersal:** Promote both Ravensthorpe and Hopetoun (and Bremer Bay) as support towns for the Fitzgerald Coast destination. Hopetoun offering beachside respite and Ravensthorpe being a gateway into the whole experience. Improve signage and create links between towns
- **Destination Development:** Focus Shire expenditure on marketing, improving visitor access, amenity and developing activities and attractions for visitors to do. Encourage collaboration between the two towns
- **Yield:** Enhance visitor servicing (Ravensthorpe) and focus on customer service and opening hours to improve yield. Encourage business development in areas of day activities

Long Term Financial Plan 2020-2030 (Shire of Ravensthorpe)



The *Long Term Financial Plan 2020-2030* presents a financial analysis of strategic objectives defined in the integrated planning framework documents. It is an integral part of Council's strategic planning process and provides the resourcing capability to implement the *Strategic Community Plan 2020-2030* and *Corporate Business Plan 2020-2024*. The *Recreation Asset Management Plan (2020)* has informed the *Long Term Financial Plan 2020-2030*, by providing key asset requirements to provide services to be delivered to the community.

The Plan provides a guide and establishes a framework for decision making and an insight into the financial sustainability of the Council, by addressing the operating and capital requirements anticipated over the next ten years.

Consistent with the *Strategic Community Plan 2020-2030*, the *Long Term Financial Plan 2020-2030* covers a 10-year term. Financial planning over this horizon is difficult and relies on a variety of assumptions that may be subject to change during this period. The *Long Term Financial Plan 2020-2030* will therefore be closely monitored, and regularly revised, to reflect these changing circumstances.

Appendix 1: Background Review

Shire of Ravensthorpe Corporate Business Plan 2020-2024 (Localise)



Community Vision

“A growing community, thriving and resilient, sharing our natural wonderland with the world”.

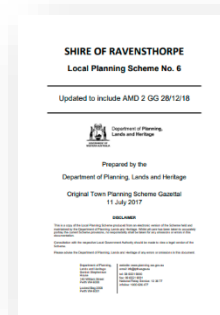
Outcomes

1. **Economy:** The population is growing, in tandem with a thriving, resilient local economy
2. **Community:** This is a safe and family-friendly community where people of all ages have access to services and facilities
3. **Built Environment:** The built environment is accessible, honours history and provides for the economic and social needs of residents, industry and visitors
4. **Natural Environment:** Our unique world class biosphere is valued and protected for the enjoyment of current and future generations
5. **Governance and Leadership:** The Shire partners the community and is an effective advocate and responsible steward

Service Plans for Recreation Facilities

- Reopen the upgraded Munglinup bowling green with at least four greens
- Enclose the veranda of the Munglinup Community Centre for a gym area
- Increase irrigation of Hopetoun ovals
- Partner with sporting clubs to progress facility upgrades
- Improve existing beach access points

Shire of Ravensthorpe Local Planning Scheme No. 6 (Department of Planning, Lands and Heritage (DPLH), 2018)



At the core of this Framework is the *Local Planning Strategy* which sets out the long-term planning directions for the local government, applies State and regional planning policies and provides the rationale for the zones and other provisions of the Scheme. In addition to the *Local Planning Strategy*, the Framework provides for *Local Planning Policies* which set out the general policies of the local government on matters within the Scheme.

The Scheme divides the local government district into zones to identify areas for particular uses and identifies land reserved for public purposes. Most importantly, the Scheme controls the types of uses and development allowed in different zones.

The Shire of Ravensthorpe under the powers conferred by the *Planning and Development Act 2005* develop the *Local Planning Scheme*.

Appendix 2: Facilities Inventory

Appendix 2: Facilities Inventory

Localities

To support a comprehensive analysis of the sport and recreation facilities across the Shire, four 'localities' have been used to categorise geographic areas.

The localities are outlined below with a unique reference letter.

- A: Ravensthorpe
- B: Hopetoun
- C: Munglinup
- D: Jerdacuttup

Each locality contains a number of sport and recreation facilities which are detailed over the following pages.

Condition Rating

The condition assessment ratings are based on the system outlined in the Institute of Public Works Engineering Australasia's (IPWEA) Condition Assessment and Asset Performance Guidelines, as outlined below.

6. Very Good Condition: Only normal maintenance required
7. Minor Defects Only: minor maintenance required (5%)
8. Maintenance Required: significant maintenance required (10-20%)
9. Requires Renewal: significant upgrade/renewal required (20-40%)
10. Asset Unserviceable: over 50% of asset requires replacement

Appendix 2: Facilities Inventory

Facilities Hierarchy

Establishing a hierarchy of sport and recreation facilities assists in the review of existing facilities, and the planning of new facilities. This is particularly important when assessing service levels for each class of facility and in obtaining external funding, as many of the funding programs are aligned to one or more levels of a facility hierarchy.

The hierarchy can be used to guide the strategic distribution of facilities and to ensure that service levels are appropriate to the intended level of usage and the population catchment which is catered for. The hierarchy levels for sport and recreation facilities are outlined below.

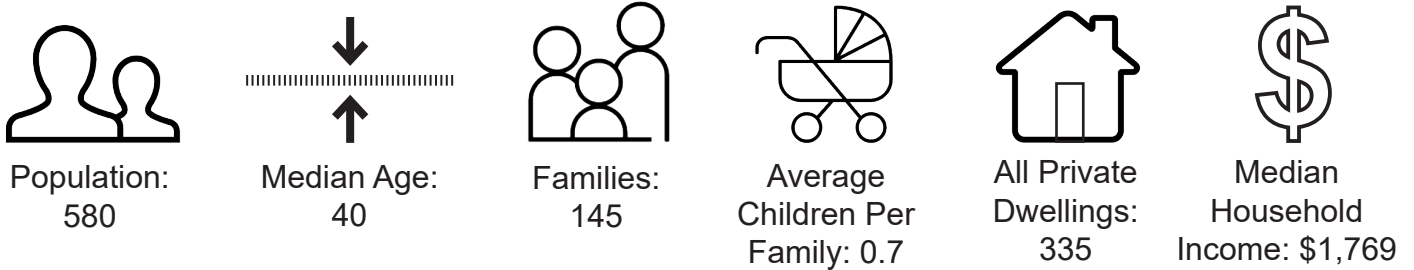
Table: Sport and Recreation Facilities Hierarchy

Classification	Overview
International	A sporting facility that meets requirements to conduct training and/or competitive events at an international level. A recreation facility that draws users from international locations.
National	A sporting facility that meets requirements to conduct training and/or competitive events at a national level. A recreation facility that draws users from across Australia.
State	A sporting facility that meets requirements to conduct training and/or competitive events at a State level. A recreation facility that has a unique/high profile attraction that attracts people from wide catchments across WA or beyond.
Regional	A sporting facility that attracts users from beyond the Council area. These facilities can cater for large numbers of people, teams or individuals. A recreation facility that offers a unique and enhanced recreational experience to those offered at district or local level.
District	A sporting facility that has a catchment beyond a small number of towns, without the level of infrastructure of a regional facility. A recreation facility that draws users from across the broader district.
Local	Local sport and recreation facilities cater for activities primarily targeted at the population of a township.

Appendix 2: Facilities Inventory

A: Ravensthorpe

Demographics and Statistics (2021)



Existing Sport and Recreation Facilities



Clubs and Organisations

- Ravensthorpe Netball Association
- Ravensthorpe Equestrian Club
- Ravensthorpe Golf & Bowling Club
- Ravensthorpe Handgun Club
- Ravensthorpe Hockey Association
- Ravensthorpe Tennis Club
- Ravensthorpe Tigers Football & Sporting Club
- Ravensthorpe Basketball Association
- Ravensthorpe Enduro Club
- Mount Short Aero Club
- Ravensthorpe Swimming Committee
- Dunnart Art Centre
- Rave About Arts
- Ravensthorpe Community Resource Centre
- Ravensthorpe District Art Council
- Ravensthorpe Historical Society
- North Ravensthorpe Community Association

Appendix 2: Facilities Inventory

A: Ravensthorpe

A1. Ravensthorpe Entertainment Centre



Map Reference	1
Facility Hierarchy	District
Key Activities	Netball, Basketball, Badminton
Support Facilities	Bar and Kitchen, Toilets and Showers, Changerooms, Parking Area, Administration Area, Meeting Rooms, Gym Equipment, Multi-use Courts x2, Storage Rooms
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

A2. Ravensthorpe Tennis Pavilion



Map Reference	2
Facility Hierarchy	Local
Key Activities	Services Tennis and Hockey
Support Facilities	Canteen and Kitchen, Toilets, Changerooms, Parking Area, Clubroom, Shelter, Seating
Facility Condition	Requires Renewal
Facility Usage	Community Recreation and Organised Sport

A3. Ravensthorpe Tennis Courts



Map Reference	3
Facility Hierarchy	Local
Key Activities	Tennis
Support Facilities	Tennis Courts x4, Tennis Nets, Perimeter Fencing and Gate, Lighting Towers
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

Appendix 2: Facilities Inventory

A: Ravensthorpe

A4. Ravensthorpe Hockey Pitch



Map Reference	4
Facility Hierarchy	Local
Key Activities	Hockey
Support Facilities	Hockey Goals, Dugouts x3, Lighting Towers
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

A5. Ravensthorpe Football and Cricket Oval



Map Reference	5
Facility Hierarchy	District
Key Activities	Cricket, Australian Rules Football
Support Facilities	Cricket Pitch, Football Goals, Dugouts x2, Scoring Shed, Ravensthorpe Entertainment Centre
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

A6. Ravensthorpe Outdoor Basketball Half Courts



Map Reference	6
Facility Hierarchy	Local
Key Activities	Basketball
Support Facilities	Basketball Hoops and Backboards x2, Ravensthorpe Tennis Pavilion
Facility Condition	Maintenance Required
Facility Usage	Community Recreation

Appendix 2: Facilities Inventory

A: Ravensthorpe

A7. Tiger Land Playground



Map Reference	7
Facility Hierarchy	District
Key Activities	Play
Support Facilities	Play Equipment, Flying Fox, Table and Seating, Shade Sail, Fencing and Gate, Signage, Parking Area, Ravensthorpe Tennis Pavilion
Facility Condition	Very Good Condition
Facility Usage	Community Recreation

A8. Ravensthorpe Equestrian Centre



Map Reference	8
Facility Hierarchy	District
Key Activities	Horse Riding, Community Events and Activities
Support Facilities	Kitchen and Canteen, Horse Yards and Gates, Shelter, Signage, Fencing
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

A9. Ravensthorpe Bowling Green



Map Reference	9
Facility Hierarchy	Local
Key Activities	Bowling
Support Facilities	Lighting Towers, Fencing, Seating, Parking Area, Ravensthorpe Golf and Bowling Pavilion
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

Appendix 2: Facilities Inventory

A: Ravensthorpe

A10. Ravensthorpe Golf Course



Map Reference	10
Facility Hierarchy	Local
Key Activities	Golf
Support Facilities	Key Lock Boxes, Parking Area, Signage, Tee Boxes
Facility Condition	Maintenance Required
Facility Usage	Community Recreation and Organised Sport

A11. Ravensthorpe Golf and Bowling Pavilion



Map Reference	11
Facility Hierarchy	District
Key Activities	Bowling, Golf, Community Events and Activities
Support Facilities	Kitchen, Toilets, Parking Area, Meeting Area, Shelter, Seating
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

A12. Ravensthorpe Community Swimming Pool



Map Reference	12
Facility Hierarchy	District
Key Activities	Community Events and Activities, Swimming Lessons, School Swimming Carnival
Support Facilities	Maintenance and Storage Shed, Toilets and Showers, Changerooms, BBQs, Shade Sails, Shelter
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

Appendix 2: Facilities Inventory

A: Ravensthorpe

A13. Ravensthorpe Handgun Club



Map Reference	13
Facility Hierarchy	Local
Key Activities	Shooting
Support Facilities	Shooting Range x2, Maintenance and Storage Shed, Toilets, Parking Area, Meeting Room, Water Tank, Power Generator
Facility Condition	Very Good Condition
Facility Usage	Community Recreation and Organised Sport

A14. Ravensthorpe Enduro Club



Map Reference	N/A
Facility Hierarchy	Local
Key Activities	Motocross
Support Facilities	Motocross Track, Bush Loops and Training Area, Maintenance and Storage Shed, Kitchen and Bar, Toilets and Showers, Parking Area, Shelter, BBQ
Facility Condition	Maintenance Required
Facility Usage	Community Recreation and Organised Sport

A15. Jubilee Park and Playground

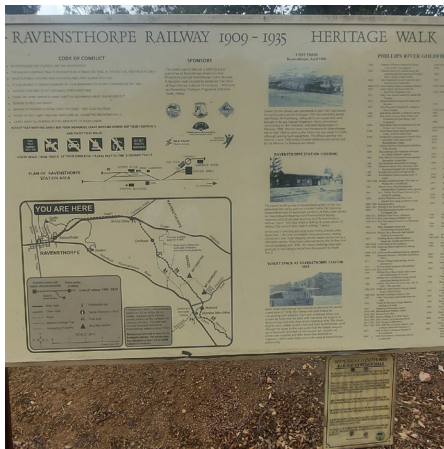


Map Reference	14
Facility Hierarchy	Local
Key Activities	Play
Support Facilities	Toilets, Shelter, Picnic Tables and Seating, BBQs
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

Appendix 2: Facilities Inventory

A: Ravensthorpe

A16. Hopetoun to Ravensthorpe Railway Heritage Walk



Map Reference	15
Facility Hierarchy	Local
Key Activities	Walking, Running, Cycling, Mountain Biking
Support Facilities	Shelter, Picnic Table and Seating, Signage, Old Artifacts, Parking Area
Facility Condition	Maintenance Required
Facility Usage	Community Recreation

A17. North Ravensthorpe Tennis Courts and Community Centre



Map Reference	N/A
Facility Hierarchy	Local
Key Activities	Tennis, Community Events and Activities
Support Facilities	Lighting
Facility Condition	Maintenance Required
Facility Usage	Community Recreation

A18. Mount Short Aero Club

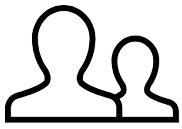


Map Reference	N/A
Facility Hierarchy	District
Key Activities	Flying, Formal Training
Support Facilities	Airstrip, Meeting Room, Concrete Run-up Pad, Aircraft Hangar
Facility Condition	Unknown
Facility Usage	Community Recreation

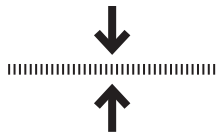
Appendix 2: Facilities Inventory

B: Hopetoun

Demographics and Statistics (2021)



Population:
1115



Median Age:
46



Families: 283



Average
Children Per
Family: 0.5



All Private
Dwellings:
848



Median
Household
Income: \$1,542

Existing Sport and Recreation Facilities



Clubs and Organisations

- Hopetoun Bowling Club
- Hopetoun Everett Country Golf Club
- Hopetoun Hockey Club
- Hopetoun Cricket Club
- Hopetoun Clay Target Shooting Club
- Southerners Sporting Club
- Hopetoun Progress Association
- Hopetoun Community Resource Centre
- Hohey Swim
- Hohey Fit
- Hohey HIIT
- Windspray Arts

Appendix 2: Facilities Inventory

B: Hopetoun

B1. Hopetoun Sporting Pavilion



Map Reference	1
Facility Hierarchy	District
Key Activities	Services Australian Football, Netball, Tennis, Cricket and Hockey, Community Events and Activities
Support Facilities	Canteen and Kitchen, Toilets and Showers, Changerooms, Parking Area, Clubroom, Storage Room
Facility Condition	Requires Renewal
Facility Usage	Community Recreation and Organised Sport

B2. Hopetoun Football Oval



Map Reference	2
Facility Hierarchy	District
Key Activities	Australian Football
Support Facilities	Football Goals, Dugouts, Hopetoun Sporting Precinct
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

B3. Hopetoun Cricket Oval and Hockey Pitch



Map Reference	3
Facility Hierarchy	Local
Key Activities	Hockey, Cricket
Support Facilities	Hockey Goals, Dugouts x2, Synthetic Cricket Pitch, Cricket Pavilion, Lighting Towers, Seating, Parking Area
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

Appendix 2: Facilities Inventory

B: Hopetoun

B4. Hopetoun Cricket Pavilion



Map Reference	4
Facility Hierarchy	Local
Key Activities	Cricket
Support Facilities	Canteen, Shelter, Seating
Facility Condition	Requires Renewal
Facility Usage	Organised Sport

B5. Hopetoun Cricket Nets



Map Reference	5
Facility Hierarchy	Local
Key Activities	Cricket Practice
Support Facilities	Cricket Pitch x2, Fencing, Hopetoun Sporting Precinct, Parking Area
Facility Condition	Maintenance Required
Facility Usage	Community Recreation

B6. Hopetoun Tennis and Netball Courts



Map Reference	6
Facility Hierarchy	Local
Key Activities	Netball, Tennis
Support Facilities	Netball Courts x2, Tennis Courts x3, Netball Goals, Tennis Nets, Lighting Towers x4, Dugout x1, Seating, Perimeter Fencing and Gate, Hopetoun Sporting Precinct, Parking Area
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

Appendix 2: Facilities Inventory

B: Hopetoun

B7. Hopetoun Bowling Green and Facilities



Map Reference	7
Facility Hierarchy	District
Key Activities	Bowling
Support Facilities	Maintenance and Storage Shed, Bar and Kitchen, Lighting Towers x4, Seating, Shelter, Perimeter Fencing and Gate, Hopetoun Sporting Precinct, Parking Area
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

B8. Hopetoun Basketball Half Courts



Map Reference	8
Facility Hierarchy	Local
Key Activities	Basketball
Support Facilities	Picnic Table and Seating, Shelter, Basketball Hoops and Backboards x2, Hopetoun Sporting Precinct, Hopetoun Skatepark
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

B9. Hopetoun Old Basketball Courts



Map Reference	9
Facility Hierarchy	Local
Key Activities	Car Parking, Basketball
Support Facilities	Basketball Hoop and Backboard x1, Fencing, Hopetoun Sporting Precinct, Hopetoun Skatepark
Facility Condition	Asset Unserviceable
Facility Usage	Community Recreation

Appendix 2: Facilities Inventory

B: Hopetoun

B10. Hopetoun Everett Country Golf Course and Pavilion



Map Reference	10
Facility Hierarchy	District
Key Activities	Golf
Support Facilities	Kitchen, Bar, Clubroom, Parking Area, Shelter, Signage, Tee Boxes
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

B11. Hopetoun Skatepark



Map Reference	11
Facility Hierarchy	Local
Key Activities	Skateboarding, Scootering, BMXing
Support Facilities	Skate Bowl and Rails, Picnic Table and Seating, Shelter, Hopetoun Sporting Precinct
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

B12. Hopetoun Community Gym



Map Reference	12
Facility Hierarchy	Local
Key Activities	Cycling (Exercise Bikes), Running and Walking (Treadmills), Weightlifting, Exercising
Support Facilities	Gym Equipment, Toilets, Inside Balcony, Reception Area, Secure Entry
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

Appendix 2: Facilities Inventory

B: Hopetoun

B13. Jim McCulloch Park



Map Reference	13
Facility Hierarchy	District
Key Activities	Play, Community Activities
Support Facilities	Play Equipment, Toilets and Showers, Shelters, BBQs, Picnic Tables and Seating, Shade Sails, Fencing, Parking Bays
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

B14. Hopetoun Clay Target Club

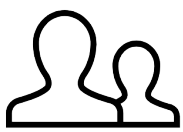


Map Reference	N/A
Facility Hierarchy	District
Key Activities	Shooting
Support Facilities	Toilets and Showers, Clubroom, Kitchen, Clay Targets and Traps
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation and Organised Sport

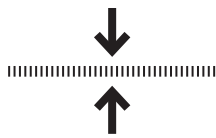
Appendix 2: Facilities Inventory

C: Munglinup

Demographics and Statistics (2021)



Population:
140



Median Age:
43



Families:
34



Average
Children Per
Family: 0.5



All Private
Dwellings:
83



Median
Household
Income: \$1,471

Existing Sport and Recreation Facilities



Clubs and Organisations

- Munglinup Golf Club
- Munglinup Tennis Club
- Munglinup Community Centre
- Munglinup Bushmans Association

Appendix 2: Facilities Inventory

C: Munglinup

C1. Munglinup Golf Course and Pavilion



Map Reference	1
Facility Hierarchy	Local
Key Activities	Golf, Community Events and Activities
Support Facilities	Bar, Kitchen, Clubroom, Meeting Room, Play Equipment, Maintenance and Storage Sheds, Parking Area, Picnic Tables and Seating, Signage, Shade Sail
Facility Condition	Maintenance Required
Facility Usage	Community Recreation and Organised Sport

C2. Munglinup Community Centre



Map Reference	2
Facility Hierarchy	Local
Key Activities	Services Tennis and Bowls, Community Events and Activities
Support Facilities	Kitchen, Clubroom, Changerooms and Toilets, Office Space, Seating, Gym Equipment
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

C3. Munglinup Tennis Courts

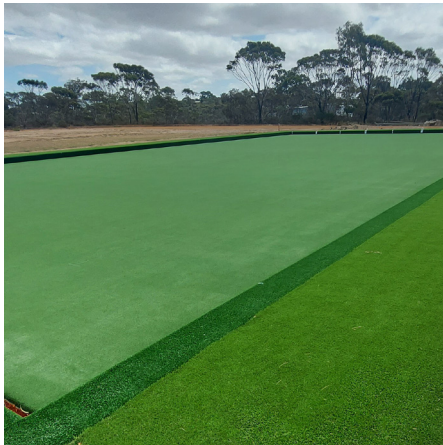


Map Reference	3
Facility Hierarchy	Local
Key Activities	Tennis
Support Facilities	Tennis Courts x4, Lighting Towers x8, Tennis Nets, Parking Area, Munglinup Community Centre
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

Appendix 2: Facilities Inventory

C: Munglinup

C4. Munglinup Bowling Green



Map Reference	4
Facility Hierarchy	Local
Key Activities	Bowls
Support Facilities	Munglinup Community Centre
Facility Condition	Very Good Condition
Facility Usage	Community Recreation

C5. Munglinup Football and Cricket Oval



Map Reference	5
Facility Hierarchy	Local
Key Activities	Passive Recreation
Support Facilities	Football Goals, Cricket Pitch, Cricket Nets, Lighting Towers, Munglinup Community Centre
Facility Condition	Asset Unserviceable
Facility Usage	Community Recreation

C6. Playground at Munglinup Football and Cricket Oval



Map Reference	6
Facility Hierarchy	Local
Key Activities	Play
Support Facilities	Play Equipment, Flying Fox, Shelter, Picnic Table and Seating, Munglinup Community Centre
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

Appendix 2: Facilities Inventory

C: Munglinup

C7. Munglinup Equestrian Centre



Map Reference	7
Facility Hierarchy	Local
Key Activities	Campdraft, Horse Riding
Support Facilities	Kitchen, Shelter, Horse Yards and Gates, Storage Shed
Facility Condition	Very Good Condition
Facility Usage	Community Recreation

C8. Munglinup Playground

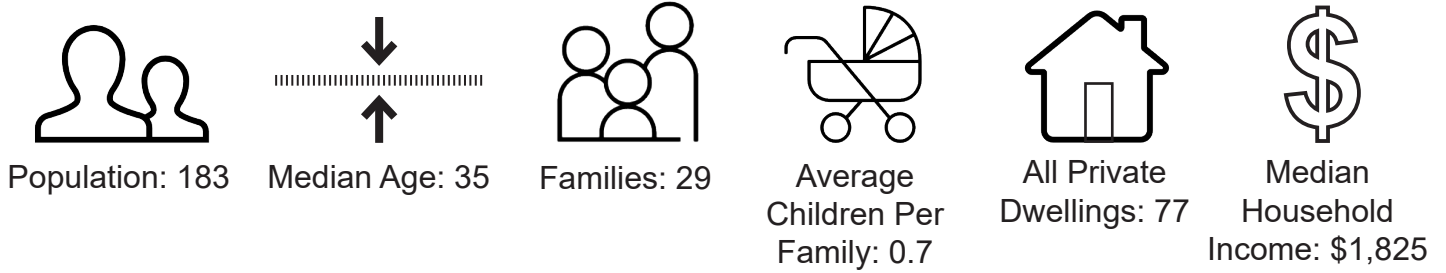


Map Reference	8
Facility Hierarchy	Local
Key Activities	Play
Support Facilities	Play Equipment, Fencing and Gate, Toilets, Shelter, BBQ, Picnic Table and Seating, Parking Area
Facility Condition	Minor Defects Only
Facility Usage	Community Recreation

Appendix 2: Facilities Inventory

D: Jerdacuttup

Demographics and Statistics (2021)



Existing Sport and Recreation Facilities



Appendix 2: Facilities Inventory

D: Jerdacuttup

D1. Jerdacuttup Tennis Courts and Pavilion



Map Reference	1
Facility Hierarchy	Local
Key Activities	Tennis
Support Facilities	Tennis Courts x4, Hit-up Wall, Lighting Towers x4, Seating, Storage Shed, Shelter, Play Equipment
Facility Condition	Asset Unserviceable
Facility Usage	Community Recreation

Appendix 3: Consultation Findings

Appendix 3: Consultation Findings

Community Online Survey Findings

The key information gained from the survey data is listed over the following pages.

What sport and recreation activities do you regularly participate in?

Activities demonstrates which activities respondents participate in on a monthly basis or more regularly. It is evident that unstructured activities such as walking, swimming, fitness/gym, bush walking, jogging/running and yoga/Pilates are most popular. The most popular structured sporting activities are hockey, basketball and tennis.

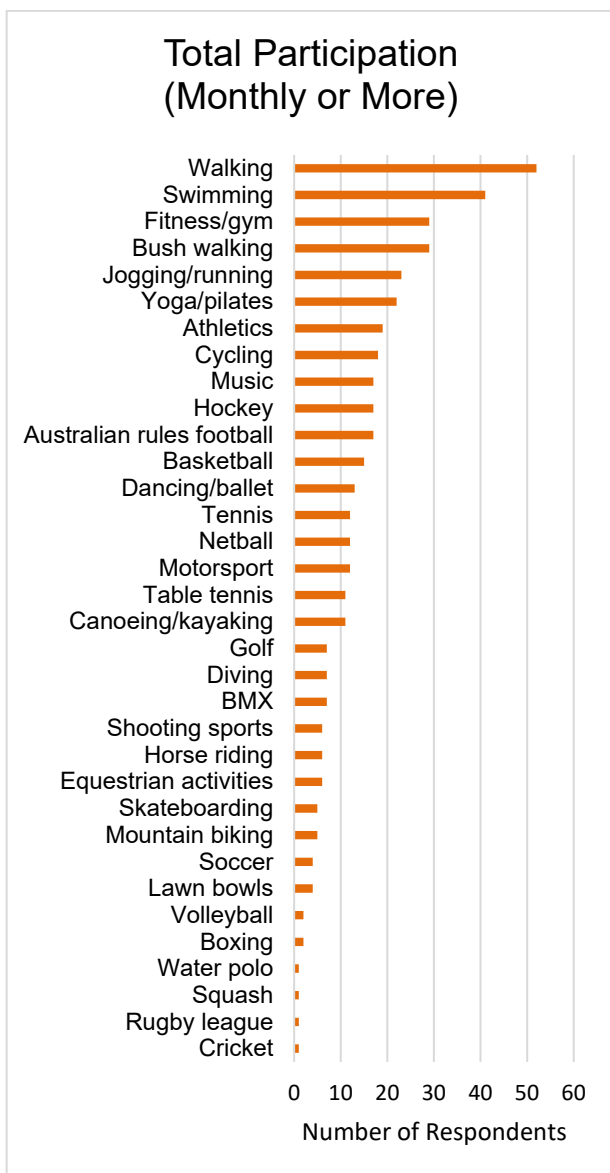


Figure 6: Total Participation in Sport and Recreation Activities

Are you a member of any sport or recreation clubs or associations?

Of the 72 respondents, 79% (56 people) identified that they are members of a sport and recreation club or association. The following clubs/associations were listed:

- Ravensthorpe Tigers Sporting Club x22
- Southerners Sporting Club x16
- Ravensthorpe Equestrian Club x4
- Ravensthorpe Tennis Club x3
- Lawn bowls (club not specified) x3
- Hopetoun Everett Country Golf Club x3
- Ravensthorpe Hockey Association x2
- Hopetoun Swim x2
- Hopetoun CRC Activities x2
- Ravensthorpe Youth Club x1
- Hopetoun HIIT x1
- Hopetoun Association x1
- Rave About Arts x1
- Ravensthorpe Golf and Bowling Club x1
- Gun club (club not specified) x1
- Golf club (club not specified) x1
- Enduro Winter Sports x1
- Ports Football Club (Esperance) x1

Appendix 3: Consultation Findings

Please indicate what sport and recreation facilities you use.

The figure below demonstrates which facilities respondents use on a monthly basis or more regularly. It is evident that the most utilised facilities among respondents are Jim McCulloch Park Facilities, followed by Hopetoun Foreshore Facilities, Ravensthorpe Community Swimming Pool, Jubilee Park and Playground, Ravensthorpe Entertainment Centre, and Hopetoun Skatepark Facilities.

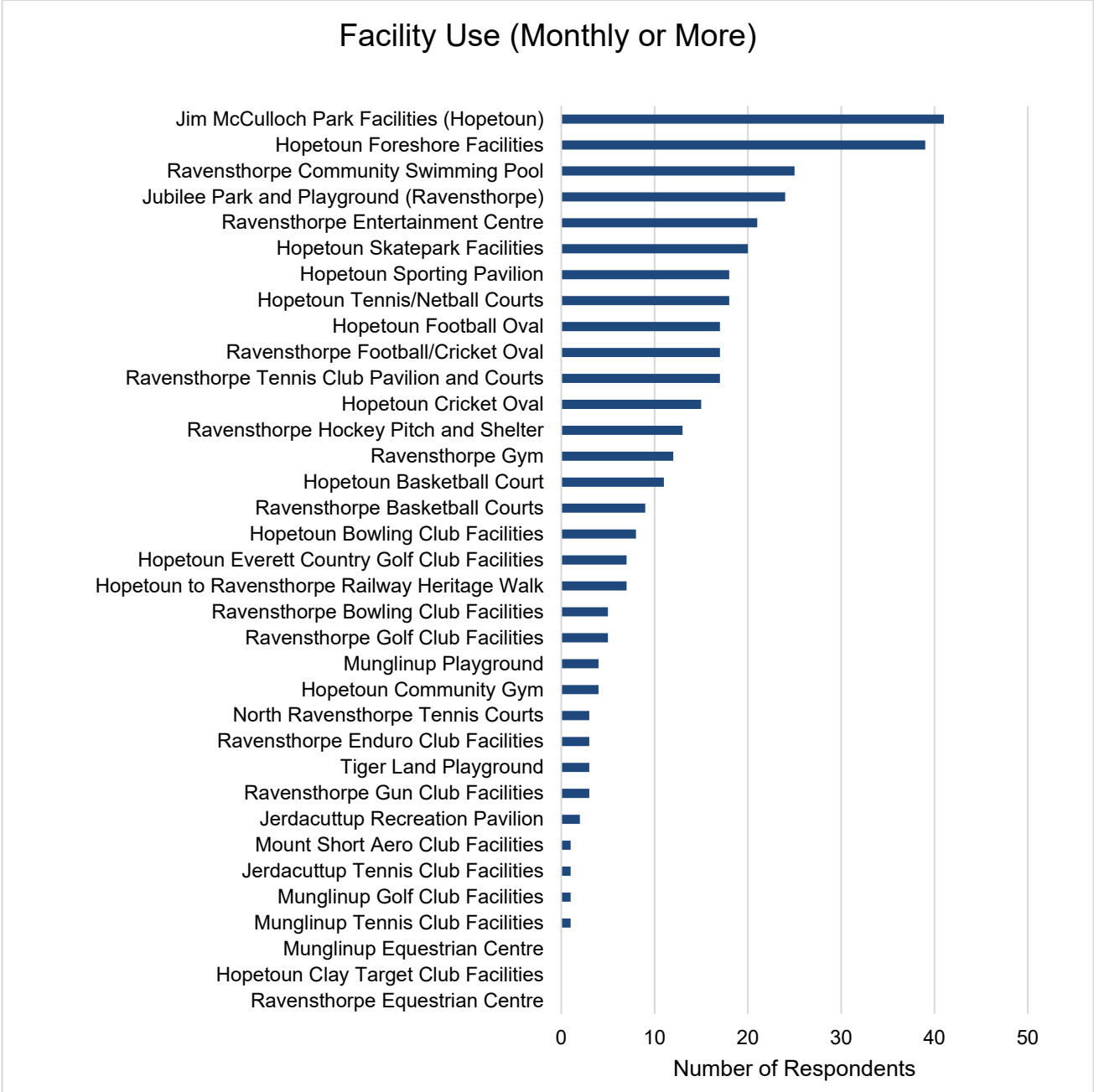


Figure: Sport and Recreation Facility Use

Appendix 3: Consultation Findings

Please indicate the value of the following sport and recreation facilities (select 'uncertain' if you do not use the facility).

The figure below illustrates the value that respondents place on specific sport and recreation facilities in the Shire. It is evident that the most utilised facilities among respondents are also the most highly valued, such as Jim McCulloch Park Facilities, Hopetoun Foreshore Facilities, Ravensthorpe Community Swimming Pool and Jubilee Park and Playground. Hopetoun Sporting Pavilion is also highly valued.

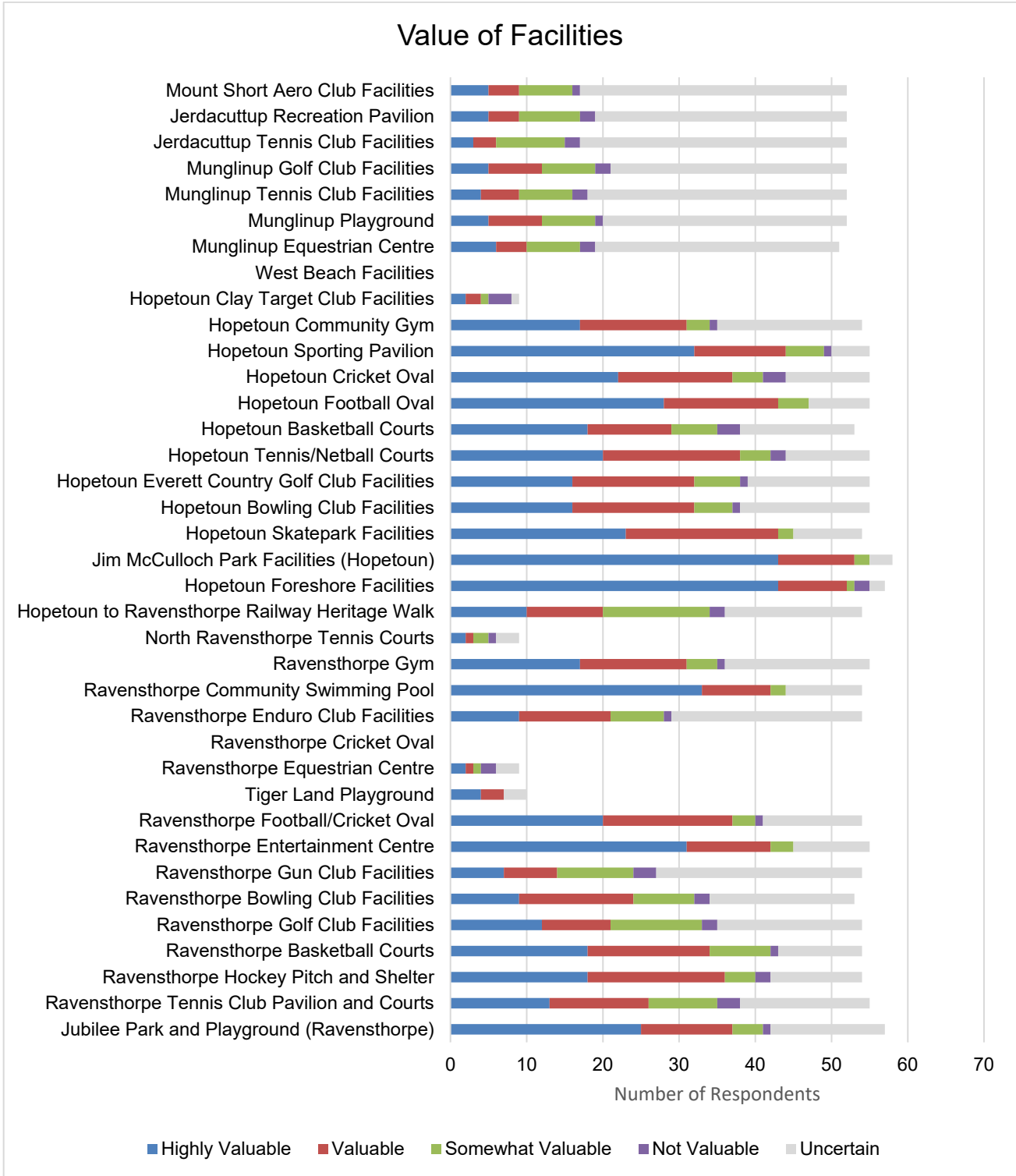


Figure: Value of Sport and Recreation Facilities

Appendix 3: Consultation Findings

Please indicate your level of agreement with the following statements.

The figure below illustrates respondents level of agreement with statements regarding sport and recreation in the Shire. It is evident that the vast majority agree with the following:

- Sport and recreation services are important aspects of the community
- The development of contemporary, flexible, and sustainable sport and recreation facilities is important
- Shared use of sport and recreation facilities is important

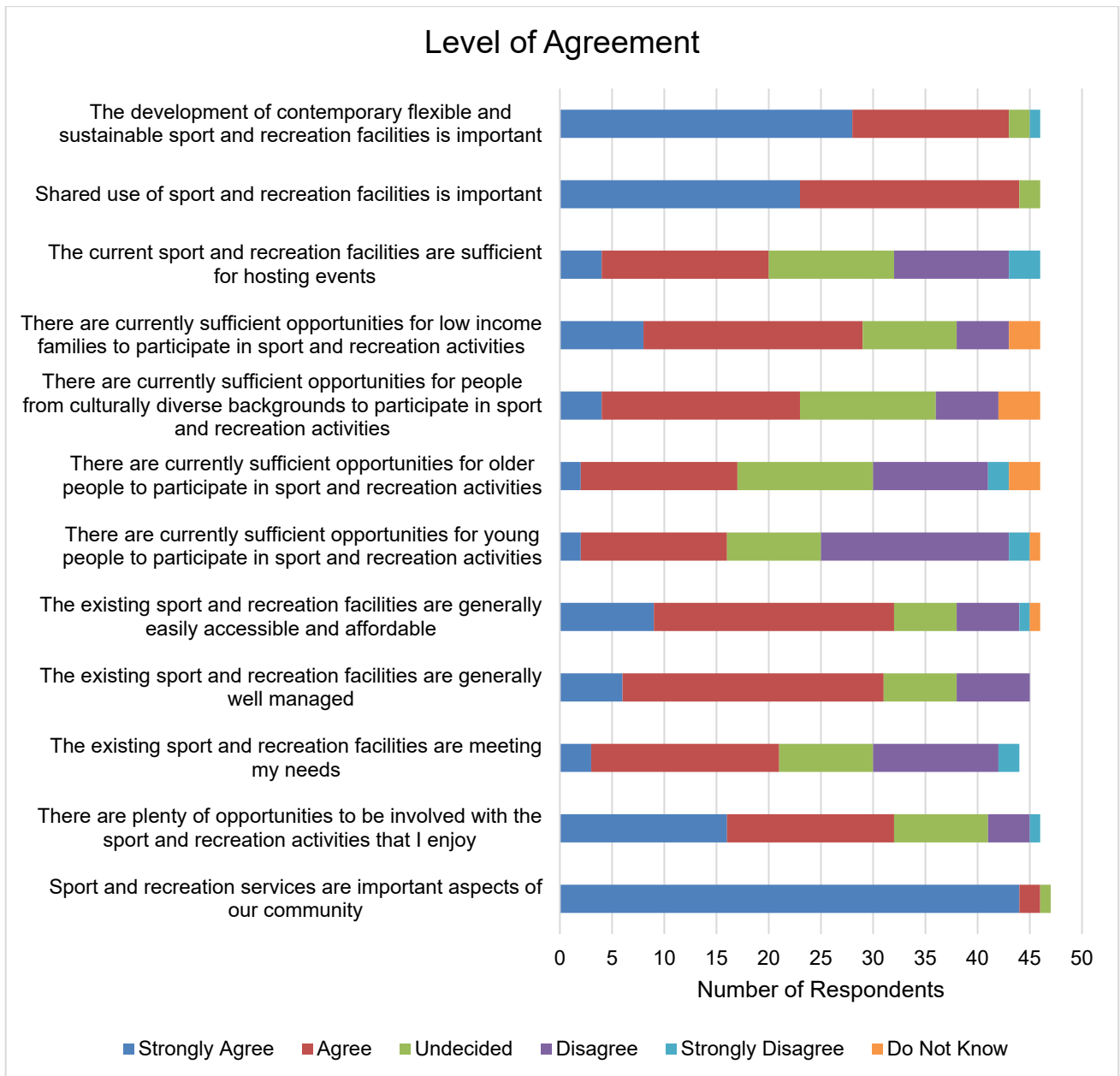


Figure: Level of Agreement

Appendix 3: Consultation Findings

Community Drop-in Session Findings

Below is a summary of the key findings from the Community Drop-in Session.

Table: Community Drop-in Session Findings

Key Findings
<ul style="list-style-type: none">• Upgrading of the Hopetoun Hockey Pitch turf is a key priority. Lighting upgrades are also required on the hockey pitch. It is noted that the current dugouts are also insufficient• There is a lack of membership/participation in sport and recreation throughout the Shire. Suggestion to amalgamate teams from different regions (e.g., Lake King, Ravensthorpe, and Hopetoun) or to create male and female teams• Provision of more recreation facilities for the elderly (e.g., thermal community swimming pool in Hopetoun)• Provision of facilities which currently do not exist (e.g., squash courts, beach volleyball courts)• It is recommended that a new sport and recreation centre is developed in Hopetoun (similar to the one in Ravensthorpe)• There is a lack of infrastructure throughout the Shire to support passive recreation (e.g., walking and cycling). Some community members cycle on roads due to the limited provision of cycleways and footpaths. This could result in unsafe interactions with vehicles

Key Stakeholder and Small Group Interview Findings

The key findings from each key stakeholder and small group interview are summarised below.

Appendix 3: Consultation Findings

Table: Key Stakeholder and Small Group Interview Findings

Organisation	Key Findings
DLGSC	<p><u>Funding</u></p> <ul style="list-style-type: none"> • Active Regional Communities Grants provide opportunities for regional communities to participate in sport and active recreational activities • CSRFF provides financial assistance to community groups and local government authorities to develop basic infrastructure for sport and recreation • Club Night Lights Program provides financial assistance to community groups and local governments to develop sports floodlighting infrastructure • The Community Place Based Grants includes a process of working with local government, Aboriginal leaders and service organisations to embed sport and recreation in the community <p><u>Infrastructure Priorities</u></p> <ul style="list-style-type: none"> • Facilities should be upgraded to meet modern standards. Dual-use multipurpose facilities with modern changerooms and toilets and inclusive access • Improved lighting to have the option to hold night games and train during the week after work
Tennis West	<p><u>Funding Opportunities</u></p> <ul style="list-style-type: none"> • Healthway SunSmart Campaign offers up to \$1,000 direct to clubs to run small events and for promotional opportunities • The National Court Rebate is Tennis Australia's facility funding program assisting affiliated venues, local councils, and schools to create positive environments for the long-term success of tennis in Australia. Projects supported by the program range from developing new courts, upgrading existing facilities, building or line-marking Tennis Hot Shots courts, Tennis Australia's Book a Court with integrated gate access technology, major projects and strategy and planning • Regional Sport Events Fund is a funding opportunity for Councils in eligible LGAs to host sporting events that encourage visitation to regional Australia, engage communities and reinvigorate local economies <p><u>Infrastructure Priorities</u></p> <ul style="list-style-type: none"> • Suggestion that the Ravensthorpe Tennis Club convert to LED floodlights in the future, as there is an increasing push for people to play tennis in the evenings • Recommendation to integrate new technology on tennis courts (e.g., Bluetooth locks to replace key locks) • Tennis West supports the idea of shared use facilities in country areas. Accessible (e.g., providing universal access toilets, removing steps etc.) inclusive, safe, and welcoming facilities are important <p><u>Programs and Initiatives</u></p> <ul style="list-style-type: none"> • Thriving Tennis Communities is an approach by Tennis Australia to better understand clubs and their local communities using a new framework that addresses the specific needs of each club. It is important to have initial conversations with local clubs to ensure they develop action plans and business plans to hit key goals • Tennis Hot Shots is the easiest way for kids aged ten and under to learn how to play tennis. The courts and racquets are smaller, and the balls don't bounce as high so they're easier to hit • Engaging schools and classrooms • Social adult tennis

Appendix 3: Consultation Findings

Organisation	Key Findings
WACA	<p><u>Funding Opportunities</u></p> <ul style="list-style-type: none"> • Woolworths Community Fund • Grassroots Cricket Fund <p><u>Initiatives and Programs</u></p> <ul style="list-style-type: none"> • Through a partnership with Woolworths, the Woolworths Cricket Blast (Australian Cricket Program) ran in Hopetoun (2021/22) and Ravensthorpe (2022) • There are opportunities for WA Cricket Managers to undertake school visits and display promotional pieces in the Shire • Work with local stakeholders who have an interest in cricket • Recommendation to develop and implement a Junior Cricket Program (with smaller fields, less players etc.) to encourage kids to participate in cricket • Social cricket teams or mixed cricket teams <p><u>Infrastructure Priorities</u></p> <ul style="list-style-type: none"> • Bring existing infrastructure up to modern standards • Improve condition of cricket nets and the width of synthetic cricket pitches and ensuring cricket facilities meet the Community Cricket Facility Guidelines • Ensure cricket player amenities are welcoming and inclusive for people from multicultural backgrounds, people with disabilities and for both males and females
WAFC	<p><u>Funding</u></p> <ul style="list-style-type: none"> • Australian Football Facilities Fund (AFL) <p><u>Initiatives and Programs</u></p> <ul style="list-style-type: none"> • Regional Development Officers to engage with schools and run Auskick programs <p><u>Infrastructure Priorities</u></p> <ul style="list-style-type: none"> • Fit for purpose and female accessible facilities • Lighting upgrades to improve safety and allow for night games and more flexibility • Suggestion to provide lockable cubicles and showers to become more female friendly and upgrade changerooms (size and condition)
Football West	<p><u>Initiatives and Programs</u></p> <ul style="list-style-type: none"> • Miniroos Kick-off is an introductory program taught in a supportive environment for children aged four to nine years. The aim of the program is to spark the love of soccer for children through play in an engaging and inclusive environment. These can be weekly sessions • Kick It Skills Program is led by trained coaches and provides an inclusive environment for children to discover unique skills. The program involves 45-minute weekly sessions over four weeks, delivered directly after school. All equipment is provided • Kick It Fives and Sevens is a social/casual program targeted at adults or teenagers, which helps to increase adult participation

Appendix 3: Consultation Findings

Organisation	Key Findings
Netball WA	<p><u>Infrastructure Priorities</u></p> <ul style="list-style-type: none"> • Storage space is vital • Quality changeroom facilities • Function space where people can connect post-match • Clubroom space to store memorabilia • Competitions office that has a view of the courts • First aid facilities that can be seen from the courts • Potential roofing of courts to avoid having to resurface courts continually (Hopetoun Sporting Precinct) <p><u>Initiatives and Programs</u></p> <ul style="list-style-type: none"> • Training for juniors • Umpiring and coaching courses (run by Netball WA) to increase the knowledge of umpires and umpire coaches in the region
Recfishwest	<p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> • Improvements to recreational fishing amenity such as creation of a boat ramp at Hopetoun. This could assist local fishers as well as assist in retaining visitors with larger boats who are currently bypassing Hopetoun in favour of Esperance or Albany where they can launch their boat • A jetty possibly extending from the current breakwater and the improvement of amenities on the breakwater such as improved lighting, fish cleaning station and shelter • Maintain vehicle access to beaches
GolfWA	<p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> • Development of driving ranges which provide greater opportunities and flexibility • Currently targeting grey nomads (large market) – looking at setting up clubs to accommodate RVs onsite <p><u>Programs and Initiatives</u></p> <ul style="list-style-type: none"> • Club Support Program • Game Development Program – assists in game development and personal development for volunteers
SSAWA	<p><u>About SSAWA</u></p> <ul style="list-style-type: none"> • The Association has 1200-1300 members across the State • The Association ensures that clubs are compliant under regulations, however, are not heavily involved with the clubs in the Shire and any changes need to be driven by the clubs • The Association can assist with publicity/promotion, engagement, and governance type matters <p><u>Improvements</u></p> <ul style="list-style-type: none"> • Grow club membership and participation

Appendix 3: Consultation Findings

Organisation	Key Findings
Dunnart Art Centre	<p><u>Current Situation</u></p> <ul style="list-style-type: none"> • Currently, Dunnart Art Centre hire a Shire building and pay rates. This building is soon to be demolished. The new Cultural Centre is currently being developed and Dunnart Art Centre would like to move into the old Ravensthorpe CRC building (which is being vacated anyway) and this will create an arts precinct • Require further funding when relocating to the Ravensthorpe CRC building <p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> • The current Ravensthorpe CRC building has asbestos and would need to be gutted and renovated • More storage and the installation of a kiln for pottery classes would be ideal • An art and crafts shop could also be developed in this building • Promoting art for both males and females to grow participation
Rave About Arts and Ravensthorpe District Art Council	<p><u>Current Situation</u></p> <ul style="list-style-type: none"> • Rave About Arts run 12 workshops per week and activities include dance, singing and visual arts • 110 kids from Ravensthorpe and Hopetoun participate in the after school program each week (five families come down from Lake King each week as well) • Rave About Arts currently use the Ravensthorpe Town Hall to run their dance lessons (this has been infested with mice). Rave About Arts are the main users of the hall <p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> • Provision of a dedicated art space with adequate room for storage and sufficient lighting • Rave About Arts would like to move into the old Ravensthorpe CRC building alongside Dunnart Art Centre
Hopetoun Progress Association	<p><u>Issues</u></p> <ul style="list-style-type: none"> • Most sport and recreation activities are run by volunteers • Many children are leaving the Shire for boarding school • Resources required to upkeep and maintain new facilities • Large facilities are generally underutilized and underserved (e.g., Hopetoun Sporting Precinct) • The football oval and hockey pitch at the Hopetoun Sporting Precinct are uneven due to the reticulation, which makes it difficult to provide a suitable venue for home games • The Hopetoun Cricket Club and Ravensthorpe Basketball Association are both fairly inactive • The pathways coming into Hopetoun are inaccessible and lead to dead ends. In addition, there is limited beach access to the east of Hopetoun (e.g., only staircases) • The beach shelter at the foreshore is inside the public toilets so the swimming club have nowhere to store their belongings <p><u>Programs and Events</u></p> <ul style="list-style-type: none"> • It is important to organise more sporting programs for kids as this would benefit the local community • Potential to run a kid's sport soccer program (run this after school on weekdays) and tennis during the school term • Youth cricket started last year and was well attended but struggled due to lack of parent volunteers • Hopetoun would also benefit from more social tennis matches (noted that the tennis club in Ravensthorpe is strong) • Hopetoun Progress Association are looking into organising a triathlon

Appendix 3: Consultation Findings

Organisation	Key Findings
	<ul style="list-style-type: none"> • Potential for the promotion of 'step challenges' to improve active recreation (e.g., at 12 Mile Beach if a staircase is installed) • There was previously a sport and recreation staff member who was employed by the Shire <p><u>Potential Improvements and Upgrades</u></p> <ul style="list-style-type: none"> • Focus on upgrading the Hopetoun to Ravensthorpe Heritage Trail. Recommendation to allow BMX and mountain biking on the Heritage Trail • It is important to better advertise walking trails and different points of interest to attract tourism (e.g., Hamersley River, Fitzgerald River National Park etc.) • There are good fire breaks east of Hopetoun that could become marked trails for horse riding, mountain biking or BMX • Potential for a snorkelling/diving trail just off the main beach • Potential to develop a universal access trail along the esplanade following the bush track to 2 Mile Beach (e.g., similar to the Bremer Bay Walk Trail) • Improve accessibility to key points of interest (e.g., beaches) for those who are less mobile • Provide improvements to stairway access at 12 Mile Beach and 2 Mile Beach • Potential to install low maintenance, outdoor workout machines near the esplanade • Improve sporting opportunities for young people as there are many young families in the Shire • Provide a space for all children (e.g., bump track, nature playground). This could be installed where the old basketball courts exist adjacent to the Hopetoun Sporting Precinct • Provide more social sports to increase the utilisation of the Hopetoun Sporting Precinct • Provide seating and shelters around the hockey pitch and football oval at the Hopetoun Sporting Precinct • Provision of a multi-use facility in Hopetoun • The grassed area on Maitland Street could be utilised more for activities
Hopetoun CRC	<p><u>Future Considerations</u></p> <ul style="list-style-type: none"> • The Centre has intentions to develop and open a youth centre where they can run activities • The proposed location of the Centre is where the redundant outdoor tennis/basketball courts are located at the Southerners Sports Ground
Munglinup Community Centre	<p><u>Issues</u></p> <ul style="list-style-type: none"> • Underutilisation of the Community Centre due to a declining population. The Community Centre is rarely used on a weekly basis (sometimes used for gym sessions). Recently installed a new bowling green which may assist with increasing utilisation • A section of the roof near the entry into the community centre is damaged and requires maintenance

Appendix 3: Consultation Findings

Organisation	Key Findings
North Ravensthorpe Community Association	<p><u>About the North Ravensthorpe Community Association</u></p> <ul style="list-style-type: none"> The North Ravensthorpe Community Association is a small community group which operates out of the North Ravensthorpe Facilities The North Ravensthorpe Community Association runs alongside the arts and craft group and tennis group (noted that these groups are informal) The North Ravensthorpe Facilities consist of a small town hall with kitchen and bathroom amenities, two tennis courts and basketball brick wall The North Ravensthorpe Facilities are located around 60km north of Ravensthorpe and is used as a meeting place for the North Ravensthorpe community The North Ravensthorpe Facilities were previously used for kids dance classes. The facilities are now used for arts and crafts, ladies' fitness, and social tennis <p><u>Facility Improvements</u></p> <ul style="list-style-type: none"> The town hall was recently painted by the Shire of Ravensthorpe The North Ravensthorpe Community Association recently built a small retaining wall to level the outside surface The tennis courts surfaces are suitable, however there are many weeds coming through in the joins/cracks that require maintenance <p><u>Future Projects and Initiatives</u></p> <ul style="list-style-type: none"> Recommended that fitness classes return again (noted that someone will need to commit to running these classes) Potentially start night tennis Participation to increase but not necessarily membership as the population of North Ravensthorpe is small and the facilities only service people who live close by
Hopey Run	<p><u>About Hopey Run and Cycling Group</u></p> <ul style="list-style-type: none"> Hopey Run is no longer active, however there is potential to re-establish this group in the future
Hopey Swim	<p><u>About Hopey Swim</u></p> <ul style="list-style-type: none"> Hopey Swim currently meet around three to four times per week Hopey Swim have around six to eight participants and meet four to five days per week The Hopey Swim generally swim out to the pontoon and buoys at the main beach in Hopetoun <p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> Installation of signage and markers on the ocean floor at the main beach in Hopetoun to create a snorkelling/swimming trail. This trail could be created to the west of the main beach in Hopetoun (the water is clearer here) Hopey Swim require somewhere to hang their wetsuits and towels (e.g., racks or hooks) Painting of buoys at the main beach in Hopetoun so that they are more visible for swimmers Provision of solar energy for the showers at the Hopetoun Foreshore

Appendix 3: Consultation Findings

Organisation	Key Findings
Hopey HIIT	<p><u>About Hopey HIIT</u></p> <ul style="list-style-type: none"> • Hopey HIIT currently have around three to 10 people participate in their classes at any one time, with 33 members in the closed group • The current Hopey HIIT classes run at 6:45am on Tuesdays and Fridays • Hopey HIIT is a free group fitness option and is completely volunteer driven • Hopey HIIT group has been in existence for eight years <p><u>Improvements</u></p> <ul style="list-style-type: none"> • Hopey HIIT require an affordable/free space to conduct group fitness classes in the future • Hoping to engage more people and provide more options in the future <p><u>Hopetoun Gym</u></p> <ul style="list-style-type: none"> • The Hopetoun Gym and office area are underutilised due to the transient population • Recommended that a part time personal trainer starts classes at the Hopetoun Gym to increase utilisation • Large group fitness classes at the Hopetoun Gym would not practical due to lack of space • Ventilation is an issue in the Hopetoun Gym, particularly during summer • The matting/flooring in the Hopetoun Gym is slippery and unsafe • The Hopetoun Gym is currently lacking equipment
Hopetoun Tai Chi and Group	<p><u>About Hopetoun Tai Chi and Group Fitness</u></p> <ul style="list-style-type: none"> • Two tai chi classes are run per week • Group fitness classes are weather dependent as they are held outdoors <p><u>Issues and Improvements</u></p> <ul style="list-style-type: none"> • Storage space is an issue in the current facility • Require a more suitable space to hold the tai chi and group fitness classes
Hopetoun Bowling Club	<p><u>About the Hopetoun Bowling Club</u></p> <ul style="list-style-type: none"> • The Club was founded in the 1960s/70s • The Club has approximately 45 members • The Club is reliant on volunteers • Events are held at the Club, such as the Hopetoun Bowls Classic where around 20 teams participate <p><u>Bowling Green and Facilities</u></p> <ul style="list-style-type: none"> • The bowling green and associated facilities (e.g., bar) are generally well utilised • The new bowling green was installed 3 years ago. Replacement of bowling greens generally occur every 10 years (or as required) • The bowling green lighting is average • The fencing around the bowling green and associated facilities requires replacement. The sea breeze is strong, and the salt has rusted the fencing stumps and as a result the fencing regularly falls over. The type of fencing should be reconsidered (e.g., limestone instead of metal) • The current shade cloths require replacement <p><u>Other Considerations</u></p> <ul style="list-style-type: none"> • The toilets behind the bowling green (located at the Hopetoun Sporting Precinct) are used by members and are outdated, unsafe and in need of an upgrade

Appendix 3: Consultation Findings

Organisation	Key Findings
Hopetoun Everett Golf Club	<p><u>About the Hopetoun Everett Golf Club</u></p> <ul style="list-style-type: none"> • Golf is played on the course throughout the year by both members, locals, and visitors • The golf course is 18 holes • The Club is run by volunteers and a portion of the clubroom was funded by the community • The Club relies on local farmers for machinery (e.g., mowers, tractors etc.) • The bar within the facility provides the main source of income for the Club <p><u>Issues</u></p> <ul style="list-style-type: none"> • Tree roots from the new tree plantations tend to rip up the golf course fairway. Erosion is another key issue which impacts on the fairway • There have been issues with security due to break-ins. As a result, security cameras have recently been installed
Hopetoun Hockey Club	<p><u>Issues</u></p> <ul style="list-style-type: none"> • The turf requires maintenance/repair in some areas. Rabbits impact on the turf quality • The dugouts are currently insufficient and do not meet the needs of the players (e.g., too small) • The lighting is also inadequate for night training/games
Hopetoun Clay Target Shooting Club	<p><u>About the Hopetoun Clay Target Club</u></p> <ul style="list-style-type: none"> • The Hopetoun Clay Target Club was established around nine years ago and was built by two of the foundation members Membership has historically varied due to the nature of the local mining industry; however membership is currently strong. Members undertake maintenance, usually following the monthly shoot • The Clubhouse was originally a house that was going to be demolished due to mining. The Hopetoun Clay Target Club managed to gain ownership of the building and have since revamped it • An ablution block is present onsite with two toilets and showers • A solar energy system was recently installed which supplements the generator • The Hopetoun Clay Target Club hold a carnival once per year which runs for two and a half days, and the carnival generally attracts between 60 to 70 people. Other events include a state event, fox shoot and open days • The Hopetoun Clay Target Club owns and stores clay targets, traps, and devices onsite. The traps are currently in new condition and in good working order <p><u>Issues</u></p> <ul style="list-style-type: none"> • Many young people are uninterested in joining sporting clubs are members • Membership in WA dropped considerably two to three years ago; however has risen slightly since. • The Clubhouse has asbestos on a few walls • The Shire would like the Hopetoun Clay Target Club's existing lease agreement to end before renegotiating a new agreement <p><u>Priorities</u></p> <ul style="list-style-type: none"> • A high priority for the Hopetoun Clay Target Club is to formalise a peppercorn lease agreement • The Hopetoun Clay Target Club would like to remove and replace the asbestos in the Clubhouse • The Hopetoun Clay Target Club are hoping to upgrade the kitchen with modern appliances

Appendix 3: Consultation Findings

Organisation	Key Findings
Mount Short Aero Club	<p><u>About the Mount Short Aero Club</u></p> <ul style="list-style-type: none"> • The Mount Short Airstrip is a useful secondary district airstrip • The Mount Short Aero Club was formed to preserve the Mount Short Airstrip following the upgrades to the Hopetoun Airstrip • The Club leases the Mount Short Airstrip from the Shire and is the main caretaker of the Airstrip • The Mount Short Airstrip is used for various aviation interests and the Mount Short Aero Club provides pilots with basic training • The Club have built a new briefing room, a concrete run-up pad and an aircraft hangar onsite • The Club have recently combined with the aero club interests in Hopetoun • The Mount Short Airstrip may be used by the Royal Flying Doctor Service for emergencies in the future
Munglinup Golf Club	<p><u>About Munglinup Golf Club</u></p> <ul style="list-style-type: none"> • The Club was established in 1969 and has approximately 8-10 female members and 16 male members and is run by volunteers • Around 60 players participate in Open Day • Tourists who travel through Munglinup sometimes utilise the golf course • The golf course is 18 holes and is only open during winter • The golf clubroom is used for fire meetings and bar/meal service. The kitchen and bar facilities are sufficient • The Club currently harvests barley onsite (and previously harvested canola) which provides a source of income <p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> • There are plans to install decking where the play equipment is currently located out the front of the clubroom • Synthetic turf will be trailed on the tee boxes in the near future <p><u>Issues</u></p> <ul style="list-style-type: none"> • The fairway is infested with weeds (e.g., lovegrass) and is quite dry during summer, however it does become green during winter. There is no reticulation on the golf course <p><u>Future Implications</u></p> <ul style="list-style-type: none"> • It is important to note that there is an existing mining lease just past the northern boundary of the golf course. This area could become active in the near future and may have implications for the golf course (e.g., increased use due to influx of mine workers)
Munglinup Tennis Club	<p><u>General</u></p> <ul style="list-style-type: none"> • The tennis courts are open to members and the general public • The tennis courts surfaces are suitable and in good condition • The lighting on the tennis courts were installed in 2008 <p><u>Issues</u></p> <ul style="list-style-type: none"> • A key issue for the Club is low membership levels, which has resulted in underutilisation of the community centre <p><u>Improvements</u></p> <ul style="list-style-type: none"> • Ongoing maintenance of overhanging trees is required as they drop debris on the tennis courts

Appendix 3: Consultation Findings

Organisation	Key Findings
Munglinup Equestrian Centre	<p><u>Utilisation</u></p> <ul style="list-style-type: none"> The Equestrian Centre is currently underutilised Munglinup Primary School occasionally use the facilities at the Equestrian Centre The Munglinup Bushman's Association utilise the Equestrian Centre for their annual Easter Campdraft
Ravensthorpe Netball Association	<p><u>About Ravensthorpe Netball Association</u></p> <ul style="list-style-type: none"> The Ravensthorpe Netball Association consists of teams from Ravensthorpe, Hopetoun, and Lake King The Ravensthorpe Netball Association have a committee that rotates each year and are governed by their own bylaws The Ravensthorpe Netball Association has one senior grade (seniors play night netball in Ravensthorpe) and a junior grade which features players from year four and up. The junior grade is split into four divisions: nippers, sub junior, junior B, and junior A The Ravensthorpe Netball Association are satisfied with the current number of courts In 2019, the netball team in Ravensthorpe participated in the Great Southern Regional Championships <p><u>Programs and Initiatives</u></p> <ul style="list-style-type: none"> Potential to organise 'walking netball', which is a modified version of netball designed for senior women and men. This version of netball will help to increase participation in a small population A three sport (hockey, football, and netball) preseason carnival was held a few years ago with teams from Esperance, Newdegate, Hopetoun, Ravensthorpe, and Lake King Provision of training for juniors with a key focus on teaching the rules of the game. This would only be made possible with volunteer support on ground Over the past two to three years, the Southerners Sporting Club have run a mixed netball competition outside of the winter sports season The carpark at the Ravensthorpe Entertainment Centre adjacent to the tennis pavilion is dangerous on game day <p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> An improved layout with the installation of bollards at the Ravensthorpe Entertainment Centre is recommended The Ravensthorpe Entertainment Centre and the tennis pavilion both have the potential to provide a more disability accessible space. Improved 'flow' of these facilities is also required The tennis courts in Ravensthorpe have the potential to accommodate casual/social netball and provide overflow netball courts if required Improvements should be focused on making facilities more family friendly by providing support infrastructure for children of parents who are playing (e.g., a cheche or café)

Appendix 3: Consultation Findings

Organisation	Key Findings
Ravensthorpe Equestrian Club	<p><u>About the Ravensthorpe Equestrian Club</u></p> <ul style="list-style-type: none"> The Club has approximately 15 members (day members fluctuate depending on events) In 2021, the Club had two major events – a two day endurance ride hosted on behalf of the Western Australian Endurance Riders' Association (WAERA) and a two day Gymkhana with sponsorship prizes in excess of \$5000. The Club also hosts horse rides approximately four to five times per year (working on extending this to every six weeks) <p><u>Issues</u></p> <ul style="list-style-type: none"> At present the Club relies on sponsorship to provide power to a well-equipped canteen in the form of a generator. The clubhouse has recently been rebuilt with a state of the art canteen but the limitations on power means that the Club is restricted to host events that include catering. With power to the new canteen, the grounds can become a useful outdoor based function area Many of the Club's members and volunteers come from Esperance, mainly due to the agistment issues No arena for riding lessons to take place <p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> Regular grounds upkeep in the form of mowing services Designating some dedicated horse riding trails for visitors to the area Upgrades to the Club's power supply Provision of a sand surface instead of the current clay/natural surface to improve safety Provide suitable horse agistment services for local workers A dedicated arena to make the grounds more suitable for a range of clinics, activities etc.
Ravensthorpe Golf & Bowling Club	<p><u>About the Ravensthorpe Golf & Bowling Club</u></p> <ul style="list-style-type: none"> The Club currently has approximately 10 members and formerly had around 100 members The Open Day in January is the main event for the Club, however other events are also run throughout the year <p><u>Bowling Green</u></p> <ul style="list-style-type: none"> The bowling green surface is in good condition Shade is required around the whole perimeter of the bowling green Fencing around the perimeter of the bowling green is sufficient (this was replaced around 7 years ago) <p><u>Clubroom</u></p> <ul style="list-style-type: none"> The clubroom was extended in approximately 2018 Acoustic ceiling panels are required within the clubroom as the acoustics are currently poor, particularly when the clubroom is at capacity for events <p><u>Golf Course</u></p> <ul style="list-style-type: none"> The golf course is 18 holes Maintenance of the golf course requires significant investment/effort as it is labour intensive The Club was provided a new mower last year from the Futures Fund which has assisted with maintenance Weeds are rife on the golf fairway

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Organisation	Key Findings
Ravensthorpe Handgun Club	<p data-bbox="571 244 1038 271"><u>About the Ravensthorpe Handgun Club</u></p> <ul data-bbox="571 282 1455 647" style="list-style-type: none"> <li data-bbox="571 282 1410 338">• The Ravensthorpe Handgun Club is an Incorporated body and has existed since the late 1980s <li data-bbox="571 344 1437 400">• The Ravensthorpe Handgun Club currently has 20 members (around seven years ago, the Club had 35-40 members) <li data-bbox="571 407 1455 495">• The Ravensthorpe Handgun Club has in the past held SSAAWA State Revolver and Mandar Competitions that engaged up to 65 individual shooters. The Club runs a windup event at the end of the year <li data-bbox="571 501 1422 647">• The Ravensthorpe Handgun Club is a fully firearms licensed and sanctioned shooting club. Each morning, every fortnight, the Club engages in the standard revolver match in the afternoon and hold a mandar match which uses semi-automatic handguns. The Club invests in its own firearms and ammunition for use by members <p data-bbox="571 658 778 685"><u>Existing Facilities</u></p> <ul data-bbox="571 696 1455 972" style="list-style-type: none"> <li data-bbox="571 696 1449 752">• The Ravensthorpe Handgun Club run their own generator (i.e., off the grid) and use their own water (i.e., not on the scheme) <li data-bbox="571 759 1417 815">• The ablution block is relatively new and contains male, female, and disabled toilets <li data-bbox="571 822 1455 972">• The site also contains three open area shooting ranges, new concrete access pathways, clubrooms, kitchen, safe room, target preparation and storage room, a brand new 20m x 6m rifle range shed as well as a large sea container lock up with an adjacent fully enclosed office/scorers room <p data-bbox="571 983 651 1010"><u>Issues</u></p> <ul data-bbox="571 1021 1455 1256" style="list-style-type: none"> <li data-bbox="571 1021 1318 1048">• It is difficult to engage people to help maintain the facilities. <li data-bbox="571 1055 1417 1111">• It is difficult to increase the size of the membership base due to the small population <li data-bbox="571 1117 1374 1173">• The capacity to hold certain events is restricted due to the small membership <li data-bbox="571 1180 1455 1236">• The population of Ravensthorpe is transient due to the high proportion of miners <li data-bbox="571 1243 1374 1270">• The Ravensthorpe Handgun Club undertake most maintenance <p data-bbox="571 1281 842 1308"><u>Infrastructure Priorities</u></p> <ul data-bbox="571 1319 1455 1532" style="list-style-type: none"> <li data-bbox="571 1319 1455 1375">• The Ravensthorpe Handgun Club would like to install additional target positioning mounds on the new range <li data-bbox="571 1382 1417 1438">• Install a protective barrier (e.g., concrete partition wall between the handgun and rifle rang) <li data-bbox="571 1444 1455 1500">• The power generator onsite requires an upgrade, or the Ravensthorpe Handgun Club would like assistance to connect to the local power grid <li data-bbox="571 1507 1214 1534">• Install more pathways to improve disability access <p data-bbox="571 1545 1023 1572"><u>Improvements and Recommendations</u></p> <ul data-bbox="571 1583 1437 1767" style="list-style-type: none"> <li data-bbox="571 1583 1437 1639">• The Ravensthorpe Handgun Club would like to increase membership in the future <li data-bbox="571 1646 1270 1673">• Increased assistance with basic maintenance activities <li data-bbox="571 1680 1406 1736">• The Ravensthorpe Handgun Club would like to hold an invitational shoot in the future <li data-bbox="571 1742 1126 1769">• Sustainability and community engagement

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Organisation	Key Findings
Ravensthorpe Womens Hockey Association	<p data-bbox="571 241 1217 271"><u>About the Ravensthorpe Womens Hockey Association</u></p> <ul data-bbox="571 277 1445 707" style="list-style-type: none"> <li data-bbox="571 277 1445 338">• Ravensthorpe Womens Hockey Association is the governing body for the sport of hockey within the Shire <li data-bbox="571 344 1445 488">• Ravensthorpe Womens Hockey Association includes three clubs: Ravensthorpe, Lake King, and Hopetoun. Each club has players involved in the grades of nippers (kindergarten/pre-primary/year one), sub-juniors (year two and three), juniors (year four to eight/nine) and senior women (year seven and above) <li data-bbox="571 495 1445 577">• Junior boys are allowed to play with the senior women within the limitations stipulated in bylaws. There are no men's teams in our association <li data-bbox="571 584 1445 707">• Each club runs their own training programme for senior and the junior grades. This usually consists of training once per week on Thursday afternoons. Games are played on Saturdays between May and September <p data-bbox="571 723 651 752"><u>Issues</u></p> <ul data-bbox="571 759 1445 913" style="list-style-type: none"> <li data-bbox="571 759 1445 819">• Shrinking population in the Shire and the number of people engaging with hockey <li data-bbox="571 826 1445 887">• Difficult to find enough players and volunteers for inter-association competitions <li data-bbox="571 893 1445 913">• Low numbers increases the burden on the individuals who volunteer <p data-bbox="571 929 858 958"><u>Programs and Initiatives</u></p> <ul data-bbox="571 965 1445 1189" style="list-style-type: none"> <li data-bbox="571 965 1126 994">• Coaching clinics to improve coaching skills <li data-bbox="571 1001 1445 1061">• Umpiring clinics to support umpire development and encourage new people to take on umpiring roles <li data-bbox="571 1068 1023 1097">• Skill clinics for junior development <li data-bbox="571 1104 1326 1164">• Come and try days to encourage new people in the Shire to participate in hockey <li data-bbox="571 1171 1390 1189">• Inter-association competitions such as Narrogin Hockey Carnival <p data-bbox="571 1205 1023 1234"><u>Improvements and Recommendations</u></p> <ul data-bbox="571 1240 1445 1478" style="list-style-type: none"> <li data-bbox="571 1240 1445 1323">• Surfaces could be improved for safety as they are uneven in sections (pot holes) and the hockey field in Ravensthorpe is prone to waterlogging after rain <li data-bbox="571 1330 1406 1391">• Install score keeping infrastructure which is currently absent on all fields <li data-bbox="571 1397 983 1426">• Spectator seating in Hopetoun <li data-bbox="571 1433 1142 1462">• Upgrades to the Hopetoun Sporting Pavilion <li data-bbox="571 1469 1262 1489">• Dedicated space for storing of records and documents

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Organisation	Key Findings
Ravensthorpe Tennis Club	<p><u>About the Ravensthorpe Tennis Club</u></p> <ul style="list-style-type: none"> The Club has around 30 seniors and 25-30 juniors. Members play on Friday nights The Club is experiencing 'volunteer fatigue' <p><u>Tennis Courts</u></p> <ul style="list-style-type: none"> There are 4 tennis courts The tennis courts were redeveloped in 2017 after being destroyed by a flood The current court surface is adequate A key priority is the installation of a 'hit up wall' for training The current shelter is sufficient, however a shade cloth on the courts could be provided for wind protection There are issues with the current lighting on the courts (e.g., some lights turn on and off), however the lighting is sufficient for training <p><u>Tennis Pavilion</u></p> <ul style="list-style-type: none"> The main tennis pavilion (including the toilets) is outdated and underutilised. The pavilion would not meet current health standard (e.g., mice have been sighted) The carpet within the pavilion is outdated and requires relaying <p><u>Other Considerations</u></p> <ul style="list-style-type: none"> The sport and recreation facilities within the Shire are disjointed (e.g., lacking multipurpose facilities). The tennis courts could be moved to the carpark adjacent to the entertainment centre to improve functionality
Ravensthorpe Tigers Football & Sporting Club	<p><u>About the Ravensthorpe Tigers Football & Sporting Club</u></p> <ul style="list-style-type: none"> The Club has around 80-90 members. This includes junior, senior, and social members The cricket team usually plays twenty20's against Hopetoun <p><u>Cricket Pitch and Oval</u></p> <ul style="list-style-type: none"> The cricket pitch was replaced two years ago and is in good condition The football/cricket oval uses recycled town water and is in good condition <p><u>Issues</u></p> <ul style="list-style-type: none"> Kangaroos are an issue as they gather on the oval at dusk and leave behind faeces. Potential for the perimeter of the oval to be fenced The cricket nets located at Ravensthorpe District High School are underutilised The oval lighting is sufficient for training, however, is inadequate for competitions The football goal posts are outdated/rusted and require replacement <p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> The Club would like to see the cricket nets relocated closer to the oval so that they can be utilised more by the cricket team for training There is potential for a deck/grandstand to be installed on the Ravensthorpe Entertainment Centre near the stairs (facing the oval) Recommended that the inside of the Entertainment Centre is painted the Club's colours (the current colour is unappealing) Recommended that Ravensthorpe Tigers signage and sponsorship signage is installed around the oval The Club requires somewhere to display their memorabilia (e.g., a cabinet inside the Entertainment Centre)

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Organisation	Key Findings
Southerners Sporting Club	<p><u>Issues</u></p> <ul style="list-style-type: none"> • The current parking situation at the Hopetoun Sporting Precinct is dangerous as kids generally play in the parking area • Events are currently being held at local golf clubs due to the nature of the new reticulation at Hopetoun Sporting Precinct <p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> • Hopetoun is growing in size and there is a need to provide more improved sport and recreation facilities • There is potential for the whole Hopetoun Sporting Precinct (including the site of the old basketball courts and old playground) to become a multi-purpose space • Redevelopment of the Hopetoun Sporting Pavilion • Installation of shade over the Hopetoun Skatepark • Development of a nature playground and pump tracks adjacent to Hopetoun Skatepark (at the site of the old basketball courts) • Improve the current parking situation at the Hopetoun Sporting Precinct
Ravensthorpe Swimming Committee	<p><u>Swimming in the Shire</u></p> <ul style="list-style-type: none"> • Currently provide VacSwim and school based swimming carnivals run through the Department of Education • There are currently six qualified AUSTSWIM instructors and one Royal Life Saving Society WA Community Trainer in the Shire <p><u>Improvements and Recommendations</u></p> <ul style="list-style-type: none"> • There is an opportunity to run a variety of swimming programs at the Ravensthorpe Community Swimming Pool including Infant Aquatics (ages 12 months to four years), Swim and Survive (stages one to 12), Rescue Awards, Adult Learn to Swim, Junior Lifeguard Club, MATE (lessons for people with special needs) and aqua aerobics/fitness • Potential for a social or competitive swimming club to be formed • A swimming facilities audit needs to be conducted (this hasn't occurred for several years) • Signage needs to be updated • Install change tables in both the male and female changerooms • Universal pool access is required (currently the only access into the pool is ladders) • Electrical upgrade to provide the showers with hot water • The Ravensthorpe Swimming Committee needs to meet regularly to discuss issues • Recommended that the Shire conducts a community survey on how residents would like to use the pool (e.g., lessons, aqua aerobics, hydro therapy) • Recommended that no charge is provided for usage of the Ravensthorpe Community Swimming Pool to conduct classes and programs (participants would need to purchase seasonal pool keys which will provide income) <p><u>Issues</u></p> <ul style="list-style-type: none"> • Many residents currently travel to Esperance to participate in swimming programs for their children • Many residents are non-swimmers due to the high number of current mining workers • Lack of understanding and knowledge with regards qualifications, insurance and programs • The costs to hire the Ravensthorpe Community Swimming Pool • Infant lessons ideally are held in pools with a temperature of 39 degrees due to the inability to regulate their core temperature

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Organisation	Key Findings
	<ul style="list-style-type: none"> • Currently all qualified AUSTSWIM instructors are employed either full or parttime within the Shire and instructors would need to flexibility to conduct lessons when they are available • There is currently a lease agreement between the Department of Education and the Shire regarding priority access/usage for the pool and Ravensthorpe District High School (or other schools) have priority to use the pool within school hours and the general public do not have access during these times.
Other Key Stakeholder Contributions	<p><u>Kayaking and Boating</u></p> <ul style="list-style-type: none"> • There is currently no way to exit the Culham Inlet in a kayak or boat • There is no access into the Springdale River and Jerdacuttup River via Springdale Road • There is very minimal signposting to alert locals and visitors of kayaking and boating areas, for example at the Phillips River boat ramp • The installation of a table and chairs at Pichi Richi is recommended, which will provide a resting place for kayakers who paddle from Phillips River. There is an existing kayak trail which starts at the boat ramp into Phillips River (this area also features a toilet block) • An upgrade of the old concrete boat ramp in Hopetoun is recommended as it's in poor condition which makes it difficult to launch a boat <p><u>Cycling, Mountain Biking and Walking</u></p> <ul style="list-style-type: none"> • People currently bike ride out to the end of 13 Mile Beach. There is also an existing track that runs alongside Lakes Road to Springdale Road and into Hopetoun Town Centre via Hopetoun Ravensthorpe Road • Current land uses such as farming have taken over parts of the Hopetoun to Ravensthorpe Heritage Trail • There is potential to link the Hopetoun to Ravensthorpe Heritage Trail back into Hopetoun Town Centre via the circuit back from 2 Mile Beach along the water tanks • There is also potential to link a trail from John Forrest Road down around the edge of Culham Inlet and back along the coast (circuit trail) <p><u>Table Tennis</u></p> <ul style="list-style-type: none"> • There is currently a table tennis competition each Monday night at the Hopetoun Hall • There are no activities for adults at Jim McCulloch Park. The installation of an all-weather metal table tennis table is recommended somewhere around the edge of Jim McCulloch Park for parents to use while their children are on the play equipment. There is also potential for a table tennis table to be installed at Hopetoun Skatepark

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Organisation	Key Findings
Other Key Stakeholder Contributions	<p><u>Hopetoun Beach and Foreshore</u></p> <ul style="list-style-type: none"> • There is a need to improve access and safety onto the beach in Hopetoun, including the provision of stairs to prevent degradation of dunes • There are currently insufficient facilities at the Hopetoun Foreshore, including lack of disability access • The groyne in Hopetoun is currently unsafe • Probus Club sets up pontoons at the beach in Hopetoun during the summer months <p><u>Trails</u></p> <ul style="list-style-type: none"> • There are many members of the local community who require universally accessible walking and cycling trails • There is a small trail from Hopetoun Town Centre to Two Mile Beach which is overgrown and unmaintained. The Two Mile Beach Trail could be developed as a path for walkers and cyclists • A section of the Hopetoun to Ravensthorpe Heritage Trail has been cut-off by mining. Another section has been used by four wheel drives which has degraded the surface • There is potential to provide a trail link between caravan parks for visitors • The overall trail experience would be enhanced by displaying art pieces
Other Key Stakeholder Contributions	<p><u>Issues</u></p> <ul style="list-style-type: none"> • Currently the sports teams in the Shire are playing the same team each week due to lack of numbers • The basketball courts at the Ravensthorpe Entertainment Centre are currently underutilised and people regularly play basketball at the school grounds instead. Access into the Ravensthorpe Entertainment Centre is only possible with a key <p><u>Programs and Initiatives</u></p> <ul style="list-style-type: none"> • A trial basketball tournament was recently held at the Ravensthorpe Entertainment Centre which attracted 20 participants • There is interest from the local community to start a women's basketball team • Promote participation and increase the number of teams for team sports • Ensure that the Ravensthorpe Entertainment Centre is more accessible • Create more themed events at the Ravensthorpe Entertainment Centre and football oval to attract more people <p><u>Trails</u></p> <ul style="list-style-type: none"> • The Ravensthorpe Historical Society were working on the Hawks Nest Heritage Walk Trail • There are many walking trails in Ravensthorpe and Jerdacuttup • Many young people ride their bikes around Hopetoun and Ravensthorpe, and it would be beneficial to provide a pathway and play space for these young people

Appendix 3: Consultation Findings

Review of Draft Master Plan

A summary of the feedback received from the public review period is detailed below.

Table: Review of Draft Master Plan Feedback

Respondent	Key Comments
Hopetoun Primary School	<ul style="list-style-type: none"> The Hopetoun Primary School and the Shire currently hold an MOU for shared use of the Hopetoun Football Oval and Cricket Nets Hopetoun Primary School have a fully fenced multi-use court (basketball, netball and tennis) and would like to arrange a meeting to discuss the option of adding this facility to the MOU to enable community use outside of school hours Hopetoun Primary School are currently exploring funding opportunities available and the feasibility of upgrading this facility, including court surface conversion (to outdoor sports tiles), new basketball backboards, floodlighting and seating area
Swimming Instructor/Supervisor	<ul style="list-style-type: none"> A key issue is the cold temperature of the water in the Ravensthorpe Swimming Pool Seeking an enclosed heated pool to keep children warm and focused during swimming lessons, especially during school lessons at the end of November/beginning of December Interested in working as a lifeguard if the Ravensthorpe Swimming Pool were to stay open full time
Community Member (Hopetoun)	<ul style="list-style-type: none"> Recommend expanding the lightning at the Hopetoun Sporting Precinct to support night games. The football oval would likely require an additional three towers on the far side of the oval to complement the existing two towers. The Hopetoun Sporting Pavilion is in poor condition. Work beyond the planned deck is required to adequately benefit the community as the hub for sports in Hopetoun The kitchen has recently been upgraded at the expense of the bar. There is inadequate entertainment infrastructure such as televisions, lighting, speakers and projectors There is a lack of storage space and space to showcase memorabilia There is no Wi-Fi or internet connectivity The Hopetoun Football Oval and Hockey Pitch surfaces are uneven. Resurfacing is required for safer usage. Recommend a project to remediate the surface such as investing in a machine to perforate the turf for ongoing maintenance.
Community Member (Ravensthorpe)	<ul style="list-style-type: none"> The Ravensthorpe Hockey Pitch may fit between the Ravensthorpe Entertainment Centre and Ravensthorpe Tennis Courts, which would allow the hockey players better access to the Ravensthorpe Entertainment Centre The carpark would then relocate to where the Ravensthorpe Hockey Pitch is currently located, which would decrease pedestrian and vehicle interactions

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