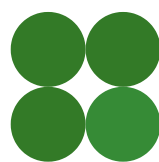




Annual Report

2024-
2025



ravensthorpe.wa.gov.au



The Shire of Ravensthorpe is pleased to present the Annual Report for 2024-2025.

As required by the Local Government Act 1995 and associated regulations, this report provides an overview of the operations, activities and major projects undertaken by the Shire for that period, and includes major initiatives proposed to commence or to continue in the next financial year.

The performance of the Council is assessed against the Vision, Mission, Strategic Goals, Outcomes and Strategies as set out in the Shire of Ravensthorpe Strategic Community Plan 2020-2030 and the actions contained in the Corporate Business Plan 2020-2024.

These plans provide strategic focus for elected members and the organisation and affirms our commitments to the community.



SHIRE OF RAVENSTHORPE

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ACKNOWLEDGEMENT OF COUNTRY

The Shire of Ravensthorpe respectfully acknowledges the Traditional Custodians of the land in which we work and live.

We recognise their continuing connection to land, water and community.

We pay our respects to Elders past, present and emerging.



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STATISTICS

The Shire of Ravensthorpe has a population of 2,085 according to the 2021 census by the Australian Bureau of Statistics.

Males make up 52.6% of the population and 47.4% are female with the median age 42.

There are 505 family households with an average of 1.9 children.

The median weekly household income is \$1,655, with median monthly mortgage repayments \$1,029 and median weekly rent \$250.

A lot has happened in the Shire of Ravensthorpe since the 2021 census, including the closure of Ravensthorpe Nickel Operations and the 2026 census statistics are expected to be vastly different.

A photograph of three people standing in a room with wood-paneled walls. On the left, a woman with short dark hair and glasses, wearing a beige jacket and a patterned scarf, holds a bouquet of flowers. In the center, a man with a beard and short hair, wearing a dark sweater, smiles. On the right, a woman with long brown hair, wearing a white long-sleeved top, holds a bouquet of flowers. Behind them are two New Zealand flags on poles and a framed portrait of a man in a blue uniform. A large window on the left shows an outdoor area with a wooden fence and some greenery.

OUR VISION AND VALUES

*VISION: A growing community, thriving and resilient, sharing
our natural wonderland with the world.*

The community can rely on us for:

- Passionate commitment to service
- Proudly promoting and advocating for our community
- Clear and regular communication
- Openly reporting on progress and listening to community feedback



ABOUT OUR SHIRE

The Shire of Ravensthorpe encompasses the settlements of Ravensthorpe, Hopetoun, Jerdacuttup, Munglinup and Fitzgerald and is located within the picturesque Fitzgerald Biosphere Coast region.

Located five hours southeast of Perth, two hours west of Esperance and three hours east of Albany, the Shire of Ravensthorpe covers an area of 13,551kms square.

Long before Europeans arrived in the region, the Noongar people called this vast area home. Today Aboriginal and Torres Strait Islander residents make up 4.1% of the population of the district and the Shire of Ravensthorpe acknowledges the Noongar people as the native title holders of the lands in the Wagyl Kaip/Southern Noongar region together with all native title holders throughout the Shire.

Ravensthorpe was previously known as the Phillips River Goldfield when in 1892 small quantities of gold in association with copper and iron pyrites were found. It was not until 1898 that auriferous quartz reefs were discovered and the first government smelter became operational in 1904. Eventually the Phillips River Goldfield produced 83,469.67 oz gold from 18,220 tons of ore in addition to 472.2 oz of alluvial gold.

It is known that the Dunn brothers first came to the region in 1868 and leased the pastoral property of Cocanarup to establish a sheep station. Farming infrastructure was erected on the Phillips River and stores were brought in from Mary Ann Haven (now Hopetoun).

Prospectors set up a camp which they called Hawk's Nest, halfway between the Floater and Cattlin mines. Eventually the town of Ravensthorpe was surveyed in 1900 and gazetted in 1901 with the Shire around it covering some 13,151 km².

The population of Ravensthorpe and the Goldfields peaked in 1911, when in excess of 2,000 people (police records 2011) lived there, mostly associated with gold mining.



Although the Fitzgerald River National Park boasts a rich diversity of native and rare plant species, it being one of Australia's largest parks and home to 75 species of endemic plants not found elsewhere, when Europeans first looked upon the area they saw little to attract them.

Dutchman Pieter Nuyts (in 1627), Englishman George Vancouver (in 1791) and Frenchman Bruni d'Entrecasteaux (in 1792) all noted the barrenness of the land they observed from their passing ships.

Edward Eyre traversed the Great Australian Bight from Adelaide to Albany in 1840-41 and recorded this in his journal:

“Most properly has it been called Mount Barren for a more wretched looking country never existed than that around it.”

Although the Barren Ranges (East, West and Middle) still bear the name that reflects those early opinions, the region around the Fitzgerald River National Park is now, somewhat ironically, acknowledged as being one of the world's richest in terms of plant diversity.

In 1978 the park and surrounding area was gazetted under UNESCO's internationally recognised 'Man and Biosphere' program. It is one of two Biosphere reserves in Western Australia (the other being Prince Regent Nature Reserve in the Kimberley) and 14 in the whole country. The park is designated as the 'core area' of the Fitzgerald Biosphere Reserve.

Approximately two-thirds of the Shire is natural bushland, made up of reserves, vacant crown land and a world-class national park; all of which are rich in geology, native flora and fauna including many rare species. In addition, the unique marine life, grand headlands, rugged river valleys and pristine beaches all contribute towards the region's international status as a Biosphere Reserve. The primary industries include mining, farming and tourism.

The Shire of Ravensthorpe is a beautiful and unique region, offering a relaxed and healthy lifestyle.

SHIRE PRESIDENT'S MESSAGE



It is my pleasure to present this message for the Shire of Ravensthorpe's 2024/25 Annual Report, my first as Shire President.

I am honoured to have been elected to represent our community in October 2025 and I look forward to working closely with councillors, staff and residents to guide the Shire through this next chapter.

This year marks an important period of transition for our Council. I extend my sincere thanks to outgoing Shire President Tom Major for his leadership, dedication and steady stewardship in 2024-25.

Tom made a significant contribution to shaping the Shire's strategic direction, consistently ensuring the community's interests remained central to decision-making.

We also acknowledge and celebrate the service of Graham Richardson, whose dedication to the Shire spanned a decade. Graham's deep community knowledge, practical experience and support for local initiatives have left a lasting legacy. On behalf of the Council and the community, we thank both Tom and Graham for their exceptional service and wish them every success in their future endeavours.

As we welcome new members to the team, we also welcome fresh perspectives, renewed energy and a strong appetite for working collaboratively. Our Council enters the new year with a clear focus on strengthening community wellbeing, supporting local business and progressing a sustainable and resilient future for our communities of Ravensthorpe, Hopetoun and Munglinup. The challenges of the past year have been real, but they have also highlighted the strength, adaptability and spirit of our community.

Looking ahead, 2026 promises to be a year of opportunity and momentum. With a new Council in place, a forward-looking Strategic Community Plan, and a community that continues to show resilience and optimism, we are well positioned to embrace growth, protect our unique natural assets, and build on the qualities that make our Shire one of Western Australia's most remarkable regional areas.

I am grateful for the trust placed in me as Shire President and look forward to working with our community to ensure the Shire of Ravensthorpe continues to thrive.

Rachel Gibson

President

Shire of Ravensthorpe

CEO'S MESSAGE

The 2024–25 year has been one of significant change, resilience and opportunity for the Shire of Ravensthorpe.

Our community has navigated a challenging economic environment while continuing to strengthen its position as one of Western Australia's most unique and largely undiscovered coastal regions.



Key mining operations moving into care and maintenance placed pressure on employment and economic activity, particularly in Ravensthorpe and Hopetoun. Despite this, our community responded with support, innovation and active involvement in planning the Shire's economic future.

At the same time, new residents were drawn by our coastline, affordable living and strong sense of community. Growth brings opportunities but also increases demand for housing, services and infrastructure. The Shire has responded with careful planning, engagement and a focus on maintaining services within a tighter financial environment.

A major milestone was transferring the Shire's early learning centres to Regional Early Education and Development (REED), ensuring sustainable, high-quality services supported by a specialist provider. This reflects the Shire's commitment to delivering essential community services while focusing resources where they are most needed.

We continued to promote Ravensthorpe and Hopetoun as one of the last truly undiscovered coastal and rural regions of Western Australia. Our landscapes, biodiversity and connection to Country remain unparalleled. Looking ahead, we will focus on diversifying the economy, strengthening local businesses and enhancing the liveability that attracts people to our community.

I thank our Councillors, staff and volunteers for their dedication. Despite challenges, the Shire demonstrates resilience, optimism and a strong commitment to working together. The achievements in this report are a testament to that collective effort.

Matthew Bird

Chief Executive Officer

Shire of Ravensthorpe

OUR EXECUTIVE TEAM



MATTHEW BIRD
Chief Executive Officer

Strategic & Economic Development. Community. Sports & Recreation. Council Liaison. Community Engagement. Tourism. Governance.



LES MAINWARING
Executive Manager Corporate Services

Finances and Rates. Customer Services. Payroll. Human Resources. Records Management.



NATALIE BELL
Executive Manager Projects and Regulatory Services

Major Project Management, Health, Building and Development. Rangers. Airport. Emergency Services. Workplace Health and Safety.



PAUL SPENCER
Executive Manager
Infrastructure Services

Works and Roads. Landfill and Waste Services. Heavy Plant and Grader Operators. Asset Management.



ELECTED MEMBERS



CR TOM MAJOR

Shire President



CR MARK MUDIE

Deputy President



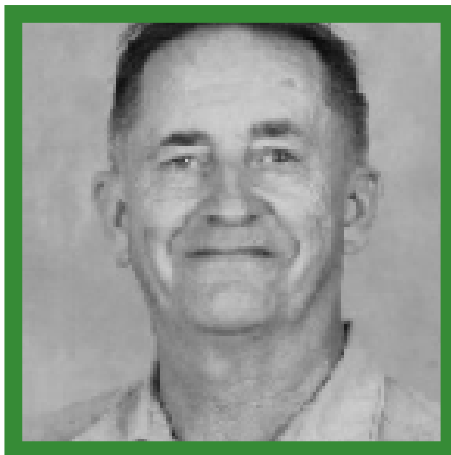
CR SUE LEIGHTON



CR GRAHAM RICHARDSON



CR RACHEL GIBSON



CR ROGER MANSELL



CR ROBERT MILOSESKI



COUNCILLOR ATTENDANCE

	ORDINARY COUNCIL MEETINGS	SPECIAL COUNCIL MEETING	AUDIT COMMITTEE MEETINGS	ANNUAL ELECTORS MEETINGS
TOM MAJOR	11	1	2	1
MARK MUDIE	10	1	2	1
SUE LEIGHTON	10	1	1	1
GRAHAM RICHARDSON	9	1	2	-
RACHEL GIBSON	10	-	1	1
ROBERT MILOSESKI	10	1	2	1
ROGER MANSELL	9	1	1	1

CORPORATE SERVICES

CUSTOMER SERVICE

During 2024/25 the Corporate Services team maintained daily customer service delivery across all contact points while implementing customer service reforms.

Key state government services continued, including Department of Transport licensing, which generated \$29,395 in commissions, and administration of the Emergency Services Levy, with \$184,066 collected on behalf of the Western Australia Government.

The team also managed the SpacetoCo online booking system, supporting tourism and community access to facilities, with campsite bookings increasing by 6.4 per cent to \$207,620.

In 2025, an automated Work Health and Safety system was implemented to strengthen compliance with the Work Health and Safety Act 2020 (WA) and support a safe workplace.

FREEDOM OF INFORMATION

The Shire of Ravensthorpe welcomes enquiries under the Freedom of Information Act 1992, with requests directed to the Chief Executive Officer where information cannot be accessed informally.

Some documents remain confidential or cannot be copied due to copyright.

One request was received in 2024/25, and the Council's Information Statement is reviewed annually and available at both administration offices.

STATE RECORDS ACT 2000

The Shire of Ravensthorpe successfully reviewed its Record Keeping Plan in April 2025, ensuring compliance with requirements set by the State Records Office.

The SynergySoft system supports the Shire's record-keeping practices. Records staff complete formal training and provide ongoing induction and on-demand training to all employees, with regular internal reviews identifying additional training needs and supporting consistent record management across the organisation.

CAPITAL GRANTS FOR RENEWAL OF ASSETS

In accordance with Local Government (Administration) Regulations 1996, regulation 19BE, the following grant sums were received for the renewal of assets;

2025	\$ 1,709,983
2024	\$ 3,208,072
2023	\$ 899,035

COMMUNITY SERVICES

COMMUNITY DEVELOPMENT FUND

Each financial year the Shire of Ravensthorpe offers the Community Development Fund (CDF) grant program, guided by Council Policy G20.

Funding is available across four funding categories:

1. General Community Grants: Up to \$3,500 for local groups and projects benefiting the Shire
2. Community Events: Up to \$5,000 for events fostering local engagement and vibrancy
3. Major Events: Up to \$10,000 for events boosting economic activity during off-peak periods, such as sporting, cultural, or business events
4. Shire President Donations: Up to \$750 available year-round for applications outside other CDF categories





COMMUNITY DEVELOPMENT FUNDING PROVIDED FOR THREE PRINCIPAL CATEGORIES

CDF category	Applicant Organisation	Project Description	\$ requested
General Community	Community Spirit Newspaper	Assistance with insurance fees	\$2,000.00
General Community	Hopetoun Primary School Parents & Citizens	Undertaking coastal awareness and coastal safety skills/knowledge education with Surf Lifesaving WA and 2024 Wildflower Show experience activities	\$3,500.00
General Community	Jerdacuttup Community Association	Subsidies to help defray electricity and insurance costs for the Community Hall	\$3,500.00
General Community	Ravensthorpe Historical Society	Installation of security portioning in Dance Cottage	\$2,956.00
General Community	Ravensthorpe Youth Club	To purchase equipment for different types of activities	\$3,500.00
General Community	Windspray Arts	Payment of Shire rates for Windspray Arts and heating of the venue	\$3,417.00
Community Event	Hopetoun CRC & Youth and Arts	YEKi Garden Activation	\$3,500.00
Community Event	Hopetoun Progress Association	Support towards events held during Marine Week in August/September 2024.	\$5,000.00
Community Event	Jerdacuttup Pilates Group	To assist in paying for the costs of holding weekly Pilates classes over six months	\$1,500.00
Community Event	Munglinup Community Group	Munglinup Football Exhibition Match in July 2024	\$5,000.00
Community Event	Ravensthorpe CRC	A series of lifestyle and wellbeing events to promote and enhance community connection	\$5,000.00
Community Event	Wildflower Show	To pay for the hire of the Town Hall for the 2024 Wildflower Show and assistance with key note speaker fees	\$1,500.00
Major Events	Hopetoun Senior Citizens	Hosting and organising the 2025 Seniors Games in March/April 2025	\$7,500.00
Major Events	Rave About Arts	Two-day Music Festival in Jerdacuttup in late March, 2025	\$10,000.00
Major Events	Ravensthorpe Equestrian Club	Ravensthorpe Endurance Ride in August 2024 and Ravensthorpe Endurance Ride in May-June 2025	\$5,688.00
Major Events	Southerners Sporting Club	Southerners 31 st Fishing Classic in February/March 2025	\$7,500



CHILDCARE

In 2024 Council agreed to transfer the Shire's two childcare centres to the not-for-profit Regional Early Education and Development (REED) organisation.

Following the transfer, the Cub House Childcare Centre was renamed REED Ravensthorpe, and Little Barrens Early Learning Centre was renamed REED Hopetoun.

The two childcare centres were previously managed by community groups and the Shire of Ravensthorpe stepped in to keep the essential services operating after the two groups folded in 2018 and 2019.

This was always intended as a temporary measure until a more suitable solution could be established.





EVENTS

Officially the Shire coordinates and organises the following four events throughout the year: Remembrance Day, Seniors Christmas Lunch, Anzac Day and the Australia Day community breakfast and Citizen of the Year Awards celebrations.

Winners of the 2025 Community Citizen of the Year Awards:

Community Citizen of the Year

Chris Biddulph

Young Community Citizen of the Year

Gabby Tempero

Senior Community Citizen of the Year

Trixie Boyd

Active Citizenship (Group or event)

Munglinup Community Group







The Shire supported a range of community events during the year, including the Ravensthorpe Wildflower Show, celebrating the region within the UNESCO-listed Fitzgerald Biosphere.

Support was also provided for the 2024 On Your Bike – Sculptures to the Sea Tour (who pitched their tents in both Ravensthorpe and Hopetoun), the unveiling of the Genestreams Journey Sculpture in Ravensthorpe, and the Seniors Games in Hopetoun, which attracted teams from across the region and more than 70 participants.

The Shire provided financial support for the inaugural four-day Reef to Range Readers and Writers Festival at the end of June. This event was initiated and organised by the locally-based Southern Scribes group.

CREATIVE INDUSTRIES PLAN

The 2024-2029 Cultural and Creative Industries Plan was endorsed by Council in late 2024. The plan refers to a Future Vision “to become the champions of a creative community by advancing our arts and culture sectors to enhance the vibrancy and resilience of our community”, with the Shire of Ravensthorpe becoming “the champion of a creative community” and groups and individuals becoming “a community of creative champions”.

The purpose of the Cultural and Creative Industries Plan is to clearly define how our community creates and innovates so as to foster mutual appreciation and to provide opportunities for everyone to contribute.





SPORTS AND RECREATION EVERY CLUB PROGRAM

The Shire of Ravensthorpe received State Government funding through the Every Club Grant Scheme to support governance, planning and management in local sport and recreation clubs.

Now in its third and final year, the program was funded by the WA Department of Local Government, Sport and Cultural Industries (renamed the Department of Creative Industries, Sport and Recreation from 1 July 2025).

The program aims to build club capacity through:

- education, training and professional development for club workforces
- support for strong governance, planning and management practices
- partnerships with local government associations, State Sporting Associations and regional clubs

DISABILITY ACCESS AND INCLUSION PLAN

The Shire of Ravensthorpe reviews its Disability Access and Inclusion Plan (DAIP) every five years and provides an annual progress report in accordance with the Disability Services Act 1993.

The DAIP guides Council's commitment to ensuring people with disability have equitable access to Council services, facilities, buildings, information and events, and receive the same standard of service as all community members.



COMMUNICATIONS

The Shire uses a variety of platforms to communicate with our community, including our website and social media accounts, media articles and interviews, public noticeboards and information stands at the local markets.

RAVENSTHORPE REPORT

We started our *Ravensthorpe Report* digital newsletter in 2023 and it continues to attract new subscribers, with close to 450 residents currently signed up. The report is sent out once a month by email and is filled with updates on Shire projects and events, as well as details of any Council considerations or approvals.

LOCAL MARKET DAYS

Councillors and Shire staff continue to attend the Hopetoun markets each month and provide updates to anyone in the community who visits the Shire's information stand. And the Shire's info stand has also been at the Ravensthorpe Community Market Days held quarterly at the Ravensthorpe Cultural Precinct.

These regular market attendances offer an important opportunity for face-to-face engagement, allowing residents to ask questions, raise concerns and share feedback directly with elected members and staff in an informal and accessible setting.

As we promote our planned presence at these markets, the Shire is also supporting and promoting events that play a vital role in strengthening relationships with the community. By meeting people where they naturally gather, the Shire is able to foster open communication, build trust and remain responsive to local needs and priorities.



VISITING DENTIST

During community consultation in early 2024, one of the key concerns raised by residents was the prolonged absence of a dentist in the region.

While dentistry and broader health services are primarily the responsibility of the Western Australian Government, the Shire can advocate on behalf of the community to improve access to essential services.

In response, Council took a proactive approach, and since November 2024 visiting mobile dentist, Dr Tracey Walmsley, now attends the community on a regular basis.

In rural and remote regions such as ours, access to a visiting mobile dentist can make a significant difference, reducing the need for long-distance travel and improving access to basic dental care.

The Shire is supporting these visits by providing accommodation and an appropriate venue for Dr Walmsley. Council encourages the community to support this service by spreading the word, making appointments, and taking advantage of this valuable opportunity.



PROJECTS AND REGULATORY SERVICES



The 2024–25 year presented a number of challenges and learning opportunities for the Projects and Regulatory Services team.

In line with the Shire’s commitment to continual improvement, navigating changes to service delivery and internal human resourcing required the team to refine its capabilities to ensure services continued to be delivered effectively to the community.

One of the most significant challenges was the impact of two mining companies entering care and maintenance. This not only had a substantial effect on the Shire’s budget from an income perspective, but also led to a reduction in the staff required to manage associated operations. Fortunately, this was able to be managed through the reallocation of staff and natural attrition.

As the airport is a certified airport, maintenance and management must be maintained in accordance with CASA Regulations and the Manual of Standards Part 139. As a result, required upkeep and inspections will continue.

Regular flights have reduced from six per week to nil, with passenger numbers declining from 33,139 in 2023–24 to 3,889 in 2024–25.



RANGERS

Ranger services continue to improve with the new look team. Shire policy is to provide, where possible, an education and informative approach, rather than an enforcement approach, to our ranger services. This led to a change in uniform from a more 'regulatory' look with navy, to khaki. The new look ranger team has been kept busy with wandering animals, dog attacks and illegal camping.

The management of Shire-owned campgrounds continues from a regulatory perspective, with a focus on maintaining compliance at the 48-hour free campsites in both Ravensthorpe and Hopetoun. In response to community concerns, Council reviewed the benefits, ongoing need and potential risks associated with maintaining these sites. Following this review, the 48-hour free campsite in Ravensthorpe will be retained, while the Hopetoun site remains under further consideration.



PLANNING AND BUILDING SERVICES

Interestingly, the closure of the mines has not impacted the Shire's planning and building services in terms of new enquiries to purchase land or build. Interest in the Shire as a place to live has continued, particularly in Hopetoun, with the pace and type of enquiries increasing.

2024-25 saw 53 development applications received, with an average turnaround time of seven days. All applications were assessed within the statutory timeframes. 2024-25 also saw changes to the legislation around temporary accommodation. This allows people to live on their properties for up to 24 months in their caravans or other wheeled accommodation, subject to the conditions that apply under the Caravan Park and Camp Grounds Act (WA) 1995. The Shire received and approved three applications for temporary accommodation. These are from property owners that want to live on their blocks while their primary residence is being built.



Following on from the development approvals, the Shire issued 48 building permits in the 24-25 period, with a median approval turnaround of three days. Whilst we are encouraging people to do the right thing, there continues to be an issue with a number of unauthorised developments within the Shire.

Ten complaints were received regarding unauthorised developments and these were followed up by the Shire, although no prosecutions were undertaken.

The State government also introduced the registration of Short-Term Rental Accommodation (STRA) and eight applications for STRA were received in the 24-25 period.

ENVIRONMENTAL HEALTH

Environmental Health responsibilities include event application approvals, caravan park licensing, food business registrations, inspections and approvals, water sampling, extractive industries licensing and the approval of temporary accommodation applications.

During the 2024–25 year, the Shire licensed 24 food businesses and 19 venues and volunteer services. In the same period, seven noise complaints, two health complaints and one food complaint were managed.

Ravensthorpe Foodworks was subject to both food licensing and building notices. While the Shire was working with the owner to address these matters, the supermarket and café closed in February 2025. The Shire continues to work towards a resolution, with negotiations underway and a new owner being sought. It is anticipated that remediation works to the building will be required before operations can recommence, with a positive outcome expected by the end of 2025

EMERGENCY SERVICES

Our emergency services continue to play an important role in the Shire. We were fortunate to be selected to run a three-year Mitigation Activity Fund mitigation program and this is based on the Council and DFES endorsed Bushfire Risk Management Plan.

The Bushfire Advisory Committee (BFAC) voted in a new Chief Bushfire Control Officer with the retirement of Rod Daw after more than 60 years as a bushfire volunteer and over 50 years as Chief.

The DFES commissioner Darren Klem and other DFES representatives and volunteers celebrated Rod's achievements in October 2024 and Rod was given a special medal for his services.



Rod continues to provide expert local knowledge to the Shire around bushfires and their prevention and response. With the Community Emergency Services Manager (CESM) role being vacant, the search commenced for a new CESM and we were fortunate when local community member, Barry Allison, took on the role in July 2025.

The Shire now has representation on the WALGA Local Government Emergency Management Advisory Committee. This provides the Shire with a direct voice in the development of WALGA policy submissions to the State Government relating to emergency management, emergency services and associated funding. It also enables valuable collaboration with other local governments, supporting the sharing of knowledge, experiences and best practice in emergency management.

Capital works projects have decreased significantly due to budget reductions associated with the airport closure, as well as a slowing of State and Federal grant funding in the post-COVID period. This change in activity has allowed the team to focus on improving service delivery and reviewing and updating plans and policies to ensure alignment with legislative requirements, contemporary standards and best practice.



INFRASTRUCTURE

2024–25 was another busy year for the Shire’s Works Team, preparing Shire venues for events, maintaining gravel roads for seeding and harvest, and ensuring buildings, parks and gardens, waste facilities, campgrounds, public toilets, the swimming pool and water treatment systems remained fit for purpose for both residents and visitors.

The Works Team carted water to the Ravensthorpe Airport tanks for use by water bombers during fire events and refilled other firefighting water tanks located across the Shire.

From fires to floods, a major downpour in April 2025 caused flooding within the Jerdacuttup and Oldfield river systems, resulting in damage to Doyle Road, Carlingup Road and Springdale Road. Fortunately, the new bridge on Springdale Road performed well during the event, preventing what would otherwise have been an extended road closure.

During the year, improvements were also made to Shire systems relating to safety, training and required certifications, ensuring staff are appropriately qualified to safely undertake a wide range of operational tasks.



GRAVEL RESHEETING

The Shire is very grateful to the local farmers who provided gravel from their properties. Without this support, the delivery of gravel resheeting works would be significantly more difficult.

During the year, the Shire resheeted approximately 30.6 kilometres of road using grant funding from the Regional Road Group (RRG) and the Australian Government's Roads to Recovery program, including:

Regional Road Group (RRG):

- West River Road – 5.6 km
- Springdale Road – 7.0 km

Roads to Recovery (RTR):

- Gordon Road – 2.0 km
- Aerodrome Road – 3.5 km
- Coombe Road – 3.5 km
- Fitzgerald Road – 5.0 km
- Mason Bay Road – 2.0 km
- Southern Ocean Road – 2.0 km

In addition, major gravel repair works were undertaken on Pardalote Parade, which experienced an unexpected and rapid failure and required urgent remediation.

RESEALING

The resealing of existing sealed roads extends their service life by preventing water from penetrating the underlying gravel pavement. During the year, the following road sections were resealed:

- Southern Ocean Road – 6 km just east of Two Mile
- Jerdacuttup Road – 6 km just east of Fence Road (funded under the Local Roads and Community Infrastructure (LRCI) Program – see below)

JERDACUTTUP ROAD – LRCI

The Shire utilised approximately \$800,000 in Australian Government grant funding through the Local Roads and Community Infrastructure (LRCI) Program to reseal 6 km of Jerdacuttup Road just east of Fence Road. In addition, several full-width pavement reconstructions were undertaken over approximately 2,000 metres between Fence Road and Mason Bay Road.

These works included pavement lifting, lime and cement stabilisation, and the application of a new seal.

A rough ride fault located approximately 5 km west of Mason Bay Road was also corrected as part of the project.



TWO MILE TRACK UPGRADE

The track linking the 48-hour RV rest area to Two Mile Beach in Hopetoun was widened to 2 m and surfaced with locally sourced limestone. The upgrade has been well received by walkers, runners and cyclists.

VEAL STREET FOOTPATH OVERLAY

The degraded footpath was overlaid with new asphalt, creating a smooth, accessible surface suitable for pedestrians, prams, skateboards, roller skates and bicycles.

BIRDWOOD STREET ASPHALT OVERLAY

A previously rough 300 m section of Birdwood Street was resurfaced to extend asset life and improve ride quality.

GENESTREAM SCULPTURE

The Works Team collaborated with external contractors to construct the foundation and complete associated landscaping works. Planting of native species is planned for a subsequent stage.



MUNGLINUP TANK AND STANDPIPE

The Shire acknowledges funding support from the Department of Water and Environmental Regulation (DWER) and the contribution of Water Corporation through land access.

The project involved the construction of a new tank and standpipe on Reynolds Road, supplied from the community dam via a solar pump and pipeline.



RAVENSTHORPE AND DISTRICTS ENTERTAINMENT CENTRE (RADEC)

A range of upgrades were completed to improve lift reliability and ensure ongoing compliance.

Significant works were undertaken to replace more than half of the oval reticulation supply main, improving system reliability and reducing the risk of future failures.

JERDACUTTUP PAVILION

Dimmable LED lighting and electrical upgrades were installed to improve ambience, functionality and compliance. Vegetation surrounding the tennis courts was also tidied, contributing to the successful delivery of several community events during 2024–25.

RAVENSTHORPE TOWN HALL

Dimmable LED lighting and electrical upgrades were completed to enhance functionality and ambience. Improvements were also made to the stage area, along with painting works and the installation of new exit steps

PLANT REPLACEMENT

A modern, fit-for-purpose fleet is essential to workforce safety and productivity. During the year, the Shire acquired three Toyota Hilux utes, a WA200 wheel loader, street sweeper, light truck for the Hopetoun Parks and Gardens team, EWP, UD Quon prime mover, flat-top tandem trailer and portable toilet trailer.

With the exception of the EWP, these assets replaced existing vehicles that were sold at public auction. GPS tracking compatible with DFES was installed in firefighting vehicles to improve safety and efficiency.

Note: A replacement six-wheeler tip truck was ordered in 2024–25 but delivery has been delayed until 2026 due to manufacturer lead times.

SHIRE OF RAVENSTHORPE
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

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The Shire of Ravensthorpe conducts the operations of a local government with the following community vision:

Growing our Community

Principal place of business:
65 Morgans Street
RAVENSTHORPE WA 6346

**SHIRE OF RAVENSTHORPE
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

*Local Government Act 1995
Local Government (Financial Management) Regulations 1996*

STATEMENT BY CEO

The accompanying financial report of the Shire of Ravensthorpe has been prepared in compliance with the provisions of the *Local Government Act 1995* from proper accounts and records to present fairly the financial transactions for the reporting period ended 30 June 2025 and the financial position as at 30 June 2025.

At the date of signing this statement the particulars included in the financial report are not misleading or inaccurate.

Signed on the 4th day of DECEMBER, 2025

Chief Executive Officer


Matthew Bird

SHIRE OF RAVENSTHORPE
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2025

	NOTE	2025 Actual	2025 Budget	2024 Actual
		\$	\$	\$
Revenue				
Rates	2(a),26	6,145,851	6,099,825	5,883,722
Grants, subsidies and contributions	2(a)	2,927,339	1,755,418	3,096,182
Fees and charges	2(a)	1,858,543	2,208,500	3,950,635
Interest revenue	2(a)	473,908	256,000	300,967
Other revenue	2(a)	590,128	586,271	883,363
		11,995,769	10,906,014	14,114,869
Expenses				
Employee costs	2(b)	(5,613,699)	(6,662,329)	(5,788,866)
Materials and contracts		(3,038,823)	(4,158,252)	(3,857,409)
Utility charges		(352,062)	(352,580)	(344,263)
Depreciation	10(a)	(6,725,248)	(5,987,254)	(6,196,637)
Finance costs	2(b)	(37,842)	(36,049)	(36,813)
Insurance		(273,824)	(267,278)	(277,212)
Other expenditure	2(b)	(451,920)	(401,470)	(468,382)
		(16,493,418)	(17,865,212)	(16,969,582)
		(4,497,649)	(6,959,198)	(2,854,713)
Capital grants, subsidies and contributions	2(a)	1,795,535	2,030,074	3,914,841
Profit on asset disposals		9,289	134,166	67,719
Loss on asset disposals		0	(100,741)	0
		1,804,824	2,063,499	3,982,560
Net result for the period		(2,692,825)	(4,895,699)	1,127,847
Other comprehensive income for the period				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation surplus	17	0	0	24,593,599
Total other comprehensive income for the period	17	0	0	24,593,599
Total comprehensive income for the period		(2,692,825)	(4,895,699)	25,721,446

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF RAVENSTHORPE
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2025

	NOTE	2025 \$	2024 \$
CURRENT ASSETS			
Cash and cash equivalents	3	4,956,254	5,699,893
Trade and other receivables	5	683,080	965,234
Other financial assets	4	4,102,941	2,585,862
Inventories	6	37,915	48,606
Other assets	7	568,934	412,897
TOTAL CURRENT ASSETS		10,349,124	9,712,492
NON-CURRENT ASSETS			
Trade and other receivables	5	221,591	216,464
Property, plant and equipment	8	47,322,261	48,682,747
Infrastructure	9	142,404,574	143,887,246
Right-of-use assets	11(a)	363,351	480,640
TOTAL NON-CURRENT ASSETS		190,311,777	193,267,097
TOTAL ASSETS		200,660,901	202,979,589
CURRENT LIABILITIES			
Trade and other payables	12	1,118,105	1,340,824
Contract liabilities	13	209,274	105,000
Capital grant/contributions liabilities	13	270,545	81,347
Lease liabilities	11(b)	127,275	126,663
Borrowings	14	94,746	152,459
Employee related provisions	15	791,116	748,159
TOTAL CURRENT LIABILITIES		2,611,061	2,554,452
NON-CURRENT LIABILITIES			
Lease liabilities	11(b)	254,852	388,190
Borrowings	14	850,985	395,730
Employee related provisions	15	83,183	111,575
Other provisions	16	541,320	517,317
TOTAL NON-CURRENT LIABILITIES		1,730,340	1,412,812
TOTAL LIABILITIES		4,341,401	3,967,264
NET ASSETS		196,319,500	199,012,325
EQUITY			
Retained surplus		38,451,685	41,899,943
Reserve accounts	29	5,060,876	4,305,443
Revaluation surplus	17	152,806,939	152,806,939
TOTAL EQUITY		196,319,500	199,012,325

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF RAVENSTHORPE
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2025**

	NOTE	RETAINED SURPLUS \$	RESERVE ACCOUNTS \$	REVALUATION SURPLUS \$	TOTAL EQUITY \$
Balance as at 1 July 2023		42,639,532	2,438,007	128,213,340	173,290,879
Comprehensive income for the period					
Net result for the period		1,127,847	0	0	1,127,847
Other comprehensive income for the period	17	0	0	24,593,599	24,593,599
Total comprehensive income for the period		1,127,847	0	24,593,599	25,721,446
Transfers from reserve accounts	29	770,108	(770,108)	0	0
Transfers to reserve accounts	29	(2,637,544)	2,637,544	0	0
Balance as at 30 June 2024		41,899,943	4,305,443	152,806,939	199,012,325
Comprehensive income for the period					
Net result for the period		(2,692,825)	0	0	(2,692,825)
Total comprehensive income for the period		(2,692,825)	0	0	(2,692,825)
Transfers from reserve accounts	29	815,011	(815,011)	0	0
Transfers to reserve accounts	29	(1,570,444)	1,570,444	0	0
Balance as at 30 June 2025		38,451,685	5,060,876	152,806,939	196,319,500

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF RAVENSTHORPE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2025**

	NOTE	2025 Actual \$	2024 Actual \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Rates		6,123,283	5,826,872
Grants, subsidies and contributions		3,515,017	2,219,616
Fees and charges		1,740,833	3,822,713
Interest revenue		473,908	300,967
Goods and services tax received		532,963	1,756,394
Other revenue		590,128	883,363
		12,976,132	14,809,925
Payments			
Employee costs		(5,606,800)	(5,651,494)
Materials and contracts		(3,334,628)	(2,194,011)
Utility charges		(352,062)	(344,263)
Finance costs		(37,842)	(36,813)
Insurance paid		(273,824)	(277,212)
Goods and services tax paid		(592,170)	(1,827,449)
Other expenditure		(310,207)	(211,753)
		(10,507,533)	(10,542,995)
Net cash provided by operating activities		2,468,599	4,266,930
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for financial assets at amortised cost		(1,517,079)	(2,073,467)
Payments for purchase of property, plant & equipment	8(a)	(1,458,853)	(1,952,605)
Payments for construction of infrastructure	9(a)	(2,347,849)	(3,924,308)
Capital grants, subsidies and contributions	2(a)	1,795,535	3,914,841
Proceeds from sale of property, plant & equipment		51,192	137,547
Net cash (used in) investing activities		(3,477,054)	(3,897,992)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings	28(a)	(152,458)	(147,924)
Payments for principal portion of lease liabilities	28(c)	(132,726)	(120,561)
Proceeds from new borrowings	28(a)	550,000	0
Net cash provided by/(used in) financing activities		264,816	(268,485)
Net increase/(decrease) in cash held		(743,639)	100,453
Cash at beginning of year		5,699,893	5,599,440
Cash and cash equivalents at the end of the year	3	4,956,254	5,699,893

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF RAVENSTHORPE
STATEMENT OF FINANCIAL ACTIVITY
FOR THE YEAR ENDED 30 JUNE 2025

	NOTE	2025 Actual \$	2025 Budget \$	2024 Actual \$
OPERATING ACTIVITIES				
Revenue from operating activities				
General rates		6,071,050	6,023,415	5,810,601
Rates excluding general rates	26	74,801	76,410	73,121
Grants, subsidies and contributions		2,927,339	1,755,418	3,096,182
Fees and charges		1,858,543	2,208,500	3,950,635
Interest revenue		473,908	256,000	300,967
Other revenue		590,128	586,271	883,363
Profit on asset disposals		9,289	134,166	67,719
		12,005,058	11,040,180	14,182,588
Expenditure from operating activities				
Employee costs		(5,613,699)	(6,662,329)	(5,788,866)
Materials and contracts		(3,038,823)	(4,158,252)	(3,857,409)
Utility charges		(352,062)	(352,580)	(344,263)
Depreciation		(6,725,248)	(5,987,254)	(6,196,637)
Finance costs		(37,842)	(36,049)	(36,813)
Insurance		(273,824)	(267,278)	(277,212)
Other expenditure		(451,920)	(401,470)	(468,382)
Loss on asset disposals		0	(100,741)	0
		(16,493,418)	(17,965,953)	(16,969,582)
Non-cash amounts excluded from operating activities	27(a)	6,749,398	5,953,829	6,063,247
Amount attributable to operating activities		2,261,038	(971,944)	3,276,253
INVESTING ACTIVITIES				
Inflows from investing activities				
Capital grants, subsidies and contributions	2(a)	1,795,535	2,030,074	3,914,841
Proceeds from disposal of assets		51,192	493,000	137,547
		1,846,727	2,523,074	4,052,388
Outflows from investing activities				
Purchase of property, plant and equipment	8(a)	(1,458,853)	(2,453,398)	(1,952,605)
Purchase and construction of infrastructure	9(a)	(2,347,849)	(2,964,690)	(3,924,308)
		(3,806,702)	(5,418,088)	(5,876,913)
Amount attributable to investing activities		(1,959,975)	(2,895,014)	(1,824,525)
FINANCING ACTIVITIES				
Inflows from financing activities				
Proceeds from borrowings	28(a)	550,000	0	0
Transfers from reserve accounts	29	815,011	2,194,105	770,108
		1,365,011	2,194,105	770,108
Outflows from financing activities				
Repayment of borrowings	28(a)	(152,458)	(152,459)	(147,924)
Payments for principal portion of lease liabilities	28(c)	(132,726)	(132,768)	(120,561)
Transfers to reserve accounts	29	(1,570,444)	(1,518,000)	(2,637,544)
		(1,855,628)	(1,803,227)	(2,906,029)
Amount attributable to financing activities		(490,617)	390,878	(2,135,921)
MOVEMENT IN SURPLUS OR DEFICIT				
Surplus or deficit at the start of the financial year	27(b)	3,879,878	3,476,080	4,564,071
Amount attributable to operating activities		2,261,038	(971,944)	3,276,253
Amount attributable to investing activities		(1,959,975)	(2,895,014)	(1,824,525)
Amount attributable to financing activities		(490,617)	390,878	(2,135,921)
Surplus or deficit after imposition of general rates	27(b)	3,690,324	0	3,879,878

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF RAVENSTHORPE
FOR THE YEAR ENDED 30 JUNE 2025
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SHIRE OF RAVENSTHORPE

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2025

1. BASIS OF PREPARATION

The financial report of the Shire of Ravensthorpe which is a Class 3 local government comprises general purpose financial statements which have been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the *Local Government Act 1995*, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board except for disclosure requirements of:

- AASB 7 Financial Instruments Disclosures
- AASB 16 Leases paragraph 58
- AASB 101 Presentation of Financial Statements paragraph 61
- AASB 107 Statement of Cash Flows paragraphs 43 and 45
- AASB 116 Property, Plant and Equipment paragraph 79
- AASB 137 Provisions, Contingent Liabilities and Contingent Assets paragraph 85
- AASB 140 Investment Property paragraph 75(f)
- AASB 1052 Disaggregated Disclosures paragraph 11
- AASB 1054 Australian Additional Disclosures paragraph 16

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 *Leases* which would have required the Shire to measure any vested improvements at zero cost.

The *Local Government (Financial Management) Regulations 1996* provide that:

- land and buildings classified as property, plant and equipment; or
 - infrastructure; or
 - vested improvements that the local government controls ;
- and measured at reportable value, are only required to be revalued every five years. Revaluing these non-financial assets every five years is a departure from AASB 116 *Property, Plant and Equipment*, which would have required the Shire to assess at each reporting date whether the carrying amount of the above mentioned non-financial assets materially differs from their fair value and, if so, revalue the class of non-financial assets.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying amounts of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment - Note 8
 - Infrastructure - Note 9
- Expected credit losses on financial assets - Note 5
- Measurement of employee benefits - Note 15
- Measurement of provisions - Note 16

Fair value hierarchy information can be found in Note 25.

The local government reporting entity

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

Initial application of accounting standards

During the current year, the following new or revised Australian Accounting Standards and Interpretations were applied for the first time.

- AASB 2020-1 *Amendments to Australian Accounting Standards*
 - *Classification of Liabilities as Current or Non-current*
- AASB 2022-5 *Amendments to Australian Accounting Standards*
 - *Lease Liability in a Sale and Leaseback*
- AASB 2022-6 *Amendments to Australian Accounting Standards*
 - *Non-current Liabilities with Covenants*
- AASB 2023-3 *Amendments to Australian Accounting Standards*
 - *Disclosure of Non-current Liabilities with Covenants: Tier 2*
- AASB 2024-1 *Amendments to Australian Accounting Standards*
 - *Supplier Finance Arrangements: Tier 2 Disclosures*
- AASB 2023-1 *Amendments to Australian Accounting Standards*
 - *Supplier Finance Arrangements*

These amendments are not expected to have any material impact on the financial report on initial application.

- AASB 2022-10 *Amendments to Australian Accounting Standards*
 - *Fair Value Measurement of Non-Financial Assets of Not-for-*

Profit Public Sector Entities

These amendments may result in changes to the fair value of certain non-financial assets on revaluation. The impact has not been quantified as it is not considered practicable to determine the amount of the difference in fair value attributable to the change in the standard.

New accounting standards for application in future years

The following new accounting standards will have application to local government in future years:

- AASB 2014-10 *Amendments to Australian Accounting Standards*
 - *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
- AASB 2024-4b *Amendments to Australian Accounting Standards*
 - *Effective Date of Amendments to AASB 10 and AASB 128 [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*
- AASB 2022-9 *Amendments to Australian Accounting Standards*
 - *Insurance Contracts in the Public Sector*
- AASB 2023-5 *Amendments to Australian Accounting Standards*
 - *Lack of Exchangeability*
- AASB 18 (FP) *Presentation and Disclosure in Financial Statements*
 - (Appendix D) [for for-profit entities]
- AASB 18 (NFP/super) *Presentation and Disclosure in Financial Statements*
 - (Appendix D) [for not-for-profit and superannuation entities]
- AASB 2024-2 *Amendments to Australian Accounting Standards*
 - *Classification and Measurement of Financial Instruments*
- AASB 2024-3 *Amendments to Australian Accounting Standards*
 - *Annual Improvements Volume 11*

These amendments are not expected to have any material impact on the financial report on initial application.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

2. REVENUE AND EXPENSES

(a) Revenue

Contracts with customers

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Timing of revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	When rates notice is issued
Specified area rates	Rates charge for specific defined purpose	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	When rates notice is issued
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	When assets are controlled
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	On payment and issue of the licence, registration or approval
Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	After inspection complete based on a 4 year cycle
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Revenue recognised after inspection event occurs
Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Output method based on regular weekly and fortnightly period as proportionate to collection service
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	On entry to facility

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

2. REVENUE AND EXPENSES (Continued)

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Timing of revenue recognition
Airport landing charges	Permission to use facilities and runway	Single point in time	Monthly in arrears	None	On landing/departure event
Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	On entry or at conclusion of hire
Memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Output method over 12 months matched to access right
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Output method based on provision of service or completion of works
Sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Output method based on goods
Commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	When assets are controlled
Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	When claim is agreed

Consideration from contracts with customers is included in the transaction price.

Revenue Recognition

Rate revenue was recognised from the rate record as soon as practicable after the Shire resolved to impose rates in the financial year as well as when the rate record was amended to ensure the information in the record was current and correct.

Revenue recognised during the year under each basis of recognition by nature of goods or services is provided in the table below:

For the year ended 30 June 2025

Nature	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	6,145,851	0	6,145,851
Grants, subsidies and contributions	1,371,911	0	1,555,428	0	2,927,339
Fees and charges	1,273,541	0	585,002	0	1,858,543
Interest revenue	0	0	0	473,908	473,908
Other revenue	519,264	0	0	70,864	590,128
Capital grants, subsidies and contributions	0	1,795,535	0	0	1,795,535
Total	3,164,716	1,795,535	8,286,281	544,772	13,791,304

For the year ended 30 June 2024

Nature	Contracts with customers	Capital grant/contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	5,883,722	0	5,883,722
Grants, subsidies and contributions	903,894	0	2,192,288	0	3,096,182
Fees and charges	3,355,792	0	594,843	0	3,950,635
Interest revenue	0	0	0	300,967	300,967
Other revenue	810,676	0	0	72,687	883,363
Capital grants, subsidies and contributions	0	3,914,841	0	0	3,914,841
Total	5,070,362	3,914,841	8,670,853	373,654	18,029,710

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)

	Note	2025 Actual	2024 Actual
		\$	\$
Interest revenue			
Interest on reserve funds		164,445	107,545
Rates instalment and penalty interest	26	52,529	45,745
Other interest earnings		256,934	147,677
		473,908	300,967

The 2025 original budget estimate in relation to:
Trade and other receivables overdue interest was \$0.

(b) Expenses

Auditors remuneration

- Audit of the Annual Financial Report	57,111	53,500
- Other services – grant acquittals	6,175	9,170
	63,286	62,670

Employee Costs

Employee benefit costs	5,280,119	5,514,768
Other employee costs	333,580	274,098
	5,613,699	5,788,866

Finance costs

Borrowings	23,908	20,000
Lease liabilities	13,934	16,813
	37,842	36,813

Other expenditure

Library and other recreational and cultural costs	117,710	127,923
Governance	272,605	222,761
Fire, ranger and SES activities	26,024	32,819
Sewerage and sanitation	24,210	23,135
Sundry expenses	11,371	61,744
	451,920	468,382

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

3. CASH AND CASH EQUIVALENTS

	Note	2025	2024
		\$	\$
Cash at bank and on hand		4,956,254	5,699,893
Total cash and cash equivalents		4,956,254	5,699,893
Held as			
- Unrestricted cash and cash equivalents		1,363,712	2,157,601
- Restricted cash and cash equivalents	18	3,592,542	3,542,292
		4,956,254	5,699,893

MATERIAL ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Restricted financial assets

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract or legislation. This applies to reserve accounts, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

4. OTHER FINANCIAL ASSETS

	Note	2025	2024
		\$	\$
Current assets			
Financial assets at amortised cost		4,102,941	2,585,862
		4,102,941	2,585,862
Other financial assets at amortised cost			
Term deposits		4,102,941	2,585,862
		4,102,941	2,585,862
Held as			
- Restricted other financial assets at amortised cost	18	2,084,608	1,073,582
- Unrestricted other financial assets at amortised cost		2,018,333	1,512,280
		4,102,941	2,585,862

MATERIAL ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 25 (i)) due to the observable market rates).

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

5. TRADE AND OTHER RECEIVABLES

Note	2025	2024
	\$	\$
Current		
Rates and statutory receivables	390,682	350,845
Trade receivables	164,248	461,694
GST receivable	112,383	130,573
Receivables for employee related provisions	15,767	22,122
	683,080	965,234
Non-current		
Rates and statutory receivables	5,063	9,537
Other receivables	216,528	206,927
	221,591	216,464

MATERIAL ACCOUNTING POLICIES

Rates and statutory receivables

Rates and statutory receivables are non-contractual receivables arising from statutory requirements and include amounts due from ratepayers for unpaid rates and service charges and other statutory charges or fines.

Rates and statutory receivables are recognised when the taxable event has occurred and can be measured reliably.

Trade receivables

Trade receivables are amounts receivable from contractual arrangements with customers for goods sold, services performed or grants or contributions with sufficiently specific performance obligations as part of the ordinary course of business.

Other receivables

Other receivables are amounts receivable from contractual arrangements with third parties other than contracts with customers including grants for the construction of recognisable non financial assets.

Measurement

Trade and other receivables are recognised initially at the amount of the transaction price, unless they contain a significant financing component, and are to be recognised at fair value.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

6. INVENTORIES

Note	2025	2024
	\$	\$
Current		
Fuel and materials	37,915	48,606
	37,915	48,606
The following movements in inventories occurred during the year:		
Balance at beginning of year	48,606	32,563
Inventories expensed during the year	(425,044)	(458,586)
Additions to inventory	414,353	474,629
Balance at end of year	37,915	48,606

MATERIAL ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

7. OTHER ASSETS

	2025	2024
	\$	\$
Other assets - current		
Prepayments	48,889	0
Contract assets	520,045	412,897
	568,934	412,897

MATERIAL ACCOUNTING POLICIES

Contract assets

Contact assets primarily relate to the Shire's right to consideration for work completed but not billed at the end of the period.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

8. PROPERTY, PLANT AND EQUIPMENT

(a) Movements in Balances

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Assets not Subject to Operating Lease				Plant and Equipment			
	Land	Buildings - Non-Specialised	Buildings - Specialised	Total buildings	Total land and buildings	Furniture and Equipment	Plant and Equipment	Total property, plant and equipment
	\$	\$	\$	\$		\$	\$	\$
Balance at 1 July 2023	4,121,200	8,596,989	31,971,695	40,568,684	44,689,884	434,050	4,463,312	49,587,246
Additions	0	49,967	830,629	880,596	880,596	341,122	730,887	1,952,605
Disposals	0	0	0	0	0	0	(69,828)	(69,828)
Depreciation	0	(119,245)	(1,680,687)	(1,799,932)	(1,799,932)	(117,050)	(755,165)	(2,672,147)
Transfers	0	(6,495,656)	6,374,843	(120,813)	(120,813)	(516)	6,200	(115,129)
Balance at 30 June 2024	4,121,200	2,032,055	37,496,480	39,528,535	43,649,735	657,606	4,375,406	48,682,747
Comprises:								
Gross balance amount at 30 June 2024	4,121,200	3,270,080	53,499,972	56,770,052	60,891,252	1,144,342	8,453,340	70,488,934
Accumulated depreciation at 30 June 2024	0	(1,238,025)	(16,003,492)	(17,241,517)	(17,241,517)	(486,736)	(4,077,934)	(21,806,187)
Balance at 30 June 2024	4,121,200	2,032,055	37,496,480	39,528,535	43,649,735	657,606	4,375,406	48,682,747
Additions	0	553,322	90,387	643,709	643,709	17,683	797,461	1,458,853
Disposals	0	0	0	0	0	0	(41,904)	(41,904)
Depreciation	0	(121,756)	(1,679,781)	(1,801,537)	(1,801,537)	(171,363)	(804,535)	(2,777,435)
Transfers	0	179	(179)	0	0	0	0	0
Balance at 30 June 2025	4,121,200	2,463,800	35,906,907	38,370,707	42,491,907	503,926	4,326,428	47,322,261
Comprises:								
Gross balance amount at 30 June 2025	4,121,200	3,823,582	53,590,180	57,413,762	61,534,962	1,162,025	9,094,219	71,791,206
Accumulated depreciation at 30 June 2025	0	(1,359,782)	(17,683,273)	(19,043,055)	(19,043,055)	(658,099)	(4,767,791)	(24,468,945)
Balance at 30 June 2025	4,121,200	2,463,800	35,906,907	38,370,707	42,491,907	503,926	4,326,428	47,322,261

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

8. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying Value Measurements

Asset Class	Carrying amount 2025	Carrying amount 2024	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair value - as determined at the last valuation date							
Land and buildings							
Land	4,121,200	4,121,200	2	Market approach using recent or estimated observable market data for similar properties	Independent Registered Valuers	June 2022	Observable or estimated open market values / price per square metre
Buildings - non-specialised	2,463,800	2,032,055	2	Market approach using recent or estimated observable market data for similar properties	Independent Registered Valuers	June 2022	Observable or estimated open market values / price per square metre
Buildings - specialised	35,906,907	37,496,480	3	Cost approach using depreciated replacement cost	Independent Registered Valuers	June 2022	Construction costs and current conditions (level 2), residual values and remaining useful life assessments (level 3) inputs

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

9. INFRASTRUCTURE

(a) Movements in Balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - Roads	Infrastructure - Pathways	Infrastructure - Parks and Reserves	Infrastructure - Drainage	Infrastructure - Landfill Facility	Other Infrastructure	Infrastructure - Airport	Total Infrastructure
	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2023	90,942,085	861,739	3,962,456	16,302,564	2,000,923	2,940,954	1,541,389	118,552,110
Additions	3,201,878	92,205	436,257	31,725	1,510	141,757	18,976	3,924,308
Revaluation increments / (decrements) transferred to revaluation surplus	5,440,341	1,044,742	1,511,167	13,466,794	(793,626)	1,755,347	2,282,678	24,707,443
Depreciation	(2,462,314)	(118,633)	(84,995)	(380,464)	(94,326)	(188,852)	(82,160)	(3,411,744)
Transfers	0	2,489	(106,453)	0	362,238	(136,945)	(6,200)	115,129
Balance at 30 June 2024	97,121,990	1,882,542	5,718,432	29,420,619	1,476,719	4,512,261	3,754,683	143,887,246
Comprises:								
Gross balance at 30 June 2024	140,236,749	3,325,423	9,321,139	40,321,655	1,819,670	7,063,878	4,680,705	206,769,219
Accumulated depreciation at 30 June 2024	(43,114,759)	(1,442,881)	(3,602,707)	(10,901,036)	(342,951)	(2,551,617)	(926,022)	(62,881,973)
Balance at 30 June 2024	97,121,990	1,882,542	5,718,432	29,420,619	1,476,719	4,512,261	3,754,683	143,887,246
Additions	1,935,375	219,495	75,857	0	0	87,787	29,335	2,347,849
Depreciation	(2,577,705)	(66,508)	(410,592)	(439,045)	(77,420)	(155,118)	(104,133)	(3,830,521)
Balance at 30 June 2025	96,479,660	2,035,529	5,383,697	28,981,574	1,399,299	4,444,930	3,679,885	142,404,574
Comprises:								
Gross balance at 30 June 2025	142,172,124	3,544,918	9,396,996	40,321,656	1,819,670	7,151,665	4,710,041	209,117,070
Accumulated depreciation at 30 June 2025	(45,692,464)	(1,509,389)	(4,013,299)	(11,340,082)	(420,371)	(2,706,735)	(1,030,156)	(66,712,496)
Balance at 30 June 2025	96,479,660	2,035,529	5,383,697	28,981,574	1,399,299	4,444,930	3,679,885	142,404,574

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

9. INFRASTRUCTURE (Continued)

(b) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair value - as determined at the last valuation date					
Infrastructure - Roads	3	Cost approach using depreciated replacement cost	Management Valuation	June 2024	Construction costs and current conditions (level 2), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - Pathways	3	Cost approach using depreciated replacement cost	Management Valuation	June 2024	Construction costs and current conditions (level 2), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - Parks and Reserves	3	Cost approach using depreciated replacement cost	Management Valuation	June 2024	Construction costs and current conditions (level 2), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - Drainage	3	Cost approach using depreciated replacement cost	Management Valuation	June 2024	Construction costs and current conditions (level 2), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - Landfill Facility	3	Cost approach using depreciated replacement cost	Management Valuation	June 2024	Construction costs and current conditions (level 2), residual values and remaining useful life assessments (level 3) inputs
Other Infrastructure	3	Cost approach using depreciated replacement cost	Management Valuation	June 2024	Construction costs and current conditions (level 2), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - Airport	3	Cost approach using depreciated replacement cost	Management Valuation	June 2024	Construction costs and current conditions (level 2), residual values and remaining useful life assessments (level 3) inputs

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

10. FIXED ASSETS

(a) Depreciation

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Buildings - non-specialised	15 to 56 years
Buildings - specialised	15 to 56 years
Furniture and equipment	4 to 10 years
Plant and equipment	5 to 15 years
Infrastructure - Roads	
formation	not depreciated
pavement	20 to 50 years
seal - bituminous seals	20 to 25 years
seal - asphalt surfaces	20 to 25 years
Gravel roads	
formation	not depreciated
pavement	20 to 50 years
Sewerage piping	50 to 100 years
Water supply piping and drainage systems	75 years
Infrastructure - Pathways	20 to 50 years
Infrastructure - Drainage	75 to 100 years
Infrastructure - Parks and Reserves	15 to 100 years
Infrastructure - Other	15 to 100 years
Infrastructure - Airports	15 to 100 years
Right of use assets - plant and equipment	Lease remainder
Regional Landfill Rehabilitation	25 years

Revision of useful lives of infrastructure

During the year, the estimated total useful lives of infrastructure assets was revised following a revaluation in the previous financial year. The effect of the change is a net increase in depreciation of \$418,777.

**SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

10. FIXED ASSETS (Continued)

MATERIAL ACCOUNTING POLICIES

Initial recognition

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is measured at its cost.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

Measurement after recognition

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulation 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

Reportable value

In accordance with *Local Government (Financial Management) Regulation 17A(2)*, the carrying amount of non-financial assets that land and buildings classified as property, plant and equipment, investment properties, infrastructure or vested improvements that the local government controls.

Reportable value is for the purpose of *Local Government (Financial Management) Regulation 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

Revaluation

Land and buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls and measured at reportable value, are only required to be revalued every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on land vested in the Shire.

Whilst the regulatory framework only requires a revaluation to occur every five years, it also provides for the Shire to revalue earlier if it chooses to do so.

For land, buildings and infrastructure, increases in the carrying amount arising on revaluation of asset classes are credited to a revaluation surplus in equity.

Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

Depreciation

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Depreciation on revaluation

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (i) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset; or
- (ii) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Impairment

In accordance with *Local Government (Financial Management) Regulations 17A(4C)*, the Shire is not required to comply with *AASB 136 Impairment of Assets* to determine the recoverable amount of its non-financial assets that are land or buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls in circumstances where there has been an impairment indication of a general decrease in asset values.

In other circumstances where it has been assessed that one or more of these non-financial assets are impaired, the asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains or losses on disposal

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

11. LEASES

(a) Right-of-Use Assets

Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year.	Note	Right-of-use assets - plant and equipment
		\$
Balance at 1 July 2023		547,936
Additions		45,448
Depreciation		(112,744)
Balance at 30 June 2024		480,640
Gross balance amount at 30 June 2024		1,172,888
Accumulated depreciation at 30 June 2024		(692,248)
Balance at 30 June 2024		480,640
Depreciation		(117,289)
Balance at 30 June 2025		363,351
Gross balance amount at 30 June 2025		1,172,888
Accumulated depreciation at 30 June 2025		(809,537)
Balance at 30 June 2025		363,351

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the Shire is the lessee:

		2025 Actual	2024 Actual
		\$	\$
Depreciation on right-of-use assets		117,289	112,744
Finance charge on lease liabilities	28(c)	13,934	16,813
Total amount recognised in the statement of comprehensive income		131,223	129,557
Total cash outflow from leases		(146,660)	(137,374)
(b) Lease Liabilities			
Current		127,275	126,663
Non-current		254,852	388,190
	28(c)	382,127	514,853

MATERIAL ACCOUNTING POLICIES

Leases

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Details of individual lease liabilities required by regulations are provided at Note 28(c).

Right-of-use assets - measurement

Right-of-use assets are measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not recognised in the Statement of Financial Position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 10 under revaluation for details on the material accounting policies applying to vested improvements.

Right-of-use assets - depreciation

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shorter. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

12. TRADE AND OTHER PAYABLES

Current

	2025	2024
	\$	\$
Sundry creditors	655,290	770,816
Prepaid rates	82,230	69,435
Accrued salaries and wages	46,146	53,812
Statutory liabilities	15,297	92,694
Bonds and deposits held	136,455	124,084
Accrued expenses	0	54,491
Payroll creditors	2,544	2,360
Accrued interest on loans	31,437	24,426
Contract retention	148,706	148,706
	1,118,105	1,340,824

MATERIAL ACCOUNTING POLICIES

Financial liabilities

Financial liabilities are initially recognised at fair value when the Shire becomes a party to the contractual provisions of the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and any consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Statutory liabilities

Statutory liabilities, are amounts owed to regulatory authorities due to statutory obligations such as FBT and PAYG. GST payable is offset against GST receivable and any net GST payable is included as a statutory liability.

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are usually paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises income for the prepaid rates that have not been refunded.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

13. OTHER LIABILITIES

Current

Contract liabilities
Capital grant/contributions liabilities

Reconciliation of changes in contract liabilities

Opening balance
Additions
Revenue from contracts with customers included as a contract liability at the start of the period

The Shire expects to satisfy the performance obligations, from contracts with customers unsatisfied at the end of the reporting period, within the next 12 months.

Reconciliation of changes in capital grant/contribution liabilities

Opening balance
Additions
Revenue from capital grant/contributions held as a liability at the start of the period

Expected satisfaction of capital grant/contribution liabilities

Less than 1 year

	2025	2024
	\$	\$
Contract liabilities	209,274	105,000
Capital grant/contributions liabilities	270,545	81,347
	479,819	186,347
Reconciliation of changes in contract liabilities		
Opening balance	105,000	85,004
Additions	209,274	105,000
Revenue from contracts with customers included as a contract liability at the start of the period	(105,000)	(85,004)
	209,274	105,000
Reconciliation of changes in capital grant/contribution liabilities		
Opening balance	81,347	1,062,130
Additions	270,545	81,347
Revenue from capital grant/contributions held as a liability at the start of the period	(81,347)	(1,062,130)
	270,545	81,347
Expected satisfaction of capital grant/contribution liabilities		
Less than 1 year	270,545	81,347
	270,545	81,347

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or on completion of construction or acquisition of the asset.

MATERIAL ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Capital grant/contribution liabilities

Capital grant/contribution liabilities represent the Shire's obligations to construct recognisable non-financial assets to identified specifications to be controlled by the Shire which are yet to be satisfied. Capital grant/contribution liabilities are recognised as income when the obligations in the contract are satisfied.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

14. BORROWINGS

	Note	2025			2024		
		Current	Non-current	Total	Current	Non-current	Total
Secured		\$	\$	\$	\$	\$	\$
Other loans		94,746	850,985	945,731	152,459	395,730	548,189
Total secured borrowings	28(a)	94,746	850,985	945,731	152,459	395,730	548,189

MATERIAL ACCOUNTING POLICIES

Borrowing costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 25(i)) due to the unobservable inputs, including own credit risk.

Risk

Details of individual borrowings required by regulations are provided at Note 28(a).

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

15. EMPLOYEE RELATED PROVISIONS

Employee Related Provisions

Current provisions

Employee benefit provisions

Annual leave

Long service leave

Other employee leave provisions

Employee related other provisions

Employment on-costs

Total current employee related provisions

Non-current provisions

Employee benefit provisions

Long service leave

Employee related other provisions

Employment on-costs

Total non-current employee related provisions

Total employee related provisions

	2025	2024
	\$	\$
Annual leave	398,310	387,619
Long service leave	264,586	250,983
Other employee leave provisions	42,044	26,538
	704,940	665,140
Employment on-costs	86,176	83,019
	86,176	83,019
Total current employee related provisions	791,116	748,159
Long service leave	73,613	98,739
	73,613	98,739
Employment on-costs	9,570	12,836
	9,570	12,836
Total non-current employee related provisions	83,183	111,575
Total employee related provisions	874,299	859,734

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period.

MATERIAL ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

16. OTHER PROVISIONS

	Make good provisions	Total
	\$	\$
Opening balance at 1 July 2024		
Non-current provisions	517,317	517,317
	<u>517,317</u>	<u>517,317</u>
Charged to profit or loss		
- unwinding of discount	24,003	24,003
Balance at 30 June 2025	<u>541,320</u>	<u>541,320</u>
Comprises		
Non-current	541,320	541,320
	<u>541,320</u>	<u>541,320</u>

Make good provisions

Under the licence for the operation of the Regional Landfill Facility, the Shire has a legal obligation to restore the site.

The provision for future remediation costs is the best estimate of the present value of the expenditure required to settle the remediation obligation at the reporting date. Expected future remediation costs are reviewed annually and any changes in the estimate are reflected in the remediation provision at each reporting date.

The provision is reassessed annually whilst the fair value of the related landfill asset is only required to be assessed every 5 years, as such the balances may differ significantly.

Waste Management Agreement

A Waste Management Agreement exists between the Shire of Ravensthorpe and the Shire of Jerramungup for the Regional Landfill Facility on Reserve 7380. Clause 8(2)c of the Agreement allows each party to agree on a percentage share of capital costs for the purpose of future rehabilitation costs. The revised cost estimate of rehabilitation of \$801,195 over 25 years of cell life provides an annualised cost of \$32,048 to be shared by each of the local governments. On 4 June 2021 both parties agreed to cost share of 60% Shire of Ravensthorpe and 40% Shire of Jerramungup.

The cost share agreement was reviewed by both parties on 9 September 2025 for the 2024-25 financial year.

MATERIAL ACCOUNTING POLICIES

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

17. REVALUATION SURPLUS

	2025 Opening Balance	2025 Closing Balance	2024 Opening Balance	Total Movement on Revaluation	2024 Closing Balance
	\$	\$	\$	\$	\$
Revaluation surplus - Land and Buildings	24,655,426	24,655,426	24,655,426	0	24,655,426
Revaluation surplus - Plant and Equipment	377,471	377,471	377,471	0	377,471
Revaluation surplus - Infrastructure - Roads	85,219,730	85,219,730	79,779,389	5,440,341	85,219,730
Revaluation surplus - Infrastructure - Drainage	32,195,931	32,195,931	18,729,137	13,466,794	32,195,931
Revaluation surplus - Infrastructure - Pathways	1,946,044	1,946,044	901,302	1,044,742	1,946,044
Revaluation surplus - Infrastructure - Parks and Reserves	3,981,324	3,981,324	2,470,157	1,511,167	3,981,324
Revaluation surplus - Other Infrastructure	1,939,054	1,939,054	1,091,177	847,877	1,939,054
Revaluation surplus - Infrastructure - Airport	2,491,959	2,491,959	209,281	2,282,678	2,491,959
	152,806,939	152,806,939	128,213,340	24,593,599	152,806,939

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

18. RESTRICTIONS OVER FINANCIAL ASSETS

The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:

- Cash and cash equivalents	3	3,592,542	3,542,292
- Financial assets at amortised cost	4	2,084,608	1,073,582
		5,677,150	4,615,874

The restricted financial assets are a result of the following specific purposes to which the assets may be used:

Restricted reserve accounts	29	5,060,876	4,305,443
Contract liabilities	13	209,274	105,000
Capital grant liabilities	13	270,545	81,347
Bonds and deposits held	12	136,455	124,084
Total restricted financial assets		5,677,150	4,615,874

19. UNDRAWN BORROWING FACILITIES AND CREDIT

STANDBY ARRANGEMENTS

Credit standby arrangements

Bank overdraft limit	500,000	500,000
Bank overdraft at balance date	0	0
Credit card limit	26,000	26,000
Credit card balance at balance date	(70)	(12,501)
Total amount of credit unused	525,930	513,499

Loan facilities

Loan facilities - current	94,746	152,459
Loan facilities - non-current	850,985	395,730
Total facilities in use at balance date	945,731	548,189

Unused loan facilities at balance date	0	0
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SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

20. CONTINGENT LIABILITIES

Contaminated Sites

The Department of Water and Environmental Regulation has identified the following sites on land owned, vested or leased by the Shire of Ravensthorpe as possibly being contaminated:

- Ravensthorpe Waste Water Treatment Facility, Crown Reserve 38576, Jamieson Street, Ravensthorpe.
- Ravensthorpe Refuse Site (Landfill), Lot 1363 283 Moir Road, Ravensthorpe (Crown Reserve 7380).
- Munglinup Refuse Site (landfill), Crown Reserve 31121, Reynolds Street, Munglinup.
- Former Landfill, Hopetoun Transfer Station, Crown Reserve 35865, Senna Road, Hopetoun.
- DAFWA Crown Reserve 26977 (546) Aerodrome Road, Ravensthorpe (Mount Short) Air strip Pesticides.

Until the Shire conducts an investigation to determine the presence and scope of contamination, assess the risk, and agree with the Department of Water and Environmental Regulation on the need and criteria for remediation of a risk based approach, the Shire is unable to estimate the potential costs associated with remediation of these sites. This approach is consistent with the Department of Water and Environmental Regulation Guidelines.

21. CAPITAL COMMITMENTS

	2025	2024
	\$	\$
Contracted for:		
- capital expenditure projects	211,899	85,959
- plant & equipment purchases	286,409	0
	498,308	85,959
Payable:		
- not later than one year	498,308	85,959

The capital expenditure projects outstanding at the end of the current reporting period represent roadworks, bushfire mitigation works and lighting improvements (the prior year commitment was for the new bush fire shed and pavement construction).

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

22. RELATED PARTY TRANSACTIONS

(a) Elected Member Remuneration

Fees, expenses and allowances to be paid or reimbursed to elected council members.

Note	2025 Actual	2025 Budget	2024 Actual
	\$	\$	\$
President's annual allowance	15,000	15,000	14,400
President's meeting attendance fees	22,800	22,800	21,900
President's ICT expenses	1,575	1,580	1,537
President's travel and accommodation expenses	2,530	2,285	1,801
	41,905	41,665	39,638
Deputy President's annual allowance	3,750	3,750	3,600
Deputy President's meeting attendance fees	15,200	15,200	14,600
Deputy President's ICT expenses	1,575	1,580	1,537
Deputy President's travel and accommodation expenses	3,467	2,286	1,516
	23,992	22,816	21,253
All other council member's meeting attendance fees	75,339	76,000	69,230
All other council member's ICT expenses	7,524	7,900	7,055
All other council member's travel and accommodation expenses	13,369	11,429	14,301
	96,232	95,329	90,586
22(b)	162,129	159,810	151,477

(b) Key Management Personnel (KMP) Compensation

The total of compensation paid to KMP of the Shire during the year are as follows:

Note	2025 Actual	2024 Actual
	\$	\$
Short-term employee benefits	740,188	710,818
Post-employment benefits	91,334	90,404
Employee - other long-term benefits	15,445	16,737
Council member costs	162,129	151,477
	1,009,096	969,436

Short-term employee benefits

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

Post-employment benefits

These amounts are the current-year's cost of the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent annual leave and long service leave entitlements accruing during the year.

Council member costs

These amounts represent payments of member fees, expenses, allowances and reimbursements during the year.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

22. RELATED PARTY TRANSACTIONS

(c) Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end.

In addition to KMP compensation above the following transactions occurred with related parties:

	2025 Actual	2024 Actual
	\$	\$
Purchase of goods and services	17,362	396,181

(d) Related Parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any council member, are considered key management personnel, and are detailed in Note 22 (a) and (b).

ii. Other Related Parties

During the previous year, 5 companies controlled by a related party of three council members, were awarded contracts under the selective tender process on terms and conditions equivalent for those that prevail in arm's length transactions under the Shire's procurement process.

The contracts involved wildflower show support and other goods and services in the Shire, and amounted to \$17,362 in the current year (\$396,181 in the prior year).

Outside of normal citizen type transactions with the Shire, there were no other related party transactions involving key management personnel and/or their close family members and/or their controlled (or jointly controlled) entities.

iii. Entities subject to significant influence by the Shire

There were no such entities requiring disclosure during the current or previous year.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

23. JOINT ARRANGEMENTS

Share of joint operations

The Shire of Ravensthorpe together with the Shire of Jerramungup, have entered into a joint operation with regard to a regional landfill facility located on Reserve 7380, Moir Road Ravensthorpe.

The agreement between both Shires govern the operation of the landfill facility, covering operating and capital costs, responsibilities of the two Shires, setting of fees and charges, record keeping etc. The Shire of Ravensthorpe is responsible for the day to day management of the facility. Key operating decisions in relations to the operating cost and future capital cost of the facility are to be agreed by both Shires.

The regional waste facility commenced its operation in February 2018. Building of the facility was fully funded and is recognised in the financial report of the Shire of Ravensthorpe as outlined below:

Statement of Financial Position	Note	2025 Actual \$	2024 Actual \$
Infrastructure - Landfill Facility		1,819,670	1,819,670
Less: accumulated depreciation		(420,371)	(342,951)
Total assets	9(a)	1,399,299	1,476,719

The apportionment of annual facility operating costs between the Shires of Ravensthorpe and Jerramungup is determined by the percentage of total waste tonnage (measured in cubic metres) delivered to the Facility by each Shire in the preceding financial year.

The Shire of Ravensthorpe's share of annual operating cost is determined by its percentage of total waste tonnage (measured in cubic metres) delivered to the facility by both parties in the proceeding year. This is estimated to be 74.9% for Ravensthorpe and 25.1% for Jerramungup.

Statement of Comprehensive Income

Ravensthorpe

Income	74,908	309,430
Expense	(330,281)	(220,246)
	(255,373)	89,184

Jerramungup

Income	0	0
Expense	(110,682)	(73,807)
	(110,682)	(73,807)

Total

Income	74,908	309,430
Expense	(440,963)	(294,053)
Total comprehensive income for the period	(366,055)	15,377

Statement of Cash Flows

Ravensthorpe

Income	74,908	102,503
Expense	(187,848)	(220,246)
	(112,940)	(117,743)

Jerramungup

Income	0	0
Expense	(62,950)	(73,807)
	(62,950)	(73,807)

Total

Income	74,908	102,503
Expense	(250,798)	(294,053)
Net cash provided by (used in) operating activities	(175,890)	(191,550)

MATERIAL ACCOUNTING POLICIES

Joint operations

A joint operation is a joint arrangement where the Shire has joint control with two or more parties to the joint arrangement. All parties to joint arrangement have rights to the assets, and obligations for the liabilities relating to the arrangement.

Assets, liabilities, revenues and expenses relating to the Shire's interest in the joint operation are accounted for in accordance with the relevant Australian Accounting Standards.

**SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

24. EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD

There have been no material events after the reporting period which would affect the financial report of the Shire for the year ended 30th June 2025 or which would require a separate disclosure.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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25. OTHER MATERIAL ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial report is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Interest revenue

Interest revenue is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

i) Fair value hierarchy

AASB 13 *Fair Value Measurement* requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

j) Impairment of assets

In accordance with Australian Accounting Standards the Shire's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount except for non-financial assets that are:

- land and buildings classified as property, plant and equipment;
- infrastructure; or
- vested improvements that the local government controls, in circumstances where there has been an impairment indication of a general decrease in asset values.

These non-financial assets are assessed in accordance with the regulatory framework detailed in Note 10.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116 *Property, Plant and Equipment*) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

SHIRE OF RAVENSTHORPE
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FOR THE YEAR ENDED 30 JUNE 2025

26. RATING INFORMATION

General Rates

RATE TYPE		Rate in \$	Number of Properties	2024/25 Actual Rateable Value*	2024/25 Actual Rate Revenue	2024/25 Actual Interim Rates	2024/25 Actual Back Rates	2024/25 Actual Total Revenue	2024/25 Budget Rate Revenue	2024/25 Budget Interim Rate	2024/25 Budget Back Rate	2024/25 Budget Total Revenue	2023/24 Actual Total Revenue
Rate Description	Basis of valuation			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Residential	Gross Rental Valuations	0.123276	781	12,471,668	1,537,458	(8,970)	0	1,528,488	1,538,611	4,500	1,500	1,544,611	1,470,631
Commercial	Gross Rental Valuations	0.151340	33	1,640,798	248,318	0	0	248,318	251,463	0	0	251,463	240,634
Industrial	Gross Rental Valuations	0.151340	40	665,986	100,790	0	0	100,790	95,147	0	0	95,147	90,069
Transient and Short Stay Accommodation	Gross Rental Valuations	0.316389	2	1,075,000	340,118	0	0	340,118	340,118	0	0	340,118	325,472
Mining	Unimproved valuation	0.240386	95	3,488,430	838,570	(30,533)	(3,876)	804,161	838,570	0	0	838,570	819,704
Other	Unimproved valuation	0.003869	313	609,570,000	2,358,426	(59)	228	2,358,595	2,358,426	0	0	2,358,426	2,256,973
Total general rates			1,264	628,911,882	5,423,680	(39,562)	(3,648)	5,380,470	5,422,335	4,500	1,500	5,428,335	5,203,483
Minimum payment													
		Minimum Payment \$											
Residential	Gross Rental Valuations	1,026	372	1,012,347	381,672	0	0	381,672	383,724	0	0	383,724	367,268
Commercial	Gross Rental Valuations	1,026	8	38,415	8,208	0	0	8,208	10,260	0	0	10,260	9,820
Industrial	Gross Rental Valuations	1,026	13	56,418	13,338	0	0	13,338	9,234	0	0	9,234	9,820
Transient and Short Stay Accommodation	Gross Rental Valuations	1,026	0	0	0	0	0	0	0	0	0	0	0
Mining	Unimproved valuation	1,026	68	116,548	69,768	0	0	69,768	69,768	0	0	69,768	20,597
Other	Unimproved valuation	1,026	119	10,742,000	122,094	0	0	122,094	122,094	0	0	122,094	108,254
Total minimum payments			580	11,965,728	595,080	0	0	595,080	595,080	0	0	595,080	515,759
Total general rates and minimum payments			1,844	640,877,610	6,018,760	(39,562)	(3,648)	5,975,550	6,017,415	4,500	1,500	6,023,415	5,719,242
Specified Area Rates		Rate in \$											
Ravensthorpe - GRV		0.027265	215	2,723,228	74,249	46	0	74,295	0	0	0	0	64,065
Ravensthorpe - Minimum		234	50	179,979	11,700	0	0	11,700	0	0	0	0	17,920
Munglinup - GRV		0.031148	11	72,272	2,407	0	0	2,407	0	0	0	0	1,758
Munglinup - Minimum		234	2	13,208	468	0	0	468	0	0	0	0	896
Sewerage - 1st Fixture - Minimum		234	4	0	936	0	0	936	0	0	0	0	1,120
Sewerage - Additional - Minimum		146	39	0	5,694	0	0	5,694	0	0	0	0	5,600
Ex-gratia Rates													
CBH	Tonnage		N/A	N/A	74,801	0	0	74,801	76,410	0	0	76,410	73,121
Total amount raised from rates (excluding general rates)			321	2,988,687	170,255	46	0	170,301	76,410	0	0	76,410	164,480
Total Rates								6,145,851				6,099,825	5,883,722
Rate instalment interest								19,838				16,000	17,353
Rate overdue interest								32,691				28,000	28,392
Rates instalment plan charges								10,970				10,000	10,410
Rates written off								1				1,000	235

All land (other than exempt land) in the Shire is rated according to its Gross Rental Value (GRV) in townsites or Unimproved Value (UV) in the remainder of the Shire.

The general rates detailed in the 2024/25 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also considering the extent of any increases in rating over the level adopted in the previous year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services/facilities.

*Rateable Value at time of raising of rate.

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

27. DETERMINATION OF SURPLUS OR DEFICIT

		2024/25 Budget	2023/24
	2024/25 (30 June 2025 Carried Forward)	(30 June 2025 Carried Forward)	(30 June 2024 Carried Forward)
Note	\$	\$	\$
(a) Non-cash amounts excluded from operating activities			
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .			
Adjustments to operating activities			
Less: Profit on asset disposals	(9,289)	(134,166)	(67,719)
Add: Loss on disposal of assets	0	100,741	0
Add: Depreciation	6,725,248	5,987,254	6,196,637
Non-cash movements in non-current assets and liabilities:			
Pensioner deferred rates	4,474	0	(1,784)
Employee benefit provisions	14,565	0	16,890
Other provisions	24,001	0	126,150
Other receivables	(9,601)	0	(206,927)
Non-cash amounts excluded from operating activities	6,749,398	5,953,829	6,063,247
(b) Surplus or deficit after imposition of general rates			
The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> to agree the surplus/(deficit) after imposition of general rates.			
Adjustments to net current assets			
Less: Reserve accounts	29 (5,060,876)	(3,733,273)	(4,305,443)
Add: Current liabilities not expected to be cleared at end of year			
- Current portion of borrowings	14 94,746	0	152,459
- Current portion of lease liabilities	11(b) 127,275	0	126,663
- Employee benefit provisions	791,116	636,872	748,159
Total adjustments to net current assets	(4,047,739)	(3,096,401)	(3,278,162)
Net current assets used in the Statement of Financial Activity			
Total current assets	10,349,124	4,927,089	9,712,492
Less: Total current liabilities	(2,611,061)	(1,830,688)	(2,554,452)
Less: Total adjustments to net current assets	(4,047,739)	(3,096,401)	(3,278,162)
Surplus or deficit after imposition of general rates	3,690,324	0	3,879,878

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

28. BORROWING AND LEASE LIABILITIES

(a) Borrowings

Purpose	Note	Actual							Budget			
		Principal			Principal at 30 June 2024	Principal			Principal			Principal at 30 June 2025
		Principal at 1 July 2023	New Loans During 2023-24	Repayments During 2023-24		New Loans During 2024-25	Repayments During 2024-25	Principal at 30 June 2025	Principal at 1 July 2024	New Loans During 2024-25	Repayments During 2024-25	
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Staff Housing		79,284	0	(39,081)	40,203	0	(40,203)	0	40,203	0	(40,203)	0
Other Housing (Daw Street)		169,538	0	(18,805)	150,733	0	(19,442)	131,291	150,733	0	(19,442)	131,291
Hopetoun Community		254,569	0	(15,678)	238,891	0	(16,247)	222,644	238,891	0	(16,246)	222,645
Transport		71,004	0	(34,998)	36,006	0	(36,006)	0	36,006	0	(36,006)	0
Transport		121,718	0	(39,362)	82,356	0	(40,560)	41,796	82,356	0	(40,562)	41,794
Hopetoun gym/youth centre		0	0	0	0	550,000	0	550,000	0	0	0	0
Total		696,113	0	(147,924)	548,189	550,000	(152,458)	945,731	548,189	0	(152,459)	395,730

Borrowing Finance Cost Payments

Purpose	Note	Loan Number	Institution	Interest Rate	Date final payment is due	Actual for year ending 30 June 2025	Budget for year ending 30 June 2025	Actual for year ending 30 June 2024
						\$	\$	\$
Staff Housing		145	WATC *	2.9%	6/02/2025	(403)	(864)	(1,543)
Other Housing (Daw Street)		147	WATC *	3.4%	30/03/2031	(4,738)	(4,903)	(5,380)
Hopetoun Community		146	WATC *	3.6%	8/02/2036	(8,196)	(8,432)	(8,782)
Transport		143B	WATC *	2.9%	6/02/2025	(102)	(774)	(1,382)
Transport		138E	WATC *	3.0%	9/02/2026	(1,698)	(2,183)	(2,913)
Hopetoun gym/youth centre		148	WATC *	5.3%	12/03/2045	(8,771)	0	0
Total Finance Cost Payments						(23,908)	(17,156)	(20,000)

* WA Treasury Corporation

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

28. BORROWING AND LEASE LIABILITIES (Continued)

(b) New Borrowings - 2024/25

Particulars/Purpose	Institution	Loan Type	Term Years	Interest Rate	Amount Borrowed		Amount (Used)		Total Interest & Charges	Actual Balance Unspent
					2025 Actual	2025 Budget	2025 Actual	2025 Budget		
					\$	\$	\$	\$	\$	\$
Hopetoun gym/youth centre	WATC*	Debenture	20	5.3%	550,000	0	550,000	0	8,771	0
					550,000	0	550,000	0	8,771	0

* WA Treasury Corporation

(c) Lease Liabilities

Purpose	Note	Actual							Budget			
		Principal			Principal at 30 June 2024	Principal			Principal at 1 July 2024	New Leases During 2024-25	Repayments During 2024-25	Principal at 30 June 2025
		Principal at 1 July 2023	New Leases During 2023-24	Repayments During 2023-24		New Leases During 2024-25	Repayments During 2024-25	Principal at 30 June 2025				
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Bomag Compactor		399,153	0	(77,925)	321,228	0	(80,287)	240,941	321,228	0	(80,287)	240,941
Komatsu Wheel Loader		190,813	0	(36,573)	154,240	0	(37,682)	116,558	154,240	0	(37,682)	116,558
Isuzu Utility		0	45,448	(6,063)	39,385	0	(14,757)	24,628	38,229	0	(14,799)	23,430
Total Lease Liabilities	11(b)	589,966	45,448	(120,561)	514,853	0	(132,726)	382,127	513,697	0	(132,768)	380,929

Lease Finance Cost Payments

Purpose	Note	Lease Number	Institution	Interest Rate	Date final payment is due	Actual for year ending 30 June 2025	Budget for year ending 30 June 2025	Actual for year ending 30 June 2024	Lease Term
Bomag Compactor		908707	SG Fleet	3.00%	26/04/2028	(8,510)	(8,511)	(10,873)	10 years
Komatsu Wheel Loader		915953	SG Fleet	3.00%	1/05/2028	(4,098)	(4,098)	(5,207)	10 years
Isuzu Utility		30179	Fleetcare	5.00%	7/02/2027	(1,326)	(1,284)	(733)	3 years
Total Finance Cost Payments						(13,934)	(13,893)	(16,813)	

SHIRE OF RAVENSTHORPE
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

29. RESERVE ACCOUNTS

	2025 Actual Opening Balance	2025 Actual Transfer to	2025 Actual Transfer (from)	2025 Actual Closing Balance	2025 Budget Opening Balance	2025 Budget Transfer to	2025 Budget Transfer (from)	2025 Budget Closing Balance	2024 Actual Opening Balance	2024 Actual Transfer to	2024 Actual Transfer (from)	2024 Actual Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Restricted by council												
(a) Leave Reserve	46,085	1,760	0	47,845	46,085	1,171	0	47,256	44,138	1,947	0	46,085
(b) Plant And Vehicle Reserve	1,658,980	937,364	(574,795)	2,021,549	1,748,980	918,425	(1,577,500)	1,089,905	842,363	1,137,158	(320,541)	1,658,980
(c) Emergency Farm Water Reserve	13,283	507	0	13,790	13,284	337	0	13,621	12,723	560	0	13,283
(d) Building Reserve	618,486	115,623	(28,456)	705,653	633,172	108,081	(67,000)	674,253	389,109	297,163	(67,786)	618,486
(e) Road And Footpath Reserve	619,215	373,650	(174,678)	818,187	619,214	365,728	(368,500)	616,442	411,241	568,142	(360,168)	619,215
(f) Swimming Pool Upgrade Reserve	48,485	1,852	0	50,337	48,485	1,232	0	49,717	46,437	2,048	0	48,485
(g) Airport Reserve	670,841	75,623	(27,000)	719,464	670,841	67,040	(27,000)	710,881	319,524	364,095	(12,778)	670,841
(h) Waste And Sewerage Reserve	494,231	38,877	0	533,108	493,480	32,535	(127,264)	398,751	295,228	203,023	(4,020)	494,231
(i) Recreation Reserve	82,310	23,144	0	105,454	82,310	22,091	0	104,401	40,522	41,788	0	82,310
(j) IT and Equipment Reserve	53,527	2,044	(10,082)	45,489	53,527	1,360	(26,841)	28,046	36,722	21,620	(4,815)	53,527
	4,305,443	1,570,444	(815,011)	5,060,876	4,409,378	1,518,000	(2,194,105)	3,733,273	2,438,007	2,637,544	(770,108)	4,305,443

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserve accounts.

In accordance with council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Name of reserve account	Purpose of the reserve account
Restricted by council	
(a) Leave Reserve	To fund long service leave and non-current annual leave requirements.
(b) Plant And Vehicle Reserve	To assist in the purchasing of major plant and machinery.
(c) Emergency Farm Water Reserve	For repair and / or construction of emergency farm water supplies.
(d) Building Reserve	For construction, refurbishment, modification or renovation of all buildings.
(e) Road And Footpath Reserve	For construction, rejuvenation, resealing or repair to the road and footpath network.
(f) Swimming Pool Upgrade Reserve	For major repairs or renovations of the Ravensthorpe Swimming Pool.
(g) Airport Reserve	For construction, reconstruction, repairs or modifications of activities including buildings, tarmac, airstrip and associated infrastructure at the Ravensthorpe Airport.
(h) Waste And Sewerage Reserve	For repair and / or construction of waste and sewerage facilities.
(i) Recreation Reserve	For construction, renewal, refurbishment and upgrade of all recreation facilities and reserves.
(j) IT and Equipment Reserve	For the upgrade and renewal of hardware, communication and software technology systems and machinery.



Auditor General

INDEPENDENT AUDITOR'S REPORT

2025

Shire of Ravensthorpe

To the Council of the Shire of Ravensthorpe

Opinion

I have audited the financial report of the Shire of Ravensthorpe (Shire) which comprises:

- the statement of financial position as at 30 June 2025, the statement of comprehensive income, statement of changes in equity, statement of cash flows and statement of financial activity for the year then ended
- notes comprising a summary of material accounting policies and other explanatory information.

In my opinion, the financial report:

- is based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the Shire for the year ended 30 June 2025 and its financial position at the end of that period
- is in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2025, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the Shire is responsible for:

- keeping proper accounts and records
- preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the Shire's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibilities for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

My independence and quality management relating to the report on the financial report

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQM 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Reports and Other Financial Information, or Other Assurance or Related Services Engagements*, the Office of the Auditor General maintains a comprehensive system of quality management including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the Shire of Ravensthorpe for the year ended 30 June 2025 included in the annual report on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the Shire to confirm the information contained in the website version.



Aram Madnack
Acting Senior Director Financial Audit
Delegate of the Auditor General for Western Australia
Perth, Western Australia
4 December 2025